

December 10, 2020

Meeting



Suburban Mobility Authority for Regional Transportation

Buhl Building • 535 Griswold Street, Suite 600 • Detroit, MI 48226 • (313) 223-2100

### ROLL CALL

### **Board of Directors Meeting**

Date: December 10, 2020

CHAIR, MR. KHALIL RAHAL

VICE-CHAIR, MS. VICKI WOLBER

MS. HILARIE CHAMBERS

MR. ABDUL HAIDOUS

MR. ROYCE MANIKO

MR. BRET RASEGAN

MR. JOHN PAUL REA

Tiffany Martin-Patterson, SMART Board Secretary











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### PUBLIC NOTICE

### NOTE: Date changed to December 10 (was December 3).

SMART will hold its December 10, 2020 Board of Directors meeting at 2:00 p.m by public conference call.

The agenda will be posted here: http://www.smartbus.org/About/Our-Organization/Board-of-Directors/Board-Meeting-Schedule

To join the meeting via smartphone, tablet or computer, please click or type this URL in a web browser: <u>https://smartbus.zoom.us/j/92194836829</u>

To join the meeting via phone only, please dial: 888-788-0099 (Toll Free) Webinar ID: 921 9483 6829 (no password required)

Members of the public are invited to attend virtually and may participate at the public comment period.

For those unable to participate remotely, you may submit a written comment to be read at the Public Comment period by emailing SMARTBoard@smartbus.org by 2:00 p.m. December 10, 2020.

Requests for reasonable accommodations at SMART require advance reservations. Individuals with disabilities requiring assistance should contact SMARTBoard@smartbus.org or 313-223- 2110 as soon as possible. If you have technical difficulties joining the meeting, contact SMARTBoard@smartbus.org or 248-419-7912 and we will assist you to the best of our abilities.

### PUBLIC COMMENT PROCEDURES

Public Comment will proceed as follows:

- All comments: 5 minute limit per member of the public. Kindly state your name and city of residence.
- Those on web: use raise hand feature in Zoom, each raised hand will be unmuted to make comments.
- Those only on phone: raise hand on phone (press \*9), each raised hand will be unmuted to make comments.
- Written comments via email: After verbal comments, the Board Secretary will read any submitted comments received via the official SMART Board public comment email.











### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION BOARD OF DIRECTORS MEETING THURSDAY, DECEMBER 10, 2020 2:00 PM

### <u>AGENDA</u>

| ITEM: |  | ACTION:      | PRESENTED BY: |
|-------|--|--------------|---------------|
| 1.    | Call to Order<br>A) Pledge of Allegiance   |              | K. Rahal      |
| 2.    | Roll Call  |              | T. Martin     |
| 3.    | Public Notice  | Information  | n T. Martin   |
| 4.    | Adoption of Agenda   | Approval     | K. Rahal      |
| 5.    | <ul> <li>Minutes:</li> <li>A) October 22, 2020 Regular Board Meeting</li> <li>B) November 19, 2020 Special Board Meeting</li> <li>C) November 19, 2020 Executive Session (separate cover)</li> </ul> | Approval     | K. Rahal      |
| 6.    | Public Participation   | Discussion   | K. Rahal      |
| 7.    | Chairperson's Report   | Information  | n K. Rahal    |
| 8.    | Staff Report   | Information  | n R. Cramer   |
| 9.    | New Business   |              |               |
|       | <ul> <li>A) Resolution: Approval of Fixed Route April 2021<br/>Service Changes</li> </ul>  | l Approval   | R. Cramer     |
|       | <ul> <li>B) Resolution: Amendment to the FY2020/21</li> <li>General Operating Budget – Microtransit Servic</li> </ul>  | Approval     | R. Cramer     |
|       | C) Resolution: Authorization to Award a Contract f<br>Microtransit Pilots  | for Approval | R. Cramer     |
|       | D) Resolution: Adopt Agency Safety Plan  | Approval     | R. Cramer     |
|       | <ul> <li>E) Resolution: Authorization to Enter Into a Fundir<br/>and Service Agreement with the Oakland Count<br/>Public Transportation Authority (OCPTA)</li> </ul>                                 | • • • •      | R. Cramer     |

| F)         | Resolution: Audited Financial Statements for the<br>Year Ending June 30, 2020 including Other<br>Independent Auditor Reports | Approval   | R. Cramer |
|------------|--|------------|-----------|
| G)         | Resolution: Authorization to Join Automated Bus<br>Consortium  | Approval   | R. Cramer |
| H)         | Resolution: Authorization to Award a Contract for<br>LETC Site Improvements  | Approval   | R. Cramer |
| I)         | Resolution: Authorization to Award a Contract for<br>Macomb Lounge Remodel   | Approval   | R. Cramer |
| J)         | Resolution: Authorization to Award a Contract for<br>Employee Dental Benefits  | Approval   | R. Cramer |
| K)         | Resolution: Authorization to Award a Contract for<br>Disinfectant Wipe-down for Fixed Route Fleet                            | Approval   | R. Cramer |
| L)         | Resolution: Authorization to Award a Contract for<br>Electrostatic Spraying of Buses   | Approval   | R. Cramer |
| M)         | Resolution: Authorization to Award a Contract for<br>Fiberglass Seat Inserts   | Approval   | R. Cramer |
| N)         | Resolution: Authorization to Award a Contract for<br>Compensation Study  | Approval   | R. Cramer |
| 0)         | Resolution: Authorization to Award a Contract for<br>Uniform Rental and Laundry Service                                      | Approval   | R. Cramer |
| 10. Board  | Member Business  | Discussion | K. Rahal  |
| 11. Adjour | rnment   | Approval   | K. Rahal  |

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### **BOARD OF DIRECTORS MEETING**

### **PROPOSED MINUTES – October 22, 2020**

A regular meeting of the Board of Directors of the Suburban Mobility Authority for Regional Transportation (SMART) was held on Thursday, October 22, 2020 at 2:05 PM. The meeting was held via a digital public video conference.

### ATTENDANCE

| SMART Board of Directors: | Chairperson      | Mr. Khalil Rahal<br>Ms. Hilarie Chambers<br>Mr. Abdul Haidous<br>Mr. Royce Maniko<br>Mr. Bret Rasegan<br>Mr. John Paul Rea  |
|---------------------------|------------------|---|
| Absent:                   | Vice-Chairperson | Ms. Vicki Wolber  |
| SMART Board Secretary:    |                  | Ms. Tiffany Martin-Patterson  |
| SMART General Manager:    |                  | None  |
| SMART Staff Present:      |                  | Ms. Beverly Anderson<br>Mr. Ronald Beier<br>Mr. Ryan Byrne<br>Mr. Robert Cramer<br>Ms. Renee Cooper<br>Mr. Melvin Evans<br>Ms. Beth Gibbons<br>Mr. Avery Gordon<br>Mr. Craig Grier<br>Ms. Sarah Gryniewicz<br>Mr. Dustin Hagfors<br>Ms. Melissa Hightower<br>Ms. Lynn Hurt<br>Mr. Joe Kim<br>Mr. Idress Motahr<br>Mr. Konner Petz<br>Mr. Corey Rowe |

Ms. Kirsten Silwanowicz Ms. Leeya Sutter Mr. Darrell Taylor Mr. Keith Taylor Mr. Andy Thorner Mr. Tony Vinson Ms. Patty Waling Ms. Brenda Ynclan

### **Public Registered:**

Mr. Joel Batterman, Motor City Freedom Riders Mr. Patrick Haire, HRC

### **1.** Call to Order

A) Pledge of Allegiance

### 2. Roll Call

**Present:** Chairperson Mr. Khalil Rahal, Ms. Hilarie Chambers, Mr. Abdul Haidous, Mr. Royce Maniko, Mr. Bret Rasegan, and Mr. John Paul Rea

Absent: Vice-Chairperson Ms. Vicki Wolber

A quorum was present.

### 3. Public Notice and Rules of Order

The Secretary read the Public Notice and Rules of Order into the record.

### 4. Adoption of Agenda

**MOTION:** Moved by Mr. Royce Maniko, seconded by Mr. Bret Rasegan, to approve the Agenda for the October 22, 2020 Board meeting.

### **DISCUSSION**

None

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### 5. Election of Officers

### **Resolution: Election of Officers to the SMART Board of Directors: FY2020-2021** Term

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Bret Rasegan, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation hereby elects Mr. Khalil Rahal of Wayne County as Chairman of the SMART Board of Directors and Ms. Vicki Wolber of Macomb County as Vice-Chairman of the SMART Board of Directors for a term of one year per Article III of the by-laws.

### **DISCUSSION**

Ms. Hilarie Chambers asked if there were any nominations from the floor. There were none.

### **VOTE: THE MOTION CARRIED.**

### 6. Minutes

### A. Regular Board Meeting Minutes for September 24, 2020

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Abdul Haidous, to approve the meeting minutes for September 24, 2020.

DISCUSSION: None

### **VOTE: THE MOTION CARRIED.**

### 7. Public Participation

Chairperson Mr. Khalil Rahal declared the meeting open for Public Participation.

### **DISCUSSION**:

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### Mr. Joel Batterman – Motor City Freedom Riders

Mr. Batterman voiced his concerns regarding the new proposal for the DDOT transit center at the State Fairgrounds and asked if SMART would work with DDOT on this. He also requested SMART add additional stops to the Woodward FAST Route.

### 8. Chairperson's Report

### **DISCUSSION**:

Chairperson Mr. Kahlil Rahal and the other Board members thanked Ms. Hilarie Chambers for her strong leadership and hard work as SMART's Chairperson.

Chairperson Rahal stated the first order of business for the SMART Board will be to hire a General Manager.

### 9. Staff Report

Mr. Robert Cramer, Deputy General Manager, provided the Board with an Authority update and reported on the following:

- COVID Impacts
- Fixed Route Riders/Service Levels
- Public Hearings on November 18<sup>th</sup>
- Electronic Screening Questionnaire rolled out to all staff in October
- Working on new agreement with OCPTA to continue partnership
- Farmington/Farmington Hills Dial-a-Ride Moovit Partnership
- Microtransit Pilot Zones RFP On the Street
- 2021 State Budget: no impact to SMART
- Remote meetings permitted through 2020 for any reason
- Skill building: team training for high level staff, will be extending to all admin staff
- Procurement Manual & Policy Update

Ms. Hilarie Chambers asked if SMART's passengers are complying with wearing a face mask and if the bus drivers are comfortable with their compliance. Mr. Cramer's response was yes.

### **10.** New Business

# A. Resolution: Authorization to Award a Contract for Bus Vapor Shields and Wheelchair Restraints

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Abdul Haidous, that the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a contract in the amount of \$5,927,506.00 to Midwest Bus.

### **DISCUSSION:**

Mr. Royce Maniko wanted to know the size and cost difference of the fleet. Mr. Robert Cramer informed the Board there is a difference of 23 buses and they are approximately \$26,000.00 per bus.

### **VOTE: THE MOTION CARRIED.**

4 SMART Board Meeting October 22, 2020

# B. Resolution: Authorization for Purchase Order Change Action (POCA) #1 for a Six (6) Month Contract Extension for Buhl Building Deep Cleaning Sprays

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Royce Maniko, that the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a 6-month contract extension for Buhl Bldg. deep cleaning sprays for a total of \$90,000.00 to Professional Building Maintenance.

### **DISCUSSION:**

None

### **VOTE: THE MOTION CARRIED.**

### C. Resolution: Authorization for Purchase Order Change Action (POCA) #8 – Fueling Improvements & Macomb Terminal Pavement Project Changes

**MOTION:** Moved by Mr. Bret Rasegan, seconded by Mr. John Paul Rea, that the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve POCA #8 in the amount of \$422,801.51 to R.W. Mercer Co.

### **DISCUSSION**:

Mr. Royce Maniko wanted to know why the Oakland terminal was more expensive than the Wayne Terminal. Mr. Patrick Haire of HRC informed the Board the main difference was just distance and routing of the fiber optics.

### **VOTE: THE MOTION CARRIED.**

### D. Resolution: Authorization for Purchase Order Change Action (POCA) #9 – Fueling Improvements & Macomb Terminal Pavement Project Changes

**MOTION:** Moved by Mr. Abdul Haidous, seconded by Mr. John Paul Rea, that the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a POCA #9 in the amount of \$240,620.00 to R.W. Mercer Co.

DISCUSSION: None

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### E. Resolution: Authorization to Amend Contract with MERS

**MOTION:** Moved by Mr. Royce Maniko, seconded by Mr. Abdul Haidous, that the Suburban Mobility Authority for Regional Transportation (SMART) is authorized to approve the adoption of the Addendum to the agreement between SMART and MERS to reflect SMART's current plan administration and directs the Director of Human Resources to execute all documents necessary to adopt the addendum.

### **DISCUSSION**:

None

### **VOTE: THE MOTION CARRIED.**

### **11.** Board Member Business

### **DISCUSSION**:

Mr. Abdul Haidous asked if SMART was in compliance with the Americans with Disabilities Act. Mr. Avery Gordon, SMART's General Counsel, confirmed SMART is and SMART can have a sign language interpreter available, when requested. If necessary, SMART can also have Text Telephone (TTY) and Telecommunication Device (TDD) available.

### **12.** Executive Session

**Present:** Chairperson Mr. Khalil Rahal, Ms. Hilarie Chambers, Mr. Abdul Haidous, Mr. Royce Maniko, Mr. Bret Rasegan, and Mr. John Paul Rea

**MOTION:** Moved by Mr. John Paul Rea, seconded by Ms. Hilarie Chambers, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation proceed into Executive Session to discuss Union Contract Negotiations.

VOTE: All in attendance voted in the affirmative. THE MOTION CARRIED.

### **DISCUSSION:**

Confidential

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**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Bret Rasegan, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation proceed out of Executive Session.

VOTE: All in attendance voted in the affirmative. THE MOTION CARRIED.

### **Adjournment**

There being no further business to come before the Board, upon motion made by Mr. John Paul Rea, seconded by Mr. Bret Rasegan, and unanimously carried, the meeting adjourned at 3:58 PM.

Respectfully submitted,

Tiffany C. Martin-Patterson Secretary to the Board of Directors

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### **SPECIAL BOARD OF DIRECTORS MEETING**

### PROPOSED MINUTES – November 19, 2020

A special meeting of the Board of Directors of the Suburban Mobility Authority for Regional Transportation (SMART) was held on Thursday, November 19, 2020 at 10:00 AM. The meeting was held via a digital public video conference.

### ATTENDANCE

| SMART Board of Directors: | Chairperson<br>Vice-Chairperson | Mr. Khalil Rahal<br>Ms. Vicki Wolber<br>Ms. Hilarie Chambers<br>Mr. Bret Rasegan<br>Mr. John Paul Rea   |  |
|---------------------------|---------------------------------|---|--|
| Absent:                   |                                 | Mr. Abdul Haidous<br>Mr. Royce Maniko   |  |
| SMART Board Secretary:    |                                 | Ms. Tiffany Martin-Patterson  |  |
| SMART General Manager:    |                                 | None  |  |
| SMART Staff Present:      |                                 | None<br>Ms. Truvae Adams<br>Ms. Beverly Anderson<br>Mr. Brandon Adolph<br>Mr. Fred Barbret<br>Mr. Ronald Beier<br>Ms. Haley Barrett<br>Ms. DeShalone Brownlee<br>Mr. Ryan Byrne<br>Mr. L. Burt<br>Ms. Sabrina Clay<br>Mr. Robert Cramer<br>Ms. Beverly Crockett<br>Mr. Thomas Dick<br>Mr. Andrew Dodt<br>Mr. Dennis Ellis<br>Mr. Melvin Evans<br>Ms. Beth Gibbons<br>Mr. Avery Gordon |  |

Ms. Sarah Gryniewicz Mr. Dustin Hagfors Ms. Melissa Hightower Mr. Dana Hilthon Mr. J. Hodgers Ms. Lynn Hurt Ms. Vickie Jordan-Strugs Ms. Carol Jones Ms. Diane Jones Mr. Mike Kloosterman Mr. Lafayette Kelley Mr. Daniel Kennedy Mr. Joe Kim Ms. Kevin Lynch Ms. Anika Parker Mr. Michael Patten Mr. Konner Petz Ms. Nichole Peters Ms. Lacee Shepard Ms. Kirsten Silwanowicz Ms. Leeya Sutter Mr. Darrell Taylor Ms. Michelle Thomas Mr. Andy Thorner Mr. J. Tory Ms. Vita Venditti Mr. Tony Vinson Mr. Mike Walter Ms. Patty Waling Mr. Jeremy Waechter Ms. S. White Ms. Brenda Ynclan

### **Public Registered:**

1.313.580.\*\*17 1.734.905.\*\*01 1.313.452.\*\*24 1.313.433.\*\*58 1.313.283.\*\*35 1.313.223.\*\*00 1.734.461.\*\*59 1.734.905.\*\*01 1.313.283.\*\*35 1.734.796.\*\*75

### 1. Call to Order

A) Pledge of Allegiance

### 2. Roll Call

**Present:** Chairperson Mr. Khalil Rahal, Vice-Chairperson Ms. Vicki Wolber, Ms. Hilarie Chambers, Mr. Bret Rasegan, and Mr. John Paul Rea

Absent: Mr. Abdul Haidous, Mr. Royce Maniko

### A quorum was present.

### 3. Public Notice and Rules of Order

The Secretary read the Public Notice and Rules of Order into the record.

### 4. Adoption of Agenda

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Bret Rasegan, to approve the amended Agenda to add Executive Session meeting minutes and Non-Represented Wage Increase as agenda item C and Retention Bonuses as agenda item D for the November 19, 2020 Board meeting.

DISCUSSION None

### 5. Minutes

### A. Executive Session Meeting Minutes for October 22, 2020

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Bret Rasegan, to approve the meeting minutes for October 22, 2020.

DISCUSSION: None

### **VOTE: THE MOTION CARRIED.**

### 6. Public Participation

Chairperson Mr. Khalil Rahal declared the meeting open for Public Participation.

### **DISCUSSION**:

None

### 7. Chairperson's Report

**DISCUSSION**:

None

### 8. Staff Report

Mr. Robert Cramer, Deputy General Manager, provided the Board with an Authority update and reported on the following:

- Quick Connect has launched
- Final approach for April service changes
- Working with DDOT on fares
- Next board meeting:
  - April 2021 Services Changes
  - Microtransit
  - Automated Bus Consortium
  - Audit Committee (1:00 pm) and Approval

Chairman Rahal wanted to know the total number of people in attendance for the Public Hearing on Wednesday, November 18<sup>th</sup>. Mr. Vinson informed the Board that 30 people participated by ZOOM and 15 participated in person at the Dearborn Transit Center. Mr. Rahal also wanted to know when SMART will resume collecting fare. Mr. Cramer informed the Board that SMART is in the process of collaborating with DDOT and working through other issues.

### 9. Executive Session

**Present:** Chairperson Mr. Khalil Rahal, Vice-Chairperson Ms. Vicki Wolber, Ms. Hilarie Chambers, Mr. Bret Rasegan, and Mr. John Paul Rea

**MOTION:** Moved by Mr. John Pau Rea, seconded by Ms. Hilarie Chambers, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation proceed into Executive Session to discuss Union Contract Negotiations.

VOTE: All in attendance voted in the affirmative. THE MOTION CARRIED.

### **DISCUSSION**:

Confidential

**MOTION:** Moved by Mr. John Paul Rea seconded by, Mr. Bret Rasegan that the Board of Directors of the Suburban Mobility Authority for Regional Transportation proceed out of Executive Session.

VOTE: All in attendance voted in the affirmative. THE MOTION CARRIED.

### **10.** New Business

### A. Resolution: Approval of Labor Agreement between the Suburban Mobility Authority for Regional Transportation and the Amalgamated Transit Union (ATU), Local 1564, Fixed Route Operators Unit

**MOTION:** Moved by Ms. Hilarie Chambers, seconded by Mr. John Paul Rea, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation approved the Agreement between the Amalgamated Transit Union (ATU), Local 1564, Fixed Route Operators Unit, and the Suburban Mobility Authority for Regional Transportation, effective November 11, 2020 through December 31, 2022, and authorizes the suburban Mobility Authority for Regional Transportation to execute said agreement.

### **DISCUSSION:**

None

### B. Resolution: Approval of Labor Agreement Between the Suburban Mobility Authority for Regional Transportation and the Amalgamated Transit Union (ATU), Local 1564, Clerical Unit

**MOTION:** Moved by Mr. John Paul Rea, seconded by Mr. Bret Rasegan, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation approves the Agreement between the Amalgamated Transit Union (ATU), Local 1564, Clerical Unit, and the Suburban Mobility Authority for Regional Transportation, effective November 11, 2020 through December 31, 2022, and authorized the Suburban Mobility Authority for Regional Transportation to execute said agreement.

### **DISCUSSION:**

None

### **VOTE: THE MOTION CARRIED.**

### C. Resolution: Authorization to Increase Wages for Non-Union Employees

**MOTION:** Moved by Ms. Vickie Wolber, seconded by Mr. John Paul Rea, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation hereby authorizes SMART to provide an across-the-board wage increase in the amount 2% for non-union employees effective January 1, 2021.

### **DISCUSSION**:

None

### **VOTE: THE MOTION CARRIED.**

### D. Resolution: Authorization to Pay a Retention Bonus to the Membership of Teamsters Local 247 Employees and AFSCME Local 1786, and Non-Union Employees

**MOTION:** Moved by Mr. Bret Rasegan, seconded by Mr. John Paul Rea, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation hereby authorized SMART to provide a Retention Bonus payment in the amount of \$1,300, less required tax withholdings to the membership of Teamsters, Local 247, AFSCME, Local 1786 and non-union employees.

### **DISCUSSION**:

None

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### **11.** Board Member Business

### **DISCUSSION:**

Chairman Rahal thanked SMART's staff and unions for coming to an agreement during this difficult time.

### **Adjournment**

There being no further business to come before the Board, upon motion made by Mr. John Paul Rea, seconded by Ms. Vickie Wolber, and unanimously carried, the meeting adjourned at 10:41 AM.

Respectfully submitted,

Tiffany C. Martin-Patterson Secretary to the Board of Directors



| DATE: | December 10, 2020        | DISPOSI |
|-------|--------------------------|---------|
| TO:   | SMART Board of Directors | SUBMITT |
| FROM: | Service Development      | APPROVI |

TION SOUGHT: Board Approval TED BY: ED BY: Deputy GM

Director of Transportation

SUBJECT: Approval of Fixed Route April 2021 Service Changes

### **RECOMMENDATION:**

That the Board approve the proposed Fixed Route Service Changes as attached, to be implemented during the regular SMART April 2021 service change. The proposed changes are significant enough that, per SMART's FTA-compliant policies, they require public hearings and Board approval prior to implementation.

### SUMMARY:

In April 2020, the SMART Board of Directors approved the SMART PATH Plan, which included multiple phases of improvements, changes and adjustments to SMART services over the next 3-5 years. A set of route modifications consistent with the SMART PATH Plan Phase I are planned as part of our regular April 2021 service changes, including: Several route adjustments including adding service to the Detroit River International Wildlife Refuge in Trenton; eliminating Groesbeck flex route and adding Grosebeck fixed route; and eliminating the 567 New Baltimore Fixed Route (the area will be served with microtransit service).

### DISCUSSION:

The complete list of proposed changes is as follows:

### **Route Extension/Redesign:**

- 140 Southshore extending along Eureka Road and Trenton Road to serve the Meijer in Southgate.
- <u>160 Downriver</u> redesigning to extend service south along Jefferson Avenue to the Detroit River International Wildlife Refuge in Trenton and extend north along Dix Highway and the Southfield Freeway to the John D. Dingell Transit Center in Dearborn.
- 200 Michigan Avenue Local extending northern branch to the Meijer in Westland via Newburgh Road, Cherry Hill Road, Central City Parkway, and Warren Road.
- 280 Middlebelt South extending along Beech Daly Road to serve the Meijer at Grand River Avenue and McNichols Road.
- 330 Grand River-Beech Daly extending to serve Meijer at Grand River Avenue and McNichols Road. Service along Beech Daly Road to be replaced by 280 Middlebelt South.

### **Service Replacements**

- <u>525 Groesbeck</u> new Fixed Route between 8 Mile Road/Van Dyke and Meijer on Groesbeck in Cass in Clinton Township. The route would replace the current Groesbeck Flex Route.
- 567 New Baltimore/Lenox Fixed Route replaced with new demand response microtransit service, which is planned to start prior to the elimination of Route 567.

### **Outreach:**

SMART staff conducted extensive outreach in the development of the SMART Path Plan.

Additional outreach was conducted for the proposed April 2021 changes. Staff posted the proposed changes and notified the public through SMART's website, on the inside of buses, social media (Twitter/Facebook/text messaging), and in the Detroit Free Press/Detroit News, the Michigan Chronicle, in SMART's ticket sales office, and on SMART's website.

SMART staff has conducted an in person public meeting (Nov 16; 8 members of the public) and two virtual public hearings via Zoom (Nov 18; 18 and 12 members of the public). Comments were recorded during the virtual public hearings and in person meeting. In addition, comments were gathered via email at publichearing@smartbus.org and regular mail.

### FUNDING SOURCE:

The budget for the proposed service modifications is contained in the current fiscal year budget.

### ATTACHMENTS:

- 1. Resolution
- 2. Public Hearing Presentation Slides
- 3. Comments and questions from the Public
- 4. Public Notices

# SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION RESOLUTION

### Approval of Fixed Route April 2021 Service Changes

| Whereas,  | The Suburban Mobility Authority for Regional Transportation is charged with the planning, operations, and improvement of regional public transportation in Southeastern Michigan; and   |
|-----------|---|
| Whereas,  | SMART's Board of Directors has approved the Fixed Route Comprehensive Operational Analysis Plan (SMART PATH Plan); and  |
| Whereas,  | A set of service improvements outlined in Phase I has been selected for the second set of major service changes as recommended in the SMART PATH Plan; and  |
| Whereas,  | Staff conducted extensive public and driver involvement consistent with the requirements identified in SMART's Public Involvement Plan, and adjustments to the final service change proposal were made based on that input; and   |
| Whereas,  | The cost of the changes in this implementation are within the budgeted operational line items in the approved SMART FY 2021 Budget; now, therefore be it  |
| Resolved, | That the proposed set of significant fixed route service changes based on the SMART PATH Plan are approved by the Board of the Suburban Mobility Authority for Regional Transportation, and the changes can be finalized and implemented by staff at the April 2021 regular service change. |

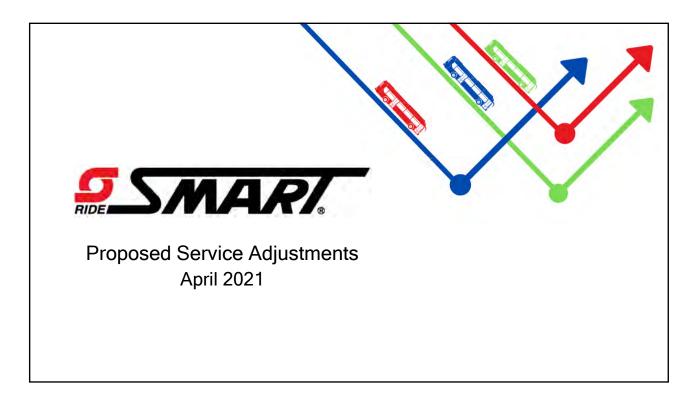
### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Date

Board Secretary

No.\_\_\_\_\_



# **ZOOM** Your Comments to SMART

After the presentation, we'll take comments.

- · Connected via Web:
  - Type your question in "Q&A"
  - Raise your hand to make verbal comment
- Connected via Phone:
  - · Raise hand to make verbal comment
  - Press \*9 to raise/lower your hand
- Please be kind, courteous, and limit comments to 3 minutes or less.

Let us know you'd like to comment by raising/ lowering your hand:

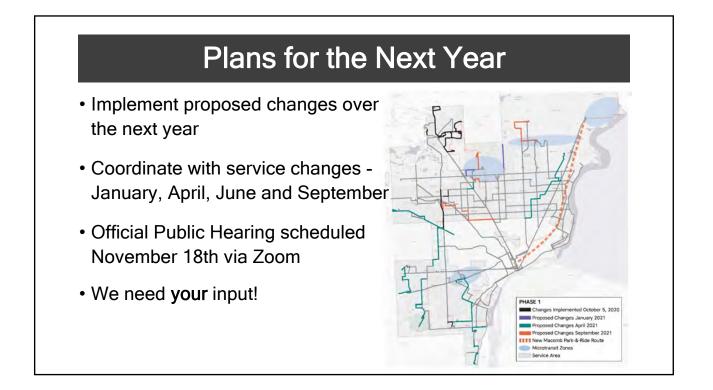


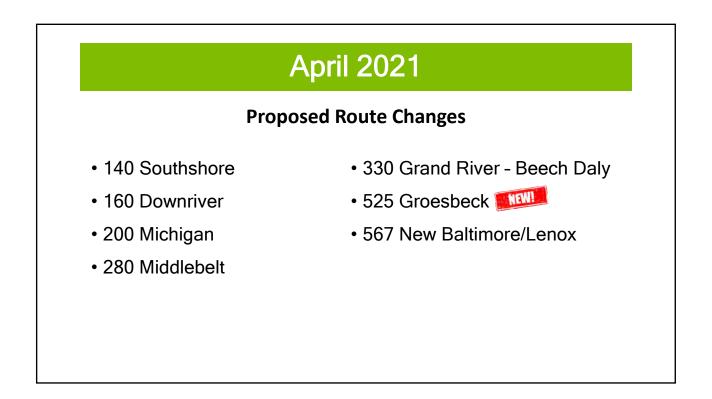
Or, use a shortcut: Windows can use Alt + Y to raise/lower Mac can use Option + Y to raise/lower

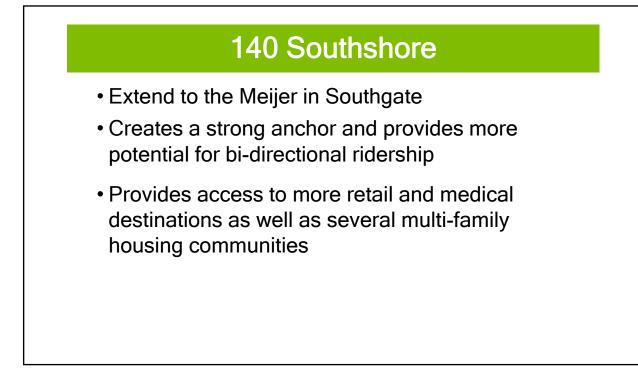
## SMART Path Plan

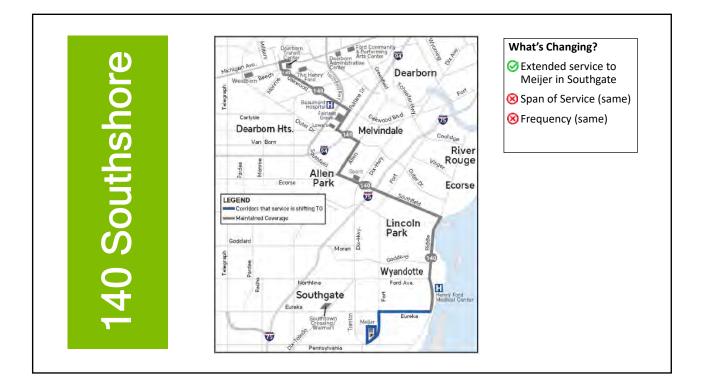
- A 2 year in-depth study of the current Fixed Route system
- Public input included on-board survey, in-person meetings, and digital engagement
- Developed potential changes to improve efficiency, increase frequencies and pilot new service delivery options

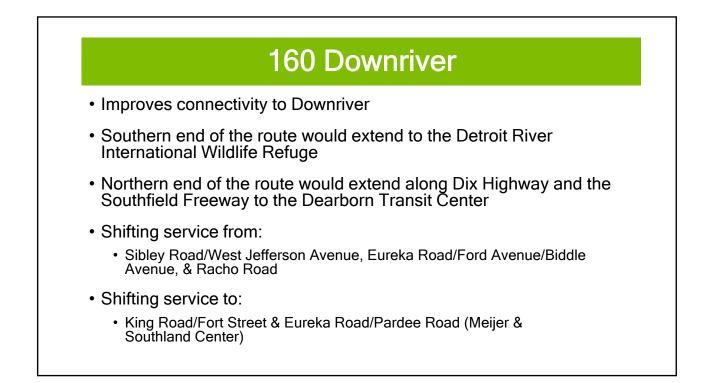


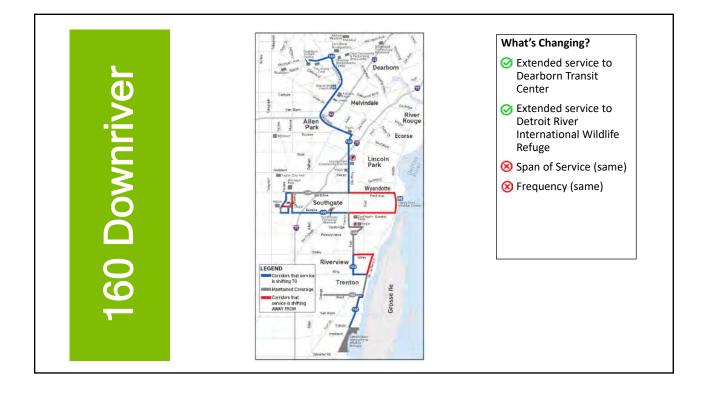


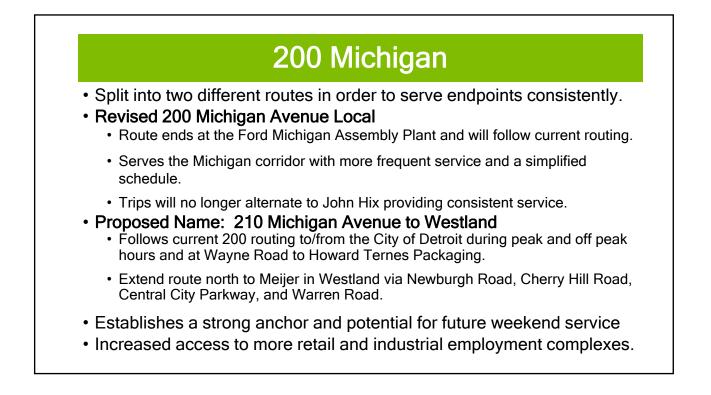


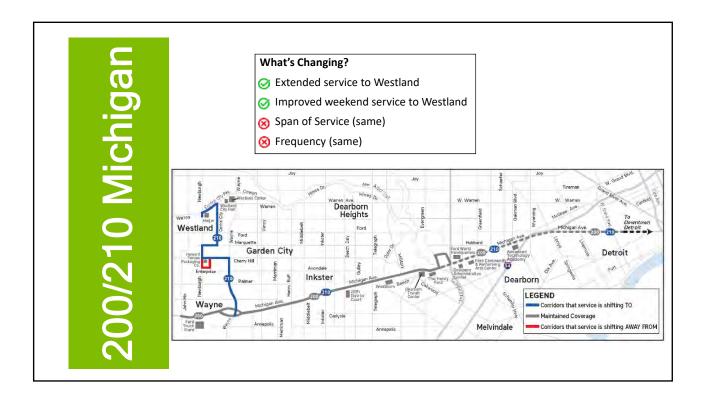


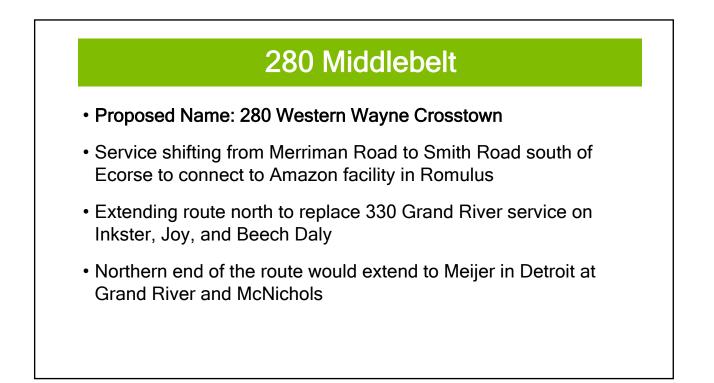


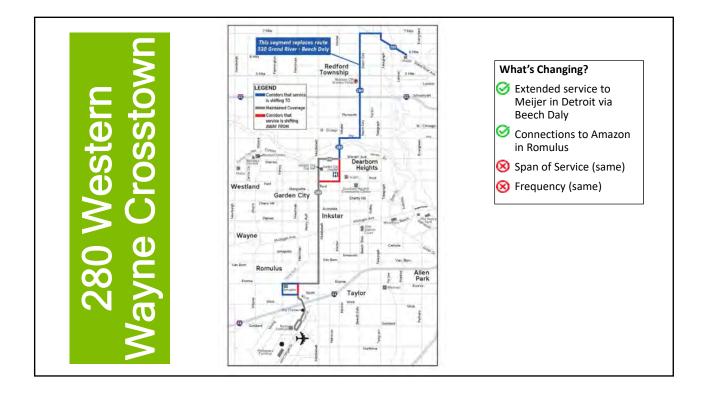


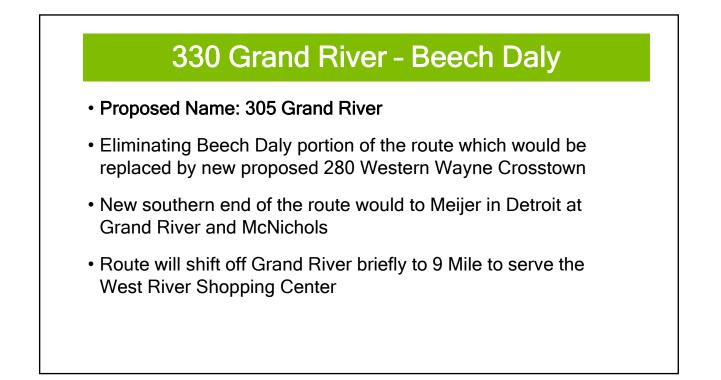


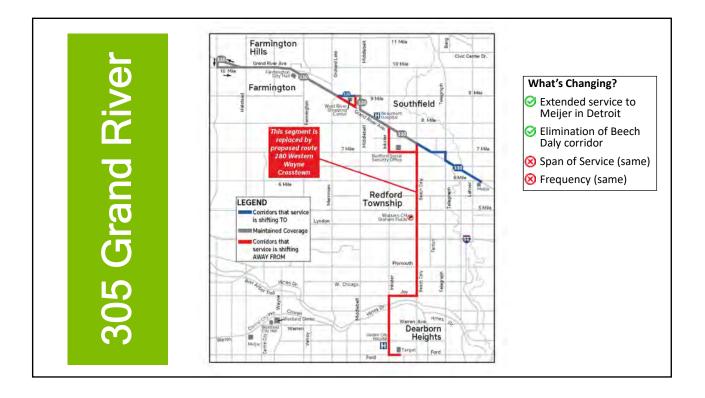






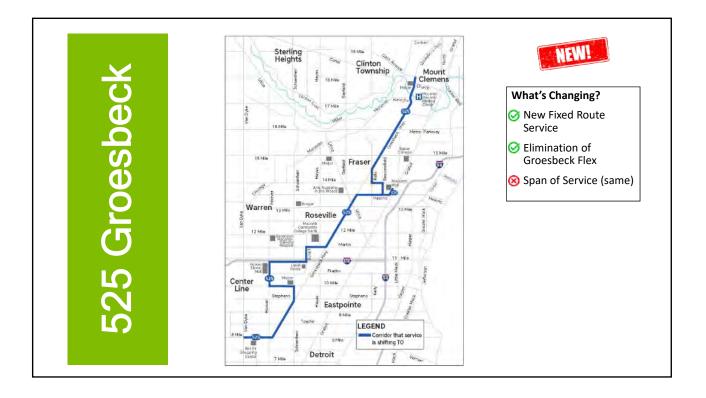


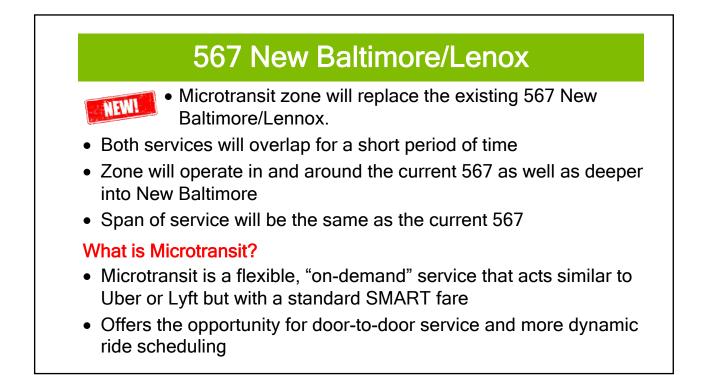


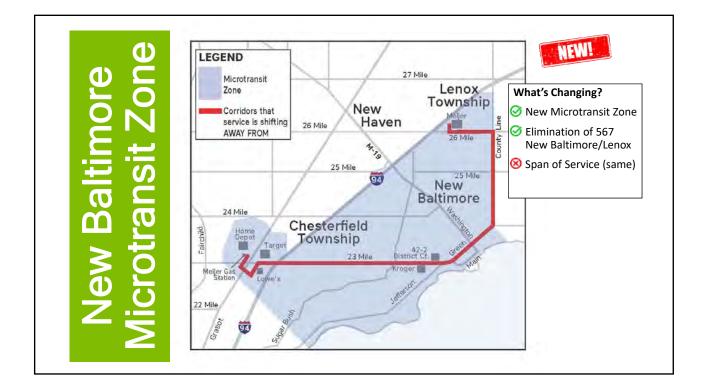


# 525 Groesbeck

- Replaces the existing Groesbeck Flex Route
- Will operate Monday Friday from 5:00AM to 7:00PM
- Will provide frequent service along Groesbeck while connecting to several SMART routes along the way
- Connections to shopping destinations, McLaren Macomb Hospital, and Macomb Community College South







# **ZOOM** Your Comments to SMART

After the presentation, we'll take comments.

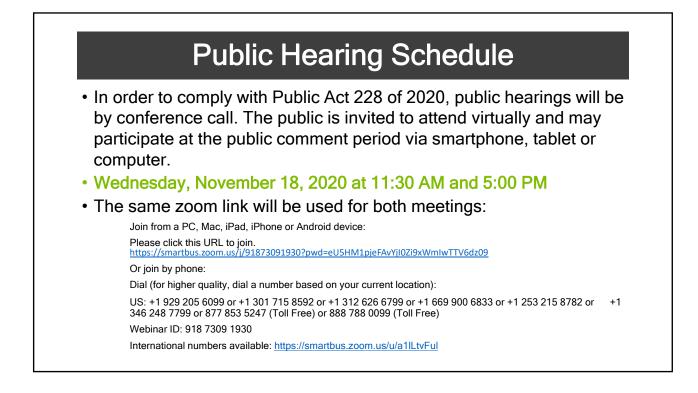
- · Connected via Web:
  - Type your question in "Q&A"
  - Raise your hand to make verbal comment
- Connected via Phone:
  - · Raise hand to make verbal comment
  - Press \*9 to raise/lower your hand
- Please be kind, courteous, and limit comments to 3 minutes or less.

Let us know you'd like to comment by raising/ lowering your hand:



Or, use a shortcut: Windows can use Alt + Y to raise/lower Mac can use Option + Y to raise/lower

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**Questions/Comments** SMAR Name: Rick Miller Address: ate:\_1]-16-22 Email: 160 Rt Run Dix to Oakwood Oakwood Southfield Freeway to Michigan Ave. Possibly split the 160 into 2 routes 160 from Degroorn Transit to Southland Southland to Trenton

SMART **Questions/Comments** Name: Sheldon Robinson Address: Date: 1/6/20 Email: 140- I like it But Please let it run on the weekend . 0- good Idea - But go to westland Mall too

**Questions/Comments** SMART Name: Sout Burch.11 Address: Date: 11/16/2020 Email: Is it possible to get a 261 Styp at Central and Michigen?

### SMART Public Hearing Attendee Report November 18, 2020 at 11:30 a.m. Webinar ID - 918 7309 1930

### Actual Start Time: 11/18/2020 11:20 a.m., Actual Duration 74 minutes

### **Question Details**

| Г |   |  |  |
|---|---|--|--|
| - | # Question  | Asker Name                               | Answer(s)  |
|   | 1 is this supposed to start at 11:30  | Christina<br>Potts                       |  |
|   | <ul> <li>Good Morning Everyone! My name is Mike Rates and I am one of the Senior Leaders at the Amazon facility in Romulus. One of my team members was working with Brandon Adolph on trying to see if we can implement a temporary change for our PEAK season that starts next week. Brandon suggested that I join this call. Our inquiry is around the start times for our associates for the next 5 weeks. Are you able to adjust the bus times that come from the East (Detroit area) to have the first bus drop</li> </ul>   |  | live answered  |
|   | Off at 5:15 or 5:30 am for just the weeks of 11/22 through the end of 12/26 wee<br>It would just be the 5 week time period. This will allow our associates to get to<br>work on time. Any help would be greatly appreciated.  | k.<br>Mike Rates                         | We will look into this<br>concern and let you know<br>how we may be able to<br>help. Please email<br>dhilthon@smartbus.org<br>with your contact<br>information and we will<br>be in touch. |
|   | <sup>4</sup> For the 330, why are you changing the service away from the West River Shopin<br>Center Target?  | g Jacob<br>Graham                        | live answered  |
|   | 5 When are you going to bring back service to/from Downtown during peak hours   | ? Anonymous<br>Attendee                  | live answered  |
| , | Mick Zurek of Chesterfield. You mentioned the hub at 23& Gratiot, but there<br>6 currently isn't one. The situation there is pretty dangerous right now, with a lot<br>people making risky crossings of Gratiot to go from the 567 to the Gratiot busse   |  | live answered  |
|   | <ul> <li>This is a comment versus a question:<br/>My name is Jody DeMeyere. I am representing the USFWS's Detroit River<br/>International Wildlife Refuge.</li> <li>The Refuge opened the grounds around the John D. Dingell Jr. Visitor Center in<br/>Trenton, MI on October 1, 2020. We refer to this area as the Refuge Gateway.</li> <li>This area acts as a gateway, to not only Refuge lands in SE Michigan, but will also<br/>provide visitors a free way to connect with nature and engage in outdoor<br/>recreation.</li> <li>As a nationally designated Urban Refuge, we have been tasked with finding<br/>unique ways to assist residents with overcoming barriers that keep them from<br/>making meaningful connections to nature. Transportation to safe, clean,<br/>welcoming natural areas is one barrier we can overcome with the help from this<br/>modified SMART bus route.</li> <li>We are ready for the busses to shown up! Refuge Gateway roads have already<br/>been constructed with ease of navigation for large busses, including spaces for a<br/>bus drop off, and outdoor porta potteries have been provided.</li> </ul> | Jody<br>DeMeyere<br>Detroit<br>River IWR | live answered  |

| 8 | Indoor restroom facilities will open when construction completes on the Visitor<br>Center.<br>Case studies have shown that public transit connections to public lands see an<br>increase in ridership on routes that add a stop to public land area, park, or<br>natural, cultural, and historical attractions. We have seen this first hand at other<br>NWRs across the country. We envision seeing these same results here in SE<br>Michigan.<br>We also hope to model that routes with recreation destinations will encourage<br>more first time users of public transit, as it adds to the experience of their overall<br>trip.<br>As the Refuge Gateway is marketed as a destination, this bus route will allow<br>residents in and around Detroit access to a state of the art fishing pier, over three<br>miles of trails, and an endless array of recreational opportunities.<br>Our goal is this modified route will create more visibility of SMART service in the<br>Downriver area, regionally, and even nationally, as we share our experiences with<br>other NWRs across the country. | Jody<br>DeMeyere<br>Detroit<br>River IWR | live answered |
|---|---|--|---------------|
| g | In addition, adding the Refuge Gateway as a stop on this route will strengthen our partnership with WCCD. Discussions have begun to host biological classes in the new visitor center. Students would now have the opportunity to arrive via SMART.   | Jody<br>DeMeyere<br>Detroit<br>River IWR | live answered |

### SMART Public Hearing Attendee Report November 18, 2020 at 5:00 p.m. Webinar ID - 918 7309 1930

### Actual Start Time: 11/18/2020 4:44 p.m., Actual Duration 76 minutes

### **Question Details**

| # | Question  | Asker Name            | Answer(s)  |
|---|---|-----------------------|--|
| 1 | From Thomas how many buses are going to be on each new route  | Thomas<br>Henry       | Thomas - That has yet to<br>be determined. We<br>expect to have 60 minute<br>headways at this time.  |
| 2 | with the covid 19 issue going on as a frequent rider i see first hand And hear first<br>hand Most theses people are not essential workers. so until said time why not<br>limit artifice on Saturdays and Sundays and make the week days longer because<br>transportation is one way that's helping viruse spread because these people are<br>not really going to essential places and they don't rally adhere to requirements | Andrew's<br>IPAD      | We do encourage riders<br>to use transit for essential<br>trips and to adhere to<br>wearing a mask.<br>However, as a provider of<br>public transit, SMART can<br>not ask an individual the<br>purpose of their trip. |
| 3 | Thank you for adding Dix on the 160, that will help me travel. With the Meijer in<br>Southgate being a transfer point for the 140 and the 160, what will the transfer<br>area be/look like? The stop iscurrently on the west side of the Meijer parking lot,<br>but I think there are bus shelters on the east side of the parking lot Je'quwann<br>Davis   | Anonymous<br>Attendee | live answered  |

| 4 | Explain about Micro Transit in Dearborn. Thanks.  | LWV DDH               | live answered  |
|---|---|-----------------------|--|
| 5 | destination being a bus stop  | Anonymous<br>Attendee | live answered  |
| 6 | Will you guys keep the 160 going down West Rd all the way to Grange Rd in<br>Trenton, after you guys get these changes approved before April 2021 and<br>implemented in April 2021? And can you guys get a shelter at the bus stop for the<br>Meijer in Southgate and possibly another stop on the Eastern side of the parking<br>lot at the Meijers, When these changes go into effect, Next year of April 2021? | Robert<br>Pawlowski   | Yes, the bus will continue<br>down West to Grange and<br>then return to travel<br>down to the Wildlife<br>Refuge. As for shelters at<br>Meijer, it depends on<br>whether Meijer allows us<br>to if it is on their private<br>property. That is<br>something we can look<br>into. |
| 7 | I agree whole heartedly about Fairlane Green. I wish it would stop in front of<br>Target  | Anonymous<br>Attendee | live answered  |
| 8 | Yes, it is very dangerous crossing that lane for sure. And no cement to walk on to get to bus stop after crossing   | Anonymous<br>Attendee | Noted. Thanks for the feedback.  |

| From:    | Josh Lewis   |
|----------|--|
| То:      | Public Hearing   |
| Subject: | Y'all should consider on extending the 200 the Walmart in Canton on Michigan Ave & Belleville Rd if possible.<br>Same as the 250 going to the Meijer on Ford Rd & Canton Center. |
| Date:    | Thursday, November 19, 2020 12:17:03 AM  |

| From:    | Kim Rock                                |
|----------|---|
| То:      | Public Hearing                          |
| Subject: | bus 160 to Detroit River Intl Refuge    |
| Date:    | Wednesday, November 18, 2020 8:23:06 PM |

What a wonderful idea to have bus 160 Downriver stop at the Detroit River International Wildlife Refuge! I support this suggestion entirely as a way both to assist people in reaching this fantastic nature area and learning center but also as a climate smart way to cut down on car traffic.

Please, make the Refuge available to all Wayne County citizens.

Sincerely, Kim Rock Grosse Ile

| From:    | REGINALD NEAL  |
|----------|--|
| To:      | Public Hearing   |
| Subject: | I like the new changes with that of SMART I wish that the 140 Southshore could run on weekends |
| Date:    | Wednesday, November 18, 2020 1:53:03 PM  |
|          |  |

Here's what I think about the all-new changes in which that is SMART as well as of myself when it comes to certain malls that you can access such as of Fairlane Green Shopping Center over in Allen Park ever since I have retired from the United States Postal Service (in terms of the Detroit Network Distribution Center two years ago) in which that I retired from I am very glad that I,m gone from there although when it comes down to catching the 140 Southshore bus to Fairlane Green to go to Meijers, Barnes & Noble Bookstore and Target's it seems that the bus does not run on weekends (Saturday and Sunday) and I think it would be great if they could run on weekends although I can go to this mall much more often even though I would like to come to the public hearings if there is not anything to do else to do so I have to be the caretaker for my mother although I would have wanted to come on last Monday this week it I didn't have to take some time to fix my computer after the power outages (November 1) so that I hope that I could come to the public hearings next time wherever it may be where as I might have to get an cab next time Thank you very much!!!!!!......

Reginald Neal

| <u>Jen</u>   |
|--|
| Public Hearing   |
| 4 Additional Points + Repeat of my Comment from 2020 11 18 Hearing regarding Apr. 2021 Service Changes |
| Wednesday, November 18, 2020 2:29:04 PM  |
|  |

I was in-attendance at the Wed., Nov. 18 /20 11:30 am. online public hearing via Zoom. Thank you for addressing my questions and concerns during that. I just wanted to send the text of my initial comment (modified only slightly) for your records, followed by a couple other comments I have not necessarily directly-related to the April 2021 route changes.

"I live in Wyandotte, 1 block off of Northline. Up until the pandemic, the closest stop to me was Stop ID #22044 for the 160 bus @ Ford. Ave. & 10th St., a < 3-min. walk from my house. Now that the 160 bus no longer services this area, my nearest stops are 0.8 miles & 1.0 miles away, respectively, for the Northbound & Southbound 125 bus on Fort St.; & 0.9 miles to the stops for the 140 bus on Biddle - walkable distances, but a very difficult trek when carrying a bunch of heavy grocery bags or luggage. Ceasing service of the 160 bus down the strip of Northline (Ford Ave.) between Fort St. & W. Jefferson (Biddle Ave.) effectively cuts this part of the city off from a lot of places, like Wayne County Community College, Southland Mall & other shopping in Taylor; along with Roosevelt Highschool, the post office, and the Meijer & Kroger in Southgate. This part of Downriver is not very walkable. Crosswalks to get to the other side of the 8-10 lanes of Fort St. are spaced 1 mile apart with no pedestrian overpasses. Even before the elimination of the 160 bus, public transit to here was already lacking; now it's even worse. Anytime I find a lead on a job in my field (computer programming), I check and either there is *no* way to get there, or the commute is  $\approx$  4½-hours each way. I do not have a driver's license so public transit & walking are my only ways to get anywhere. I understand that with the elimination of service near me, I now qualify for the 'Connector' service, which I've never used before, but my main concern regarding that is on the return-route: locating a payphone to call the *Connector* service to come get me, which is something that's become an increasingly difficult thing to find. I don't own a cellphone [I know I am a minority in this aspect]."

#### Other Comments:

• It was mentioned that the extension of *some* routes to Downtown Detroit during peak-service hours may resume as early as January. I just want to voice my hopes that the 125 bus is one of the ones slated to continue its peak-hours' route eventually. This is not an immediate concern for me, since what I used it for frequently was to catch the Tunnel Bus to visit my family back home in Essex County in Canada (getting off @ Larned & Brush [Stop ID #8336] on the way there, & back on @ E. Jefferson & Woodward [Stop ID #1132] - previously @ E. Jefferson & Randolph [Stop ID #963] - on the return). Since the border has been closed, I have been unable to go see my Mom, sisters, grandmother, & other family in-person anyway so currently it is a non-issue, but once the border reopens and especially after the mandatory quarantine requirement is lifted, I will be looking to use that route once again. It's easy-enough to transfer to the 19 DDOT bus, taking me to Fort & Cass [Stop ID #5657] and walk from there, but Fort Street & Outer Drive [Stop IDs #298 & 295 for transfer to/from DDOT] is not somewhere I am comfortable standing for an extended period of time with a rolly-suitcase.

• I know talks for this have ceased for the time-being, but I also want to voice my wish on-record that there will someday be a train/light-rail system, similar to the MetroLink train in St. Louis, Missouri (where we were living for the 6 yrs. prior to August 2018 when we moved here upon my husband's retirement from the military). St. Louis is an excellent example to look at for great public transit. No matter where you were in the city & surrounding suburbs, you were never more than a few blocks from a bus stop; buses always ran on-time, never more than 3 min. off in my experience; and between the buses & MetroLink trains, I could get to anywhere I wanted to go in the greater St. Louis area in under ½ an hour (including to Scott Air Force Base & my doctor over in Illinois on the other side of the Mississippi River). It has been very depressing since we've moved here since it's so hard to get anywhere. I feel stranded and have been unable to find a job in my field I can get to in a reasonable amount of time if even at all. To summarize: I hope talks of a rail system resume at some point in the future and St. Louis Metro Transit is a great model to look at. • I would like to see weekday arrival times adjusted for the Northbound 140 bus to line-up better with train departure times from Dearborn Amtrak station. Not sure whether the Apr. 2021 changes correct this, but currently the scheduled arrival time of the earliest 140 bus is 2 min. *after* the morning departure time for the train to Ann Arbor, so this is not a trip I've been able to make yet.

• I was extremely happy with the recent addition of the 4-hour Regional Pass last summer. It makes short round-trips much more affordable and transferring to Detroit City buses easier. Please keep this option once regular fare resumes post-lifting of pandemic measures.

Thanks again for addressing my concerns along with everyone else's. The Zoom format was an excellent way to do this and the visuals illustrated the changes really well. I understand that you can't make *everyone* happy and that it's more important to provide service to the greatest number of people - just want to get my opinion in so as to add it to the potential tally of anyone else with similar disappointment in the 160 route change. I am looking forward to taking the bus to the new wildlife refuge. Thank you as well for your responsiveness on Twitter and for the service you *have* kept going during all this. I have been impressed by the effort taken to keep drivers safe & buses clean.

--- Jen Doute, Wyandotte, MI SMART Bus/DDOT Rider



| From:    | Kathy Houston                        |
|----------|--------------------------------------|
| To:      | Public Hearing                       |
| Subject: | Ecorse Rd in Taylor                  |
| Date:    | Sunday, November 15, 2020 9:07:46 AM |

I am shocked that this area isn't covered by public transit. I have to pay Uber nearly \$20 to go down Ecorse Rd about 2 miles, if that, round trip from my home to get to grocery and pharmacy shopping. I'm hoping this underserved area will be picked up soon! Thanks for letting me share my suggestion!!

Sincerely,

Kathy Houston

From:Matt BurbTo:Public HearingSubject:Public HearingDate:Wednesday, November 4, 2020 11:20:27 AM

A couple of questions regarding the proposed 160:

-Will it use the Southfield Freeway Service Drive or not?

-The Trenton branches should use separate numbers (i.e. 160 to Grange, 170 to DRIWR).

### SMART Public Hearing Information for April 2021 Service Changes

### NOTICE OF PUBLIC HEARING

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION (SMART)

### Proposed Service Adjustments

Notice is hereby given that Public Hearings have been scheduled to consider the following proposals to modify service on the following routes:

- Extension of 140 Southshore along Eureka Road and Trenton Road to serve the Meijer in Southgate.
- Redesign of 160 Downriver to extend service south along Jefferson Avenue to the Detroit River International Wildlife Refuge in Trenton and extend north along Dix Highway and the Southfield Freeway to the John D. Dingell Transit Center in Dearborn.
- Extension of 200 Michigan Avenue Local northern branch to the Meijer in Westland via Newburgh Road, Cherry Hill Road, Central City Parkway, and Warren Road.
- Extend 280 Middlebelt South along Beech Daly Road to serve the Meijer at Grand River Avenue and McNichols Road.
- Extend 330 Grand River-Beech Daly to service Meijer at Grand River Avenue and McNichols Road. Service along Beech Daly Road with be replaced by 280 Middlebelt South.
- NEW 525 Groesbeck route to provide service between 8 Mile Road/Van Dyke and Meijer on Groesbeck in Cass in Clinton Township. The route would replace the current Groesbeck Flex Route.
- Replace 567 New Baltimore/Lenox with new demand response microtransit service.

### Wednesday, November 18, 2020 – 11:30 AM

Zoom Meeting <a href="https://smartbus.zoom.us/j/91873091930?pwd=eU5HM1pjeFAvYjI0Zi9xWmlwTTV6dz09">https://smartbus.zoom.us/j/91873091930?pwd=eU5HM1pjeFAvYjI0Zi9xWmlwTTV6dz09</a>

### Wednesday, November 18, 2020 - 5:00 PM

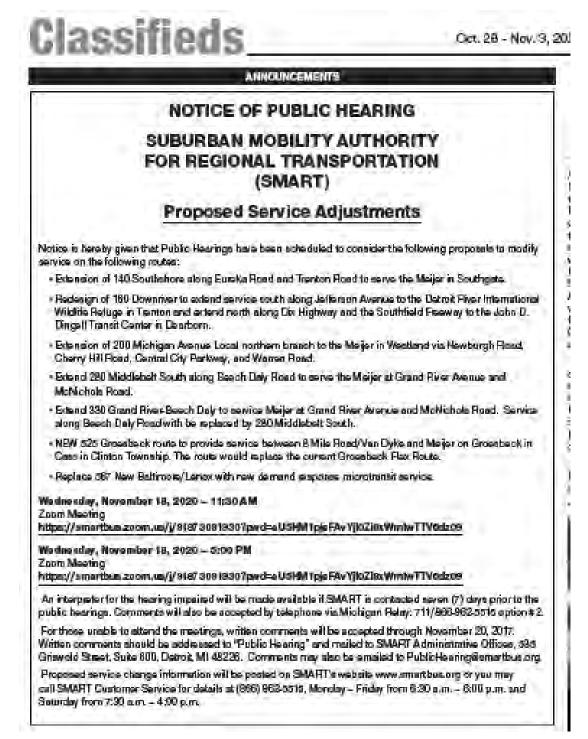
Zoom Meeting <a href="https://smartbus.zoom.us/j/91873091930?pwd=eU5HM1pjeFAvYjI0Zi9xWmlwTTV6dz09">https://smartbus.zoom.us/j/91873091930?pwd=eU5HM1pjeFAvYjI0Zi9xWmlwTTV6dz09</a>

An interpreter for the hearing impaired will be made available if SMART is contacted seven (7) days prior to the public hearings. Comments will also be accepted by telephone via Michigan Relay: 711/866-962-5515 option #2.

For those unable to attend the meetings, written comments will be accepted through November 20, 2017. Written comments should be addressed to "Public Hearing" and mailed to SMART Administrative Offices, 535 Griswold Street, Suite 600, Detroit, MI 48226. Comments may also be emailed to <u>PublicHearing@smartbus.org.</u>

Proposed service change information will be posted on SMART's website <u>www.smartbus.org</u> or you may call SMART Customer Service for details at (866) 962-5515, Monday – Friday from 6:30 a.m. – 6:00 p.m. and Saturday from 7:30 a.m. – 4:00 p.m.

### Announcement in the Detroit Free Press/Detroit News/Michigan Chronicle





## agenda item

| DATE: | December 10, 2020        | DISPOSITIO |
|-------|--------------------------|------------|
| TO:   | SMART Board of Directors | SUBMITTED  |
| FROM: | Finance Department       | APPROVED   |

OSITION SOUGHT:Board ApprovalMITTED BY:Director of FinanceROVED BY:Deputy GM

SUBJECT: Amendment to the FY2020/21 General Operating Budget – Microtransit Service

### **RECOMMENDATION:**

That the board approve the proposed budget amendment to fund Microtransit service. Funding is derived from CARES Act 5307 grant funding and the adjustment of service within the FY2020/21 Operating budget.

### DISCUSSION:

A fiscal year 2020/2021 budget amendment is being proposed to fund a new enhanced service initiative that will provide micro-transit bus service to four specific zones within the three county service area (Board Item 9C). The proposed line item budget amendment to fund the new micro-transit service for revenues and expenditures as follows:

| Account                              | Approved       | Proposed 2020/21 | Amendment  |
|--------------------------------------|----------------|------------------|------------|
| -                                    | 2020/21 Budget | Amended Budget   | or Change  |
| Revenues:                            |                |                  |            |
|                                      |                |                  |            |
| Micro Transit Revenue                | \$0            | \$11,250         | \$11,250   |
| CARES Act 5307 Funding               | \$0            | \$665,880        | \$665,880  |
| Increase/(Decrease) Revenues         |                |                  | \$677,130  |
|                                      |                |                  |            |
| Expenditures:                        |                |                  |            |
|                                      |                |                  |            |
| Contractual Services – Micro-Transit | \$0            | \$799,273        | \$799,273  |
| Diesel Fuel                          | \$5,750,000    | \$5,685,586      | (\$64,414) |
| Leased Tires                         | \$600,000      | \$593,279        | (\$6,721)  |
| Routine Repair Parts                 | \$3,530,000    | \$3,490,456      | (\$39,544) |
| Unscheduled Overtime                 | \$1,023,300    | \$1,011,836      | (\$11,464) |
|                                      |                |                  |            |
|                                      |                |                  | <b>40</b>  |
| Increase/(Decrease) Expenses         |                |                  | \$0        |

The appropriation will fund four months (March 1, 2021 to June 30, 2021) of the cost and revenues for the new micro-transit connector service.

The revenue portion of the amendment includes a slight increase in fare box revenues due to the new service and utilization of CARES Act Funding. Act 51 state revenues are currently built into the current operating budget.

The expenditure portion of the amendment will be utilized to fund the pilot microtransit zones and includes the elimination Route 567 – New Baltimore/Lenox, Oakland Mall Shuttle, and the Somerset Shuttle to fund the micro-transit program.

It is anticipated at this time that there will be no additional equipment of fixed asset investment at this time. Marketing and advertising funding for this new service is already appropriated. There will be no general administration salary/fringe expenditure increases incurred by this new service.

It is anticipated that this service will be available in future fiscal years and if current spending and revenue collection levels remain as anticipated, SMART's General Operating Budget will be able to support this program in future years. Total first full year estimated cost of the program as a contractual service is estimated at \$2.4 million with an additional \$28,500 in new fare revenues being generated. The recently approved federal CARES grant has an additional \$1.3 million within the grant to pay for additional micro-transit zones if the Board decides in the future to expand the service.

### FINANCIAL CERTIFICATION:

The Director of Finance certifies that there is sufficient appropriation available from additional CARES funding and reduction of services to fund one-half year of estimated new micro-transit service initiative costs and a full year of micro-transit costs for FY 2021/22.

### ATTACHMENTS:

1. Resolution

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### RESOLUTION

### Amendment to the FY 2020/21 General Operating Budget

- Whereas, the Suburban Mobility Authority for Regional Transportation, (SMART) pursuant to PA 204 of 1967, as amended has been empowered to acquire, plan, contract, operate and maintain a transportation system, and facilities within its jurisdiction;
- Whereas, SMART pursuant to PA 2 of 1968 as amended is required to amend its operating budget when changes to said budget are required and known; and
- Whereas, PA 2 of 1968 as amended also requires SMART to maintain a balanced budget; and; now, therefore be it
- Resolved, That the Board of Directors of the Suburban Mobility Authority for Regional Transportation hereby approves the budget amendment outlined in the Director of Finance communication to the Board dated 12/10/2020 and hereby increases the line items as follows:

| Revenues – NEW     | \$677,130 |
|--------------------|-----------|
| Expenses – Various | \$677,130 |

and authorizes the Director of Finance to reclassify FY20/21 line items to fund the microtransit program.

### **CERTIFICATE**

The undersigned duly qualified Board Secretary of the Suburban Mobility for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Date

Board Secretary

No.



# agenda item

| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

**DISPOSITION SOUGHT: Board Approval** SUBMITTED BY: APPROVED BY:

Deputy GM **Certification Committee** 

#### **SUBJECT:** Authorization to Award a Contract for Microtransit Pilots

### **RECOMMENDATION**

That the Board adopt the attached resolution authorizing the award of a contract:

- for Microtransit Pilots
- to River North Transit (Via) located at 160 Varick Street, Floor 4, New York City, NY 10013 •
- for 2 years with 1 year renewal option
- at a total three year cost of \$7,121,526

### DISCUSSION

SMART's primary goal is to create the best possible transit network for SMART riders within SMART's available budget. To accomplish this goal, SMART is recommending piloting four microtransit zones within Wayne, Oakland, and Macomb County. Microtransit is anticipate to provide:

- improved access to transit for people and places that fixed bus routes do not serve well
- more directly matched supply of service to the demand for rides •
- shorter wait times •
- greater flexibility to hail a ride when needed via an app or phone call.

SMART will use the Microtransit Pilots to better understand this type of service and how it should it be included in SMART's overall service plan; and to see how/if microtransit improves mobility for communities, enhances customer experience, and meets operational and economic requirements.

This pilot service will include smaller vehicles with flexible, "on-demand" routing; partnerships between transit agencies and technology providers; and mobile apps for ride hailing, navigation, and payment. SMART plans to employ a turnkey operational model, meaning a contractor would provide the technology, drivers, and vehicles needed for microtransit service. The contractor shall design, operate and iterate four microtransit service pilots and possess the ability adjust service quickly.

The four microtransit pilot zones which cover a total of approximately 52 square miles are:

- Dearborn, Wayne County, MI. Service connects several key destinations in the FAST • Michigan Ave corridor that are difficult to serve effectively with Fixed Route service. Zone covers East and West Dearborn downtowns, Fairlane Mall, Henry Ford Medical Center, University of Michigan-Dearborn, Henry Ford Community College, and the Henry Ford, and a large DDOT transit hub.
- Oakland Mall/Somerset, Oakland County, MI. Service replaces shuttle service that currently runs between two main malls (Oakland Mall and Somerset Mall). Zone is well served by fixedroute services, with most riders using the area as a connecting hub for transit. Destinations in the zone include include two malls as well as several call centers, businesses and hotels. The northern part of the zone is experiencing rapid commercial growth, but is not currently well served by Fixed Route transit.
- New Baltimore, Macomb County, MI. Service replaces Route 567 bus, which has a daily ridership of approximately 140 passengers per day, but is not well suited to a lower density area. A more flexible on-demand service is anticipated to more effectively connect riders to the SMART Fixed Route network.
- Hall Road, Macomb County, MI. Service connects several destinations difficult to serve effectively with Fixed Route transit and connects with FAST Gratiot. Zone covers two large malls, Macomb Community College, hospitals, and numerous employers and residences.



**Microtransit Pilot Zones** 

### PROCUREMENT PROCESS

| Procurement Method:  | □ Sealed Bid                        | 🛛 Proposal  | □ Quotes   | $\Box$ Sole Source  |
|----------------------|-------------------------------------|---|--|---|
| Advertising          | Michigan Chron                      | nicle and Michig                                      | gan Inter-gover                                      | nmental Trade Network   |
| #of downloads        | 27                                  |   |  |   |
| Number of offerors:  | Six. Two proposinability to pass    |   | 1  | onsible due to the vendor's   |
| Rationale for award: | proposals in acc<br>committee deter | ordance with th<br>mined River No<br>dvantageous to S | e criteria listed<br>orth Transit (V<br>SMART with p | ted the remaining four<br>in the RFP. The<br>ia) submitted the proposal<br>price and other factors<br>d reasonable. |

### FUNDING & COSTS:

The project is funded via Operating funds (per Board Item 9B). The contract costs are summarized as follows:

|                       | Cost        |
|-----------------------|-------------|
| Year 1                | \$2,397,820 |
| Year 2                | \$2,397,820 |
| 1 year renewal option | \$2,325,886 |
| Total Max             | \$7,121,526 |

### ATTACHMENTS:

- Resolution
- Score sheet summary

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### RESOLUTION

### Authorization to Award a Contract for Microtransit Pilots

| Whereas,          | SMART's primary goal is to create the best possible transit network for<br>SMART riders within SMART's available budget. To accomplish this<br>goal SMART is recommending piloting four micr0transit zones; and                                |
|-------------------|--|
| Whereas,          | A Request for Proposal (RFP) was advertised and competitive proposals were received; and   |
| Whereas,          | Upon evaluation River North Transit (Via) acquired the highest score, submitted a responsive and responsible proposal. The price was determined fair and reasonable; and   |
| Whereas,          | Costs for three years of service in the amount of \$7,121,526 will be funded by Operating funds; and   |
| Whereas,          | The Director of Finance is satisfied that River North Transit (Via) has potential to perform under the contract terms and conditions; and  |
| Whereas,          | The EEO Department is satisfied that River North Transit (Via) is in compliance with the equal opportunity/affirmative action policies of the Federal and State governments and the affirmative action policies of SMART; now, therefore be it |
| <u>Resolved</u> , | That the Suburban Mobility Authority for Regional Transportation is hereby<br>authorized to approve a contract in the amount of \$7,121,526 to River North<br>Transit (Via) for 2 years with 1 year renewal option.                            |

### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Date

Board Secretary

No.\_\_\_\_\_

| Consensus Scoring Method  | Quality and completeness<br>of proposal | Proven ability to provide<br>quality microtransit<br>program | Qualifications and<br>Experience of Vendor | Experience and Technical<br>Expertise of Staff<br>assigned to SMART | Price | Total |
|---------------------------|---|--|--|---|-------|-------|
|                           | 30                                      | 20   | 20   | 20  | 10    | 100   |
| VENDORS                   |   |  |  |   |       |       |
| River North Transit (Via) | 30                                      | 20   | 20   | 20  | 5     | 95    |
| Frist Transit             | 26                                      | 10   | 14   | 14  | 1     | 65    |
| TransLoc                  | 20                                      | 10   | 12   | 10  | 10    | 62    |
| Spare Labs                | 10                                      | 5  | 5  | 5   | 8     | 33    |



# agenda item

| DATE: | December 10, 2020        | DISPOSI |
|-------|--------------------------|---------|
| TO:   | SMART Board of Directors |         |
| FROM: | Deputy General Manager   |         |

DISPOSITION SOUGHT: Board Approval

SUBJECT: Approval of Agency Safety Plan

### **<u>RECOMMENDATION</u>**:

That the Board adopt the attached resolution approving SMART's Agency Safety Plan.

### DISCUSSION:

The FTA requires transit agencies develop and approve a Public Transportation Agency Safety Plan by December 31, 2020.

SMART's proposed safety plan builds on SMART's current safety practices and meets the requirements of the statute by:

- Establishing a Chief Safety Officer, an Accountable Executive and organizational accountabilities
- Documenting processes of:
  - o Safety Risk Management, Assessment, and Mitigation
  - o Safety Assurance
  - Safety Promotion
  - Employee reporting programs
- Establishing safety performance targets (injuries, incidents, fatalities, and system reliability)
- Establishing annual plan review

### ATTACHMENTS:

- 1. Resolution
- 2. Proposed SMART Agency Safety Plan

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### RESOLUTION

### Adopting SMART's Agency Safety Plan

- Whereas, the Suburban Mobility Authority for Regional Transportation (SMART) is required by Federal Law to adopt an Agency Safety Plan by December 31, 2020, and
- Whereas, SMART staff have developed an Agency Safety Plan that establishes a Safety Management System with accountabilities, targets, and structures designed to ensure the safety of SMART's system, employees, and the public SMART serves. Now therefore be it
- <u>Resolved</u>, That the Suburban Mobility Authority for Regional Transportation Board of Directors adopts SMART's Agency Safety Plan.

### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation.

Date

Board Secretary

No.\_\_\_\_\_

## SMART Public Transportation Agency Safety Plan

December 10, 2020

## 1. Transit Agency Information

| Transit Agency Name   | Subur       | Suburban Authority for Regional Transportation (SMART)  |                                  |   |     |                        |
|---|-------------|---|----------------------------------|---|-----|------------------------|
| Transit Agency<br>Address   | 535 G       | 535 Griswold St., Ste 600, Detroit, MI 48226  |                                  |   |     |                        |
| Name and Title of<br>Accountable<br>Executive   | Robei       | Robert Cramer   |                                  |   |     |                        |
| Name of Chief Safety<br>Officer or SMS<br>Executive   | Darre       | Darrell Taylor  |                                  |   |     |                        |
| Mode(s) of Service<br>Covered by This Plan  | MB/DO DR/DO |   |                                  | List All FTA Funding<br>Types (e.g., 5307, 5309, 5310, 5<br>5337, 5339) |     | 5307, 5309, 5310, 5339 |
| Mode(s) of Service<br>Provided by the<br>Transit Agency<br>(Directly operated or<br>contracted service) |             | MB/DO DR/DO DR/PT (Subrecipients, managed via SMART oversight procedures and State of Michigan) |                                  |   |     | ed via SMART oversight |
| Does the agency<br>provide transit<br>services on behalf of<br>another transit<br>agency or entity?     | Yes         | No<br>X   | Description of<br>Arrangement(s) |   | N/A |                        |
| Name and Address of<br>Transit Agency(ies)<br>or Entity(ies) for<br>Which Service Is<br>Provided        | N/A         |   |                                  |   |     |                        |

## 2. Plan Development, Approval, and Updates

| Name of Entity That<br>Drafted This Plan | Suburban Mobility Authority for Regional Transportation (SMART)  |                   |  |  |  |
|--|--|-------------------|--|--|--|
| Signature by the                         | Signature of Accountable Executive   | Date of Signature |  |  |  |
| Accountable<br>Executive                 |  |                   |  |  |  |
|  | Name of Individual/Entity That Approved This Plan  | Date of Approval  |  |  |  |
| Approval by the<br>Board of Directors or | SMART Board of Directors   |                   |  |  |  |
| an Equivalent<br>Authority               | Relevant Documentation (Title and Location)  |                   |  |  |  |
|  | A copy of the Board Resolution approving the Agency Safety Plan is maintained on file by Chief Safety Officer. |                   |  |  |  |

|                   | Version Number and Updates                                       |                   |             |  |  |  |
|-------------------|--|-------------------|-------------|--|--|--|
| Record the c      | Record the complete history of successive versions of this plan. |                   |             |  |  |  |
| Version<br>Number | Section/Pages<br>Affected  | Reason for Change | Date Issued |  |  |  |
| 1                 |  | New Document      | 12/10/2020  |  |  |  |

### Annual Review and Update of the Agency Safety Plan

SMART's Risk Manager will coordinate the annual review of the ASP, beginning with a notification to all departments by March 1 of each year that they must review the ASP.

## 3. Safety Performance Targets

### Safety Performance Targets

Specify performance targets based on the safety performance measures established under the National Public Transportation Safety Plan.

SMART's established safety performance targets for the period January 1, 2021, through December 31, 2021, are based on our review of the last five (5) years of SMART's safety performance data, vehicle revenue miles (VRM), and major mechanical system failures fatalities and injuries reported to the National Transit Database (NTD). Note, data in Connector for 2015, 2016, and 2017 contained outliers, so target is based on average of 2018 and 2019.

| Mode of Transit<br>Service | Fatalities<br>Total | Fatalities<br>/1M miles | Injuries<br>Total | Injuries<br>/1M miles | Safety<br>Events<br>Total | Safety<br>Events<br>/1M Miles | Mean Dist.<br>Between<br>Major<br>Failures |
|----------------------------|---------------------|-------------------------|-------------------|-----------------------|---------------------------|-------------------------------|--|
| Fixed Route                | 0                   | 0                       | 52.2              | < 5.43                | 36                        | < 3.73                        | > 29,756                                   |
| Connector                  | 0                   | 0                       | 12.5              | < 4.15                | 13                        | < 4.32                        | > 6,786                                    |

### Safety Performance Target Coordination

Describe the coordination with the State and Metropolitan Planning Organization(s) (MPO) in the selection of State and MPO safety performance targets.

SMART's Accountable Executive will share our ASP, including safety performance targets, with SEMCOG (MPO) each year.

In addition, SMART will coordinate with the State and MPO in the selection of State and MPO safety performance targets as requested and outlined in SMART's Metropolitan Planning Agreement.

| Targets<br>Transmitted to the            | Metropolitan Planning Organization Name | Date Targets Transmitted |
|--|---|--------------------------|
| Metropolitan<br>Planning<br>Organization | SEMCOG                                  | December 14, 2020        |

## 4. Safety Management Policy

### Safety Management Policy Statement

Use the written statement of safety management policy, including safety objectives.

Safety is a core value at SMART, embodied in everything we do. As documented in our ASP, we commit to developing, implementing, maintaining, and continuously improving processes to ensure the safety of our system, employees, and the public we serve. SMART's Safety Management System (SMS) encourages the open sharing of information on all safety issues throughout our organization. We will review and update these objectives, as needed, each year.

### **Responsibilities and Accountabilities for Safety**

To remain consistent with the top-down, organization-wide nature of SMS, our Executives and Board of Directors ensure that organizational resources are allocated to further this commitment and achieve the highest level of transit safety performance. This accountability is supported by all agency employees, who ensure that management has access to the information necessary to strategically deploy resources based on identified safety concerns, establish and support accountability for safety decision-making, and address unacceptable safety risk.

Our overall safety objective is to proactively manage safety hazards and their associated safety risk, with the intent to eliminate unacceptable safety risk in our transit operations. To that end, we will continuously examine our operations for hazards. As required by the Federal Transit Administration, we have set annual safety performance targets to help us measure the safety of our transit service. In addition, to address our overall safety objective, we have established mandatory and voluntary employee safety reporting programs and will communicate these programs to all frontline, supervisory, and management personnel during the 2021 calendar year.

### Safety Objectives

SMART has established a set of safety objectives to help us assess our safety performance and the effectiveness of our SMS. Our objectives include the following:

• Continuously examining our operations for hazards, through active employee reporting and review and analysis of data;

• Clearly explaining for all staff their accountabilities and responsibilities for the development and operation of SMART's SMS;

• Ensuring that employees charged with implementing the agency's SMS processes, methods and activities are adequately trained and only assigned tasks commensurate with their skills and experience;

· Providing SMART employees and contractors with formal, ongoing SMS communications; and

• Continuously improving SMART's safety performance through the management of processes that ensure effective safety risk mitigations are implemented in a timely manner.

### Twice a Year Progress Report

Twice a year, and as needed, our Risk Manager will report to our entire agency regarding how well we are meeting our safety objectives.

### Signatures

As required by 49 CFR Part 673 and Section 2 of this document, SMART's ASP, which describes our agency's commitment to continuously monitoring, measuring, and improving safety performance, has been approved by the Board of Directors and endorsed by the Accountable Executive

| Robert Cramer, Accountable | Executive |
|----------------------------|-----------|
|----------------------------|-----------|

Date

Khalil Rahal, Chair Board of Directors

Date

### Safety Management Policy Communication

Describe how the safety management policy is communicated throughout the agency. Include dates where applicable.

SMART has established organizational accountabilities and responsibilities for its SMS, and our Accountable Executive has issued a written Safety Management Policy (SMP) statement that includes SMART's safety objectives.

The Chief Safety Officer, who leads SMART's SMS activities, ensures the SMP statement is distributed via electronic and/or hard copy to all employees and contractors operating service.

The Chief Safety Officer also ensures the SMP statement is readily available to all executives, managers, supervisors, administrative and frontline employees, union leadership. The Chief Safety Officer prepares and disseminates reports documenting how SMART is meeting the safety objectives set forth in the SMP statement.

SMART also posts copies of the SMP statement and reports on bulletin boards at each SMART facility as well on electronic communication tools (e.g. ADP).

Should the SMP statement be updated during the year, the Chief Safety Officer will redistribute it throughout the agency following the same protocols to ensure it is provided to all employees and contractors.

The Safety Promotion section of this ASP outlines additional mechanisms and processes available to support the communication of information on SMART's SMP statement.

### Authorities, Accountabilities, and Responsibilities

Describe the role of the following individuals for the development and management of the transit agency's Safety Management System (SMS).

| Accountable Executive | SMART's Accountable Executive holds SMART's management and committees<br>accountable for compliance with the processes and procedures detailed in the<br>Agency Safety Plan (ASP) to ensure adequate safety performance and fulfill<br>requirements of the Public Transportation Agency Safety Plan (PTASP) regulation<br>(49 CFR Part 673).<br>The Accountable Executive, has the following authorities, accountabilities, and<br>responsibilities under this plan:                              |
|-----------------------|---|
|                       | <ul> <li>Controls and directs human and capital resources needed to develop and maintain the ASP, SMS, and Transit Asset Management Plan;</li> <li>Designates a Chief Safety Officer with a direct line of reporting to the Accountable Executive;</li> <li>Issues annual SMP statement and safety objectives;</li> <li>Ensures that SMART's SMS is effectively implemented throughout the system;</li> <li>Ensures action is taken to address substandard performance in SMART's SMS;</li> </ul> |

| <ul> <li>Accepts safety risk associated with hazards or mitigates unacceptable safety risk; and         <ul> <li>Assumes ultimate responsibility for carrying out SMART's ASP and SMS.</li> <li>The Accountable Executive designates the Chiel Safety Officer as the position with the authority and responsibility for day-oday implementation and operation of SMART's SMS. Chiel Safety Officer is part of the Legal Department, but has direct access to and coordination with the Accountable Executive.</li> </ul> </li> <li>The Chief Safety Officer has the following authorities, accountabilities, and responsibilities under this plan:         <ul> <li>Leads the development and update of SMART's ASP;</li> <li>Develops SMART's SMS policies and procedures;</li> <li>Monitors day-to-day implementation and operation of SMART's SMS;</li> <li>Establishes and maintains SMART's safety data information management and reporting systems;</li> <li>Chairs the SMS Committee and reviews Project Management Safety Implication Analyses (Management of Change)             <ul> <li>Coordinates the activities of the committees with other members;</li> <li>Develops and distributes minutes of committee meetings;</li> <li>Maintains documentation and decisions made by committees.</li> </ul> </li> <li>Develops and distributes reports on SMART's progress in meeting the safety objectives specified in the SMP statement;</li> <li>Develops and distributes reports and manages SMART's mandatory and voluntary safety reporting program (ESRP);</li> <li>Develops and issues Safety Reporting Bulletins and manages SMART's mandatory and voluntary safety reporting program (ESRP);</li> <ul> <li>Develops and issues SMART's annual safety performance targets (in coordination with the Accountable Executive);</li> <li>Identifies deficiencies and voluntary employee safety reporting pro</li></ul></ul></li></ul>   |                       | Monitors SMART's safety performance;  |
|---|-----------------------|---|
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| Agency Leadership and<br>Executive ManagementSMART's safety data information management and<br>reporting systems;Chief Safety Officer• Chairs the SMS Committee and reviews Project Management Safety<br>Implication Analyses (Management of Change)<br>• Coordinates the activities of the committees with other members;<br>• Develops agendas and sets topics for discussion;<br>• Keeps and distributes minutes of committee meetings;<br>• Maintains documentation and decisions made by committees.• Develops and distributes minutes of committee meetings;<br>• Develops and distributes reports on SMART's progress in meeting the safety<br>objectives specified in the SMP statement;<br>• Develops and distributes reports that monitor and analyze trends in hazards<br>and safety events;<br>• Develops and issues Safety Reporting Bulletins and manages SMART's<br>   |                       |   |
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| Chief Safety Officer <ul> <li>Keeps and distributes minutes of committee meetings;</li> <li>Maintains documentation and decisions made by committees.</li> </ul> Develops and distributes reports on SMART's progress in meeting the safety objectives specified in the SMP statement; <ul> <li>Develops and distributes reports that monitor and analyze trends in hazards and safety events;</li> <li>Develops and issues Safety Reporting Bulletins and manages SMART's mandatory and voluntary safety reporting programs;</li> <li>Provides information and analysis on reports made through the mandatory reporting program and voluntary employee safety performance targets (in coordination with the Accountable Executive);</li> <li>Develops and issues SMART's annual safety performance targets (in coordination with the Accountable Executive);</li> <li>Identifies deficiencies and substandard performance in SMART's SMS, notifies the Accountable Executive, and works with the Accountable Executive to develop action plans to address the identified deficiencies;</li> <li>Advises the Accountable Executive on SMS progress and status; and</li> <li>Supports SMART departments in managing safety risk by providing Safety Risk Management (SRM) expertise and conducting and overseeing Safety Assurance activities.</li> </ul> Agency Leadership and Executive Management include staff who report directly to the General Manager: <ul> <li>Director of Transportation,</li> <li>Director of Maintenance,</li> <li>Director of Human Resources,</li> <li>Director of Finance,</li> </ul>   |                       | <ul> <li>Coordinates the activities of the committees with other members;</li> </ul>  |
| Agency Leadership and     Supports SMART departments in managing safety risk by providing Safety Risk     Management     SMART Agency Leadership and     Executive Management     Smart Agency Leadership and     Executive Management     Supports Mart Resources,     Director of Human Resources,     Director of Finance,     Director of Finance |                       | <ul> <li>Develops agendas and sets topics for discussion;</li> </ul>  |
| <ul> <li>Maintains documentation and decisions made by committees.</li> <li>Develops and distributes reports on SMART's progress in meeting the safety objectives specified in the SMP statement;</li> <li>Develops and distributes reports that monitor and analyze trends in hazards and safety events;</li> <li>Develops and issues Safety Reporting Bulletins and manages SMART's mandatory and voluntary safety reporting programs;</li> <li>Provides information and analysis on reports made through the mandatory reporting program and voluntary employee safety reporting program (ESRP);</li> <li>Develops and issues SMART's annual safety performance targets (in coordination with the Accountable Executive);</li> <li>Identifies deficiencies and substandard performance in SMART's SMS, notifies the Accountable Executive, and works with the Accountable Executive to develop action plans to address the identified deficiencies;</li> <li>Advises the Accountable Executive on SMS progress and status; and</li> <li>Supports SMART departments in managing safety risk by providing Safety Risk Management (SRM) expertise and conducting and overseeing Safety Assurance activities.</li> </ul>   | Chief Safety Officer  | <ul> <li>Keeps and distributes minutes of committee meetings;</li> </ul>  |
| Agency Leadership and         Agency Leadership and         SMART Agency Leadership and         Executive Management         SMART Agency Leadership and         Executive Management         SUPPORT of Transportation,         Director of Transportation,         Director of Human Resources,         Director of Finance,  | Chief Safety Officer  | <ul> <li>Maintains documentation and decisions made by committees.</li> </ul>   |
| Agency Leadership and<br>Executive Management<br>Executive Management<br>Executive Management<br>Executive ManagementSMART set y events;<br>  |                       |   |
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| Agency Leadership and<br>Executive Management       SMART Agency Leadership and<br>Director of Human Resources,<br>Director of Finance,   |                       |   |
| Agency Leadership and Executive Management         Executive Management   |                       |   |
| Agency Leadership and<br>Executive ManagementSMART Agency Leadership and<br>Director of Human Resources,<br>• Director of Finance,SMART departments in managing safety risk by providing Safety Risk<br>Management include staff who report<br>directly to the General Manager:<br>• Director of Human Resources,<br>• Director of Finance,   |                       |   |
| Agency Leadership and Executive Management       SMART Agency Leadership and Executive Management include staff who report directly to the General Manager:         • Deputy General Manager       • Director of Transportation,         • Director of Maintenance,       • Director of Human Resources,         • Director of Finance,       • Director of Finance,  |                       | the Accountable Executive, and works with the Accountable Executive to  |
| Management (SRM) expertise and conducting and overseeing Safety<br>Assurance activities.         Agency Leadership and<br>Executive Management         SMART Agency Leadership and Executive Management include staff who report<br>directly to the General Manager:         • Deputy General Manager         • Director of Transportation,         • Director of Maintenance,         • Director of Human Resources,         • Director of Finance,  |                       | <ul> <li>Advises the Accountable Executive on SMS progress and status; and</li> </ul>   |
| Agency Leadership and Executive Management       directly to the General Manager:         • Deputy General Manager         • Director of Transportation,         • Director of Maintenance,         • Director of Human Resources,         • Director of Finance,   |                       | Management (SRM) expertise and conducting and overseeing Safety   |
| Agency Leadership and       • Director of Transportation,         • Director of Maintenance,         • Director of Human Resources,         • Director of Finance,  |                       |   |
| • Director of Maintenance,     • Director of Human Resources,     • Director of Finance,  |                       | Deputy General Manager  |
| <ul> <li>Executive Management</li> <li>Director of Maintenance,</li> <li>Director of Human Resources,</li> <li>Director of Finance,</li> </ul>  | Agency Leadership and | Director of Transportation,   |
| Director of Finance,  |                       | • Director of Maintenance,  |
|   |                       | Director of Human Resources,  |
| General Counsel   |                       | • Director of Finance,  |
|   |                       | General Counsel   |

|           | SMART's Agency Leadership and Executive Management have authorities and responsibilities for day-to-day implementation and operation of SMART's SMS. In addition, they support system wide SMS implementation as requested by the Chief Safety Officer and SMS Committee.                                       |
|-----------|---|
|           | Specific authorities, responsibilities and accountabilities for Agency Leadership and Executive Management under this plan include, but are not limited to, the following:  |
|           | • Allocating resources to accomplish safety objectives identified in the SMP statement and to address substandard performance in the SMS;   |
|           | • Overseeing the safety of day-to-day operations and SMS implementation;  |
|           | • Coordinating with the Safety Department on the implementation of SMS and providing subject matter expertise as requested; and   |
|           | • Modifying departmental policies consistent with implementation of the SMS and other safety regulations.   |
|           | Key Staff   |
|           | SMART's Key Staff includes those positions that directly oversee SMART's Transportation, Maintenance, Human Resources, Finance, IT, Marketing, and Legal Departments. Specific authorities, responsibilities and accountabilities for Key Staff under this plan include, but are not limited to, the following: |
|           | Complying with SMS programs and processes;  |
|           | Supporting development, implementation, and operation of SMART's SMS;   |
|           | Maintaining documents that support SMS implementation;  |
|           | • Reviewing and investigating employee reports, in coordination with the Chief Safety Officer and/or SMS Committee, and documenting results;  |
|           | • Providing subject matter expertise to support implementation of SMART's SMS; and  |
|           | • Verifying compliance with safety requirements and reporting deviations to the Safety Department.  |
|           | Key Committees  |
|           | SMART uses committees and processes to support SMS implementation:  |
| Key Staff | SMS Committee   |
|           | Safety Committees   |
|           | Quarterly Terminal Inspection   |
|           | Project Management: Safety Implication Analysis (Management of Change)  |
|           | Driver Forums and Service Development Process   |
|           | Accident Review Board   |
|           | Each of these committees and processes is briefly described below.  |
|           | SMS Committee   |
|           | SMART has established an SMS Committee to support and oversee implementation of our SMS and to promote interagency coordination and action. Members of this committee are appointed by the Accountable Executive and include the following:   |
|           | Chair – Chief Safety Officer  |
|           | Members   |
|           | -Deputy General Manager   |

| -Directors Team Members  |
|--|
| -Manager of Procurement  |
| The SMS Committee meets biannually and has the following responsibilities:   |
| • Reviews the timely collection of information related to hazards, potential consequences, and safety events;  |
| • Reviews reported hazards and supports the analysis of hazards;   |
| <ul> <li>Investigates, analyzes, and identifies causal factors for safety events;</li> </ul>   |
| <ul> <li>Monitors and analyzes trends in hazards and safety events;</li> </ul>   |
| • Monitors and evaluates the effectiveness of mitigations implemented to address assessed safety risk and reports findings to the Accountable Executive;   |
| • Monitors and evaluates the effectiveness of corrective actions implemented to address non-conformances and to prevent the recurrence of safety events, and reports findings to the Accountable Executive;  |
| • Monitors industry data and reports from FTA and oversight authorities, industry associations, and manufacturers and other vendors;   |
| • Determines the adequacy of the training provided to the individuals responsible for maintenance, operations, and other personnel who are assigned duties related to the SMS; and   |
| <ul> <li>Supports day-to-day implementation and operation of SMART's SMS.</li> </ul>   |
| Safety Committees  |
| Terminal Superintendent/Manager chairs this monthly committee meeting. Some<br>labor agreements with SMART's local unions set forth specific provisions for a<br>Safety Committee. This committee is directed to act in an advisory capacity to<br>management. The Joint Safety Committee discusses safety concerns and makes<br>recommendations to the appropriate departments for additional actions, including<br>enhanced compliance activities, safety risk management, tracking and monitoring,<br>training, and communication. These meeting may be in various format (i.e. in-<br>person, virtual, etc.)           |
| Quarterly Terminal Inspection  |
| The Risk Manager and a Third-Party Administrator inspect each terminal for safety hazards on a quarterly basis to identify safety issues and potential safety hazards. Results from these reviews may support safety risk management activities, including the identification of hazards and the mitigation of safety risk. Such reviews and worksite inspections are performed during normal business hours and are scheduled in advance with appropriate SMART staff. The results of the reviews and inspections are not used for disciplinary purpose but serve to support implementation and oversight of SMART's SMS. |
| Project Management Process: Safety Implication Analysis (Management of Change)   |
| SMART's Project Management Process includes a Safety Implication Analysis as<br>a key component of Management of Change. The Safety Implication Analysis<br>identifies and assesses changes associated with a project that may introduce new<br>hazards or impact the transit agency's safety performance (e.g. new equipment,<br>policies, or procedures are introduced).   |
| Driver Forums and Service Development  |

| Driver Forums offer a key opportunity for Drivers to provide input on the safety of existing and proposed routes. This information is used by the Service Development Department to assess routes and safety improvements.  |
|---|
| Accident Review Board   |
| SMART's Accident Review Board reviews the results of SMART accident determinations that are appealed by an employee and makes the final determination regarding preventability of such accident. SMART's Accident Review Board consists of members that represent Management, Union Officials, and an officer or investigator from a local police department. |

### Employee Safety Reporting Program

Describe the process and protections for employees to report safety conditions to senior management. Describe employee behaviors that may result in disciplinary action (and therefore, are excluded from protection).

SMART's frontline personnel are our best source of information on safety conditions throughout our system. Nobody knows more about the actual safety performance of the transit system than the employees who deliver the service.

To collect information critical to the safety of our operations, SMART uses two types of employee reporting:

- Mandatory
- Voluntary

### Mandatory Safety Reporting

SMART requires its employees to report the occurrence of safety events immediately (injuries, accidents, mechanical/vehicle issues or unusual occurrences) through one or more of the following methods:

- -Immediate Reporting to Supervisory Staff
- -Injury Report Form
- -Transit Accident and Crime Report Form
- -Driver Pre-Trip Inspection Form
- -Daily Physical Check Sheet (Driver Write Up Card)
- -Driver Maintenance Write-up Log
- -Preventative Maintenance Inspection Form

SMART requires drivers or other employees who are away from the facility to immediately report accidents, incidents, or unusual occurrences immediately to Dispatch, or to the first available supervisor if radio contact is not an option. All employees must fill out SMART's written reporting forms as soon as possible and provide information to support SMART's event investigation process, as necessary.

If an employee fails to report or reports false information regarding safety rules, SMART may take disciplinary action. Reports must be made to the employee's supervisor no later than by the end of shift, unless otherwise specified in an extension is granted by the labor agreement. In cases of an employee self-reporting non-compliance with safety rules, SMART may consider a non-punitive response. Any discipline will be determined on a case-by-case basis by the Terminal Manager/Transportation Manager and Department Director with the assistance of the Human Resources Department.

### Voluntary Employee Safety Reporting Program

In an effort to maximize available safety information and to ensure that safety concerns are reported freely and without prejudice, SMART has established a process through which employees and contractors can report safety conditions, unsafe acts/practices, and/or close-call incidents without fear of discipline, reprisal or penalty. Examples of the types of information reported include:

- Safety hazards in the operating environment (for example, county or city road conditions),
- Policies and procedures that are not working as intended
- Events that senior managers might not otherwise know about (for example, near misses in a bus garage)
- Information about why a safety event occurred (for example, radio communication challenges).

Acceptable means of reporting safety conditions include:

- · Emailing a report to SMART's Chief Safety Officer
- Using the Suggestion Box located in each Driver's Lounge

• Submitting Operator Comment Cards, a Miscellaneous 67 Report, Driver Pre-Trip Inspection Form, or Daily Physical Check Sheet (Driver Write Up Card) to Supervisory Staff

- Notifying Bus Dispatch
- Providing verbal or email notification to a supervisor or union steward.

SMART's Accountable Executive is responsible for ensuring protections for employees who report safety conditions to senior management. SMART provides employees who voluntarily report safety conditions in good faith with protections from any form of discipline, retribution or penalty, consistent with State and Federal guidelines regulations, and collective bargaining agreements.

When requested, the name of the employee providing information related to safety conditions will be kept anonymous to the extent permissible by law.

While SMART places a very high value on employees reporting important safety information, in cases where the reporting employee engaged in an illegal act, committed gross negligence, or deliberately or willfully disregarded regulations or procedures, or other wrongdoing is discovered SMART reserves the right to pursue disciplinary action.

## 5. Safety Risk Management

### Safety Risk Management Process

### Safety Risk Management Process

SMART's Safety Risk Management (SRM) process includes the activities and tools needed to identify and analyze hazards and assess safety risk. SMART uses its SRM process to proactively manage safety hazards and their associated safety risk, with the intent to mitigate the safety risk in our transit system to a point that is as low as reasonably practicable.

SMART's Chief Safety Officer leads SMART's SRM process, with support from SMART's Safety Department and ensures that trained safety personnel work with SMART's subject matter experts to identify hazards and consequences, assess the safety risk of the consequences of hazards, and mitigate safety risk, as necessary. In carrying out its SRM process.

SMART's SRM process applies to:

• Existing SMART operations and maintenance procedures;

- · Changes to SMART's public transportation system; and
- Design of new SMART public transportation service, vehicles, equipment, and capital projects.

Key terms used in our SRM process include:

• Event: Any accident, incident, or occurrence including but not limited to involving a vehicle, injury, machine, etc.

• **Hazard**: Any real or potential condition that can cause injury, illness, or death; damage to or loss of facilities, equipment, rolling stock, or infrastructure belonging to SMART; or damage to the environment.

• Risk: Composite of predicted severity and likelihood of the potential effect of a hazard.

• Risk mitigation: Method(s) to eliminate or reduce the effects of hazards.

• **Consequence:** An effect of a hazard involving injury, illness, death, or damage to SMART's property or the environment.

### Safety Hazard and Consequence Identification

SMART identifies hazards and potential consequences from a variety of sources, including the following:

- Voluntary Employee Safety Reporting Program and mandatory safety reporting program;
- Results from the review of smart camera technology video from vehicles;
- · Meetings and workshops with employees to discuss safety concerns;
- Results of employee surveys and outreach;

• Results of activities completed via Project Management to identify changes that may introduce new hazards or impact the SMART's safety performance;

• Monthly safety committee meetings with staff and Union employees at each terminal;

· Monthly fleet maintenance meetings;

• Results of reports documenting SMART's Safety Assurance activities, highlighting safety concerns and changes, including the following:

o Pre-trip and post-trip vehicle condition reports that identify bus safety concerns to maintenance and supervisory staff;

o Results of routine observations of the workplace by management personnel;

o Information collected from reports and investigations of safety events;

o Information collected from other Safety Assurance activities, including maintenance reports, vehicle inspection reports, system inspection reports, quality inspections and reports, and special studies or reviews.

- Results of condition assessments undertaken for the Transit Asset Management plan;
- Results of inspections, audits, and observations performed by Safety Department personnel;
- Review of the drawings and specifications for new or modified equipment or facilities;

• Findings or recommendations made as a result of audits, reviews, studies, or assessments from internal or external departments or agencies;

• Information from customer reports and reports of unsafe behavior from the public and law enforcement;

• Information from industry associations, manufacturers and other vendors, and oversight authorities, such as the National Transportation Safety Board and the Federal Motor Carrier Safety Administration, as well as state and local transportation agencies; and

• Information from FTA, including safety directives, bulletins, alerts, and technical assistance, as well as regulations and recommended practices.

SMART's Safety Department, SMS Committee, and subject matter experts identify hazards and consequences from these sources. For sources not managed by the Safety Department, SMART departments provide reports and hazard information to the Safety Department using forms and notification protocols established by the SMS Committee. SMART departments also provide subject matter experts to support identification of hazards and consequences from available reports and information sources.

For all sources, the Safety Department's SRM Lead reviews information collected to identify specific hazards and consequences and determine the potential impact on transit operations and the health and safety of employees.

### Safety Risk Assessment

SMART will assesses the safety risk associated with identified safety hazards and their consequences. This process will include an assessment of the likelihood and severity of the consequences of hazards, including existing mitigations, and prioritizing hazards based on safety risk.

The SRM Lead, with support from Safety Department staff, manages SMART's safety risk assessment activities. In some instances, safety risk assessment may be performed by other SMART departments or contractors.

To conduct the assessment, the SRM Lead may assemble a small team of subject matter experts based on their knowledge of the factors and potential consequences of a hazard and its potential consequence(s) under assessment. Additionally, SMART may use outside resources with specialized expertise in the safety risk assessment process or a transit technical discipline.

SMART's safety risk assessment process has five steps:

- Step 1: Collecting Information;
- Step 2: Assessing Severity;
- Step 3: Assessing Likelihood;
- Step 4: Determining the Safety Risk Index; and
- Step 5: Documenting Results.

Each step is summarized below.

### Step 1: Collecting Information

SMART's SRM Lead collects information on identified hazards and its potential consequence(s).

Typical information collection activities include:

• Reviewing SMART's safety information system and records to identify information relevant to the hazard and its potential consequence(s);

• Interviewing employees and contractors that work in the area or discipline where the hazard and potential consequence(s) have been identified, in coordination with Labor Relations;

• Conducting a walkthrough of the affected area or system, generating visual documentation (photographs and/or video), and taking any measurements deemed necessary;

• Conducting interviews with subject matter experts to gather potentially relevant information on the hazard and potential consequence(s);

• Reviewing any documentation associated with the hazard (records, reports, procedures, inspections, technical documents, etc.);

• Contacting other departments or agencies that may have association with or technical knowledge relevant to the hazard or its potential consequence(s);

- Reviewing any past reported hazards of a similar nature;
- · Reviewing information provided by FTA or an oversight authority; and
- Evaluating tasks and/or processes associated with the hazard and its potential consequence(s).

### Step 2: Assessing Severity

The SRM Lead, working with a small team, if one is assigned, will assess the severity of impact of the worst credible potential consequence(s) of the hazard if it/they occurred, taking into account existing mitigations. This includes impact to people, systems, equipment, and the environment. The assessment must be credible and will be used to produce a potential severity matrix. This matrix uses four severity levels:

- 1. Catastrophic
- 2. Critical
- 3. Marginal
- 4. Negligible

### Step 3: Assessing Likelihood

The SRM Lead, working with a small team, if one is assigned, will assess the likelihood of the worst credible potential consequence(s) of the hazard taking into account existing mitigations and outcome likelihood to determine six likelihood levels:

- A. Frequent
- B. Probable
- C. Occasional
- D. Remote
- E. Improbable
- F. Eliminated

### Step 4: Determining the Safety Risk Index

The SRM Lead, working with a small team, if one is assigned, will combine the assessed severity and likelihood into a safety risk index. SMART uses a Safety Risk Assessment Matrix that assigns a rating for each potential consequence to prioritize safety risk. This step assists SMART's SRM lead in rating the tolerability of the safety risk as:

• Low (Acceptable without Review) – SMART determines that existing mitigations adequately address safety risk and management review is not necessary.

• Medium (Acceptable with Existing Mitigations and Management Review) – SMART determines that mitigations currently in place adequately address safety risk with management review. Evaluations of existing mitigations include observation and analysis by subject matter experts and the review of any historical data related to the hazard and consequence under assessment. When necessary, evaluation of the effectiveness of mitigations may include reaching out to external transit experts and discussions with peer transit agencies facing similar concerns.

• Serious (Acceptable with Monitoring and Management Review) – SMART requires management review, and ongoing monitoring activities to determine if the safety risk mitigation is ineffective, inappropriate, or not implemented as intended.

• High (Unacceptable; Management Approval required) – SMART requires action to mitigate safety risk. SMART will suspend service or activities related to hazards with a high safety risk index until the safety risk has mitigated to an acceptable level. Management approval is required prior to resuming suspended activities.

### Step 5: Documenting Results

The SRM Lead will document the hazard, hazard type, identification source and date, and the hazard's consequences, including the worst credible potential consequence(s), and the existing mitigations that address the worst credible potential consequence(s), assessments regarding severity and likelihood of the worst credible potential consequence(s), and any related or supporting documentation. Required management reviews and approvals will also be documented.

### **Policies and Procedures**

The Safety Department maintains the policies, procedures, checklists, and forms that support safety risk assessment activities. The SRM Lead records the results of the safety risk assessment process in the Safety Risk Register. Completed safety risk assessments and supporting attachments are documented by the Safety Risk Manager and will be periodically reviewed by the SMS Committee.

### **Safety Risk Mitigation**

Based on the results of the safety risk assessment, the safety risk associated with the worst credible potential consequences of identified hazards will be resolved through the development and implementation of mitigations. Mitigations may:

- Eliminate the safety risk of a hazard;
- Reduce the likelihood of the potential consequences of a hazard; and/or
- Reduce the severity of the potential consequences of a hazard.

The goal of SMART's safety risk mitigation process is to eliminate the hazard if possible. When a hazard cannot be eliminated, SMART will reduce the associated risk to the lowest acceptable level within the constraints of cost, schedule, and performance by the following methods:

- Eliminate hazards through design selection;
- Reduce risk through design alteration;
- Incorporate engineered features or devices;
- Provide warning devices; and

• Incorporate signage, procedures, training, and personal protective equipment.

The supervisor or project manager with oversight of the organizational entity will develop mitigations with the Chief Safety Officer, supported by the SMS Committee, and SMART's subject matter experts. The appropriate department head, superintendent, or manager of the impacted department will approve the safety risk mitigation. Depending on the nature of the safety risk or mitigation, additional approvals may be required from SMART's Leadership and Executive Management and/or the Accountable Executive. Where appropriate, safety risk mitigations will include milestones, schedule, budget and the part(ies) responsible for implementation. SMART will monitor its operations to identify any safety risk mitigations that may be ineffective, inappropriate, or were not implemented as intended. This activity may include the use of mitigation monitoring plans.

The supervisor or project manager that developed the mitigation will be responsible for documenting the issue. The SMS Committee will review the status of actions to implement mitigations and report any findings or concerns to the Accountable Executive. The Safety Department will include information on the development and implementation of safety risk mitigations in reports shared throughout the agency, as specified in SMART's SMP statement.

## 6. Safety Assurance

#### Safety Performance Monitoring and Measurement

SMART uses **Safety Performance Monitoring and Measurement** to evaluate our compliance with operations and maintenance procedures and to determine whether our existing rules and procedures are sufficient to control our safety risk. SMART also uses Safety Performance Monitoring and Measurement to assess the effectiveness of safety risk mitigations and to make sure the mitigations are appropriate and implemented as intended. Safety Performance Monitoring and Measurement activities also include investigating safety events to identify causal factors and analyzing the information from safety reporting, including data about safety failures, defects, and conditions.

#### **Compliance with and Sufficiency of Operations and Maintenance Procedures**

SMART bus operations are governed by memos, policies, notices, and standard operating procedures (SOPs) issued by the authority.

SMART bus maintenance is governed by maintenance manuals, instructions, memos and vendor information. Maintenance procedures are established by the Director of Maintenance.

To ensure compliance with and sufficiency of operations and maintenance procedures, SMART carries out the following activities:

• Driver Training/Retraining: Driver training/retraining provides an opportunity for one-on-one interaction between SMART Operators and SMART instruction staff. During these evaluations, SMART Transportation staff perform firsthand observations of the operator's driving habits and provide immediate verbal and written feedback. Training evaluations are designed to uncover and point out unsafe practices, as well as to give positive reinforcement for safe driving practices. Driver retraining evaluations can occur as a reactive measure (post-event training or training initiated in response to customer complaints or documented violations of safety rules) or proactively, such as when the operator is learning a new bus line or receiving other types of instruction.

• **Random Observations:** SMART Management and supervisory personnel may conduct observations of bus operators for compliance with traffic laws, SMART operating rules, and procedures. Any observed rule violations will be documented and submitted to Terminal Management staff.

• Behavior-Based Safety Observations: SMART Management and supervisory personnel may observe employees or contractors performing their assigned tasks and evaluate their actions based on SMART's safety policies and procedures and task-specific processes or procedures, if applicable. Terminal Management staff may discuss what they observed with the employee and union or contractor they observed and discuss any unsafe or potentially unsafe acts they may have observed. Discussions focus on constructively and positively reinforcing safe acts, gaining employee commitment to identify and avoid unsafe acts, and encouraging two-way communication about safety-related concerns. Supervisory staff performing the observations immediately addresses and acts on any observed life-threatening and unsafe behaviors.

• Vehicle and Facility Inspections and Records Reviews: Safety Staff conduct quarterly terminal loss control inspections and document and report any observed issues. Safety personnel also perform records reviews and trend analyses regarding the results of vehicle and facility inspections to focus follow-up activities. Results are documented on standard SMART departmental forms. Daily vehicle pre-trip inspections are completed and documented by the drivers, and the maintenance department performs and documents regularly scheduled physical maintenance inspections of the vehicles.

• Video Monitoring: SMART buses incorporate an onboard video monitoring system. When a safety event occurs on a bus, the system video footage is preserved. Supervisory staff will review recordings when operators report an event, if Supervisory staff is made aware of a potential safety event or non-compliance with safety rules, or as a result of other safety event reporting. The reviewing of audio and video will be done pursuant to the Audio and Video Recording Policy.

Describe activities to monitor operations to identify any safety risk mitigations that may be ineffective, inappropriate, or were not implemented as intended.

### **Monitoring Safety Risk Mitigations**

SMART monitors safety risk mitigations to determine if they may be ineffective, inappropriate, or not implemented as intended. SMART supervisors, managers and subject matter experts, working with the SMART Safety Department, develop mitigation monitoring plans for mitigations implemented through SMART's SRM process. The SMS Committee approves mitigation monitoring plans and tracks them.

Mitigations found to be ineffective, inappropriate or not implemented, as intended, must go through the SRM process. The Safety Department oversees and tracks the assignment of responsibilities and timelines for implementing new mitigations and eliminating mitigations that are no longer necessary or effective.

To measure the effectiveness of existing safety risk mitigations, which may not have been assessed yet through SMART's SRM process, SMART's Safety Department and SMS Committee also:

- Review results from safety event investigations;
- Monitor employee safety reporting;
- Monitor the service delivery and operational environment;

• Monitor operational functions to verify that operations activities are carried out in accordance with standard operating procedures (SOPs);

- Monitor maintenance functions to verify that maintenance activities are carried out in accordance with SOPs;
- Review results of internal safety audits and inspections;
- · Review results of safety inspections by external entities; and
- Analyze operational and safety data to identify emerging safety concerns.

During SMS Committee meetings, a standing agenda item focuses on the results of these reviews and monitoring activity. Based on its assessment of the situation, the SMS Committee and the Chief Safety Officer will determine whether additional investigation and/or monitoring is required, or if the specific issue or condition needs to be addressed through SMART's SRM process.

The Safety Department ensures that SMART carries out and documents all monitoring activities. The Safety Department reports the results to the Accountable Executive and/or executive management as directed by the Accountable Executive or SMS Committee. Specific procedures on how to carry out safety risk mitigation monitoring activities and forms to document those activities are on file in the Safety Department.

Describe activities to conduct investigations of safety events, including the identification of causal factors.

### Safety Event Investigations to Identify Casual Factors

SMART maintains procedures for conducting investigations of safety events (accidents, incidents, and occurrences, as defined in 49 CFR Part 673) to find causal and contributing factors and review the existing mitigations in place at the time of the safety event. Local law enforcement also may respond to any SMART safety event. SMART will coordinate its investigation process with local law enforcement.

Operations and maintenance management are responsible for immediately notifying the Safety Department of any safety event that meets SMART's thresholds. The Safety Department notifies the Accountable Executive (or designated personnel) of any events that resulted in a fatality, serious injury, or property damage to SMART's vehicles or private vehicles that may exceed \$25,000. Department Managers ensure that all safety events in their department are documented.

The Safety Department also ensures compliance with reporting thresholds, requirements, and processes defined in *FTA's NTD Safety and Security Policy Manual* and with notification thresholds established by the National Transportation Safety Board and the Michigan Department of Transportation.

SMART's general safety investigation process consists of five basic phases.

• Set up: Assemble an investigation team with the required skills and expertise.

• Fact gathering: Record facts pertinent to understanding the circumstances leading to the safety event.

• Event reconstruction: Reconstruct the sequence of events.

• **Data analysis**: Analyze the information obtained through fact gathering and event reconstruction to assess the safety risk and provide explanations of the technical and operational factors and any underlying organizational factors and issues.

• Establish conclusions: Draw conclusions from the collected and analyzed information based on:

o Main and direct causes and contributing factors leading to the event.

o Findings that point out additional hazards that have the potential to introduce safety risk but did not play a direct role in the event.

o Other findings that have potential to improve the safety of the transit system.

#### **General Investigation Process**

#### Safety Event Investigation Procedures

SMART's safety event investigation procedures follow these steps:

• Bus Operators or Operations Supervisors notify Dispatch of the safety event. The Operator of the affected transit vehicle follows seven basic emergency steps:

- o Stay calm
- o Assess the situation
- o Obtain help
- o Protect people, then property
- o Reassure and assist the passengers
- o Secure the scene
- o Ask witnesses or others involved in the accident to fill out a Courtesy Card
- o Complete Transit Accident and Crime Report
- Dispatch immediately notifies Road Supervisor, emergency personnel and, when appropriate, ASU (Adjusting Services Unlimited).
- Road Supervisor gathers information and interviews all involved in accident/incident
- Terminal Manager reviews Road Supervisor's information, reviews video and interviews employee
- Severe accidents/incidents investigations may also involve the Legal Department
- ASU investigates insurance related items.
- The Road Supervisor and ASU, as needed, arrives at the scene as soon as possible to conduct the investigation.
- The Road Supervisor secures the scene and collects facts about what occurred, including interviewing the operator involved, and any witnesses.
- The Road Supervisor begins the investigative process, which includes but is not limited to the following: o Noting the environmental factors surrounding the safety event, such as lighting and visibility, road surface conditions, climate, and weather conditions

o Collecting vehicle and roadway evidence, including vehicle condition and position for all vehicles involved in the incident

o Recording tire marks, skid marks, tire tread prints, and yaw marks

- o Observing braking-related factors
- o Observing debris and vehicle fluids
- o Observing contact and induced damage
- o Making exterior damage assessments
- o Photographing the scene

o Sketching the field

o Interviewing other drivers; witnesses; passengers; fire, emergency medical services, and police personnel at the scene. Interviewing maintenance personnel, if necessary, at a later date

- o Making a drug-and-alcohol testing decision pursuant to 49 CFR Part 40 and 655
- o Complete the Road Supervisor's Report
- The Terminal Manager will investigate the accident and determine if the Accident was "Preventable" or "Non-Preventable"

#### Identifying Causal and Contributing Factors

SMART is committed to examining all safety events to determine causal and latent organizational factors that may have contributed to the safety event. This includes examining:

- Processes;
- People/human factors;
- Management decision-making and resource support;
- Equipment, tools, and materials;
- Operating environment;
- Environmental issues;
- Existing relevant mitigations; and
- Other causes and contributing factors, as appropriate.

#### Accident Review Board

SMART's Accident Review Board reviews information on accidents determined to be "preventable" that are appealed by the Operator. SMART's Accident Review Board consists of members that represent management, the union, and a police officer to determine if the accident or incident was preventable or non-preventable. SMART's Accident Review Board refers its findings to supervisory staff.

Describe activities to monitor information reported through internal safety reporting programs.

#### Internal Safety Reporting Programs

The Chief Safety Officer and SMS Committee review safety data and information captured in employee safety reports, safety meeting minutes, customer complaints, and other safety communication channels. When necessary, the SMS Executive and SMS Committee ensure that the issues and concerns are investigated or analyzed through SMART's SRM process.

The Chief Safety Officer and SMS Committee also review internal and external reviews, including audits and assessments, compliance with operations and maintenance procedures, and the effectiveness of safety risk mitigations. The Chief Safety Officer discusses relevant safety issues and concerns with the Accountable Executive and executive management.

#### **Management of Change**

Describe the process for identifying and assessing changes that may introduce new hazards or impact safety performance.

SMART understands that change may affect the appropriateness or effectiveness of existing risk mitigation strategies. In addition, change may inadvertently introduce new hazards and safety risk into SMART's service. Therefore, SMART has established a formal process for identifying and assessing changes that may introduce new hazards or impact our safety performance. If, as a result of this process, we determine a change may impact our safety performance, then we evaluate the proposed change through our SRM process.

SMART conducts this process through Project Management practices and the Service Development Process. It includes changes identified resulting from:

• Design and implementation of new systems and other capital projects,

- Changes to existing systems or service,
- New services provided to the public,

• Changes to relevant regulations, laws, policies or the FTA's National Public Transportation Safety Plan or Safety Directives or Memos that may impact SMART's safety programs.

Safety Department train managers on when and how to identify and report anticipated changes to the committee. When a change is determined to potentially impact SMART's safety performance, the process/project manager contacts the Chief Safety Officer to evaluate the change through the SRM process.

The SRM process includes identifying a change's associated hazards and potential consequences, assessing safety risk, and, when necessary, creating new safety risk mitigations or modifying existing mitigations. When SMART makes a change that requires new or revised mitigations, it monitors these mitigations as described in the mitigation monitoring section above.

#### **Continuous Improvement**

Describe the process for assessing safety performance. Describe the process for developing and carrying out plans to address identified safety deficiencies.

SMART uses a continuous improvement process to monitor and improve our SMS and safety performance. SMART conducts an annual safety performance assessment. If we identify any deficiencies as part of the safety performance assessment, we develop and carry out, under the direction of the Accountable Executive, a plan to address the identified safety deficiencies.

SMART's process for assessing its safety performance includes:

• Monitoring the achievement of safety objectives and safety performance indicators and targets.

- Reviewing the effectiveness of:
  - o Hazard identification, safety risk assessment, safety risk mitigation development, and management of change activities;
  - o Operations and maintenance procedure monitoring activities;
  - o Safety risk mitigation monitoring activities;
  - o Safety investigation activities;
  - o Voluntary ESRP;
  - o Safety competencies and training efforts; and
  - o Safety communication.

The Safety Department is responsible for assessing SMART's safety performance because of its safety expertise and functional independence from operations and maintenance. Safety Department strategies for assessing safety performance and the effectiveness of SMART's SMS operations include but are not limited to the following:

• Reviewing safety data, including data related to safety objectives and safety performance indicators and targets;

• Conducting employee surveys to measure the effectiveness of the ESRP, safety training, and safety communication;

- Using audit checklists to identify how well the processes, activities, and tools within the SMS are performing;
- One-on-one and group interviews of key service-delivery and support stakeholders;
- Attending safety committee meetings and safety meetings;
- Conducting field observations;
- Auditing regulatory compliance; and
- Reviewing SMS documentation.

At times, SMART may choose to use an outside independent consultant to assist the Safety Department in its safety performance assessment activities.

The Safety Department provides reports on the results of safety performance assessments to the Accountable Executive and executive management. The Safety Department maintains documentation of the safety performance assessments, including checklists and tools.

SMART supports continuous improvement by addressing deficiencies it discovers during assessments of safety performance and SMS operations assessments. SMART uses corrective action plans to address safety deficiencies and substandard performance of SMS operation to drive the continuous improvement effort. SMART also may choose to use outside expertise to assist in addressing safety deficiencies. These corrective action plans are carried out under the direction of the Accountable Executive and SMART's Chief Safety Officer reports on the status of these corrective action plans to the Accountable Executive each quarter.

## 7. Safety Promotion

#### **Competencies and Training**

Safety promotion ensures that SMART employees and contractors are aware of policies and procedures related to the safety of agency operations, and specifically as related to their areas of work. SMART's comprehensive training program applies to all SMART employees directly responsible for safety, including:

- Bus vehicle operators,
- · Dispatchers,
- Maintenance technicians,
- · Managers and supervisors,
- · Agency Leadership and Executive Management,
- · Chief Safety Officer and Safety Department, and
- Accountable Executive.

Training has been developed for each designated position throughout the agency, appropriate to the position's individual job responsibilities.

Operations skill training includes the following:

- New hire bus operator classroom and hands-on skill training;
- Bus operator refresher training;
- Bus operator retraining (recertification or return to work);
- · Skill training for Coach Service and Shelter Attendant;
- Skill training for painting and body-shop personnel;

• On-the-job training for control center employees/schedulers/dispatchers at the time of external hire or internal promotion;

- · On-the-job training for operations supervisors at the time of external hire or internal promotion; and
- Safety event investigation training and on-the-job training for Operations Supervisors.

Vehicle maintenance skill training includes the following:

- · Ongoing vehicle maintenance technician skill training;
- · Ongoing skill training for vehicle maintenance supervisors;
- · Safety event investigation training for vehicle maintenance supervisors;
- · Ongoing hazardous material training for vehicle maintenance technicians and supervisors; and
- Training provided by vendors.

Facility maintenance safety-related skill training includes the following:

- · Ongoing facility maintenance technician skill training;
- Ongoing skill training for facility maintenance supervisors;
- Ongoing hazardous material training for facility maintenance technicians and supervisors; and
- Ongoing fire prevention training for facility maintenance technicians and supervisors.

#### Safety Communication

Describe processes and activities to communicate safety and safety performance information throughout the organization.

In accordance with SMART's SMP statement, SMART actively encourages the open sharing of information on all safety issues throughout our organization. To ensure effective communication throughout the agency, SMART has established formal processes and approaches, including:

• Dissemination of safety and safety performance information throughout SMART's organization. The communication of safety performance information follows the top-down, agency-wide model of the agency's SMS. The Chief Safety Officer is responsible for reporting on the agency's safety performance to the Accountable Executive. These reports may include, but are not limited to, performance relative to the agency's safety performance targets, updates related to mitigation monitoring plans and corrective action plans, and unusual events. In accordance with guidance distributed by the Chief Safety Officer, leadership throughout the agency (including executives, superintendents, directors, managers, and supervisors) are responsible for using the safety information system to develop regular status reports on safety risk mitigations and open corrective actions for dissemination to the SMS Committee and Joint Labor and Management Safety Committees for discussion. The Safety Department also issues reports on SMART's safety performance and progress in meeting the safety objectives outlined in the SMP statement throughout the agency.

• Communication of information on hazards and safety risk relevant to employees' roles and responsibilities throughout the agency. As part of new-hire training, SMART distributes safety policies and procedures to pertinent employees. SMART provides training on these policies and procedures. For newly emerging safety issues or safety events at the agency, SMART's Chief Safety Officer may issue bulletins or messages to employees to be reinforced by supervisors in one-on-one or group discussions with employees.

• Explaining actions taken in response to employee reporting. SMART provides targeted communications to inform employees of safety actions taken in response to reports submitted through the ESRP, such as newsletters, handouts and flyers, safety talks, updates to bulletin boards, and one-on-one discussions between employees and supervisors.

The Safety Department works with each operating function to ensure that all SMS and safety communication-related activities are communicated. The Safety Department also maintains documentation of communication processes and procedures and records of safety communications.

## **Additional Information**

#### **Supporting Documentation**

SMART will maintain documentation related to the implementation of its SMS; the programs, policies, and procedures used to carry out this ASP; and the results from its SMS processes and activities for three (3) years after creation. This documentation will be available to the Federal Transit Administration or other Federal or oversight entity upon request.

#### **Definitions of Special Terms Used in the ASP**

SMART incorporates all of FTA's definitions that are in 49 CFR § 673.5 of the Public Transportation Agency Safety Plan regulation.

• Accident means an Event that involves any of the following: A loss of life; a report of a serious injury to a person; a collision of public transportation vehicles; a runaway train; an evacuation for life safety reasons; or any derailment of a rail transit vehicle, at any location, at any time, whatever the cause.

• Accountable Executive means a single, identifiable person who has ultimate responsibility for carrying out the Public Transportation Agency Safety Plan of a public transportation agency; responsibility for carrying out the agency's Transit Asset Management Plan; and control or direction over the human and capital resources needed to develop and maintain both the agency's Public Transportation Agency Safety Plan, in accordance with 49 U.S.C. 5329(d), and the agency's Transit Asset Management Plan in accordance with 49 U.S.C. 5326.

• Agency Safety Plan means the documented comprehensive agency safety plan for a transit agency that is required by 49 U.S.C. 5329 and Part 673.

• Chief Safety Officer means an adequately trained individual who has responsibility for safety and reports directly to a transit agency's chief executive officer, general manager, president, or equivalent officer. A Chief Safety Officer may not serve in other operational or maintenance capacities, unless the Chief Safety Officer is employed by a transit agency that is a small public transportation provider as defined in Part 673, or a public transportation provider that does not operate a rail fixed guideway public transportation system.

• Equivalent Authority means an entity that carries out duties similar to that of a Board of Directors, for a recipient or subrecipient of FTA funds under 49 U.S.C. Chapter 53, including sufficient authority to review and approve a recipient or subrecipient's Agency Safety Plan.

• Event means any Accident, Incident, or Occurrence.

• **Hazard** means any real or potential condition that can cause injury, illness, or death; damage to or loss of the facilities, equipment, rolling stock, or infrastructure of a public transportation system; or damage to the environment.

• **Incident** means an event that involves any of the following: A personal injury that is not a serious injury; one or more injuries requiring medical transport; or damage to facilities, equipment, rolling stock, or infrastructure that disrupts the operations of a transit agency.

• **Investigation** means the process of determining the causal and contributing factors of an accident, incident, or hazard for the purpose of preventing recurrence and mitigating risk.

• National Public Transportation Safety Plan means the plan to improve the safety of all public transportation systems that receive Federal financial assistance under 49 U.S.C. Chapter 53.

• **Occurrence** means an Event without any personal injury in which any damage to facilities, equipment, rolling stock, or infrastructure does not disrupt the operations of a transit agency.

• **Operator of a public transportation system** means a provider of public transportation as defined under 49 U.S.C. 5302(14).

• **Performance measure** means an expression based on a quantifiable indicator of performance or condition that is used to establish targets and to assess progress toward meeting the established targets.

• **Performance target** means a quantifiable level of performance or condition, expressed as a value for the measure, to be achieved within a time period required by the FTA.

• Risk means the composite of predicted severity and likelihood of the potential effect of a hazard.

• Risk mitigation means a method or methods to eliminate or reduce the effects of hazards.

• **Safety Assurance** means processes within a transit agency's Safety Management System that functions to ensure the implementation and effectiveness of safety risk mitigation, and to ensure that the transit agency meets or exceeds its safety objectives through the collection, analysis, and assessment of information.

• Safety Management Policy means a transit agency's documented commitment to safety, which defines the transit agency's safety objectives and the accountabilities and responsibilities of its employees in regard to safety.

• Safety Management System (SMS) means the formal, top-down, organization-wide approach to managing safety risk and assuring the effectiveness of a transit agency's safety risk mitigation. SMS includes systematic procedures, practices, and policies for managing risks and hazards.

· Safety Management System (SMS) Executive means a Chief Safety Officer or an equivalent.

• Safety performance target means a performance target related to safety management activities.

• **Safety Promotion** means a combination of training and communication of safety information to support SMS as applied to the transit agency's public transportation system.

• **Safety risk assessment** means the formal activity whereby a transit agency determines Safety Risk Management priorities by establishing the significance or value of its safety risks.

• Safety Risk Management (SRM) means a process within a transit agency's Agency Safety Plan for identifying hazards and analyzing, assessing, and mitigating safety risk.

• **Serious injury** means any injury which: (1) requires hospitalization for more than 48 hours, commencing within 7 days from the date when the injury was received; (2) results in a fracture of any bone (except simple fractures of fingers, toes, or noses); (3) causes severe hemorrhages, nerve, muscle, or tendon damage; (4) involves any internal organ; or (5) involves second- or third-degree burns, or any burns affecting more than 5 percent of the body surface.

• State means a State of the United States, the District of Columbia, Puerto Rico, the Northern Mariana Islands, Guam, American Samoa, and the Virgin Islands.

• Transit agency means an operator of a public transportation system.

• **Transit Asset Management Plan** means the strategic and systematic practice of procuring, operating, inspecting, maintaining, rehabilitating, and replacing transit capital assets to manage their performance, risks, and costs over their life cycles, for the purpose of providing safe, cost-effective, and reliable public transportation, as required by 49 U.S.C. 5326 and 49 CFR Part 625.

| <u>Acronym</u> | Word or Phase   |
|----------------|---|
| ASP            | Agency Safety Plan                                      |
| ESRP           | Employee Safety Reporting Program                       |
| FTA            | Federal Transit Administration                          |
| GM             | General Manager   |
| MPO            | Metropolitan Planning Organization                      |
| PTASP          | Public Transportation Agency Safety Plan                |
| SMP            | Safety Management Policy                                |
| SMS            | Safety Management System                                |
| SRM            | Safety Risk Management                                  |
| SMART          | Suburban Mobility Authority for Regional Transportation |
| VRM            | Vehicle Revenue Miles                                   |



| DATE:    | December 10, 2020             | DISPOSITION SOUGHT: Approval        |
|----------|-------------------------------|-------------------------------------|
| TO:      | SMART Board                   | SUBMITTED BY: General Counsel       |
| FROM:    | General Counsel               | APPROVED BY: Deputy General Manager |
|          |                               |                                     |
| SUBJECT: | Authorization to Enter Into a | Funding and Service Agreement with  |
|          | the Oakland County Public     | Transportation Authority (OCPTA)    |

### SUMMARY:

Board approval is sought authorizing a revised funding and service agreement with the Oakland County Act 196 transit authority, the OCPTA. This agreement is the primary agreement that sets forth the transit services to be provided to OCPTA by SMART, and the manner in which SMART will receive the tax revenue raised to pay for the services it's providing.

### DISCUSSION:

SMART is a party to contracts with every city, village and township in the tri-county service area, as well as, with most of the counties in its four-county service region, including the two Act 196 Transit Authorities. These Authorities were created to levy an *ad velorem* property tax supporting SMART provided transportation services in accordance with 196 P.A. 1986. (MCL 124.451 *et seq.*)

In October of 1996, concurrent with passage of the first millage providing a dedicated source of revenue for transit in the region, the Authority entered into a service and funding agreement with the Act 196 transit authority created in Oakland County, the OCPTA. The OCPTA is comprised of those communities voting to create and be part of that transit district (often referred to as the "opt-in" communities), along with the levy of a transit tax for additional services, above and beyond those already provided by SMART in the county.

This annual agreement reflects the type of services provided by SMART, the mechanism for passing the *ad velorem* property tax payments received by the OCPTA on to SMART, monitoring and auditing both, as well as, other service and financial elements, terms and conditions. The agreement has been renewed and extended every year since inception in 1996.

Over the last several months, SMART and the OCPTA began, and have now concluded, a review and revision process to update and renew the agreement between the parties, which is attached hereto for your consideration. The contract leaves much of the original terms and conditions largely intact, but has been revised to reflect and clarify a number of things, including, removal of Bloomfield Twp. as a separate entity apart from the OCPTA, refined the "annual contribution" section (the tax revenue), clarifies the budgeting and service reductions (if ever required), recordkeeping, and financial and performance auditing. The OCPTA has also increased the amount they will be retaining to underwrite their own operations from \$30,000 to \$40,000 annually.

Board of Directors December 10, 2020 Page Two

### **RECOMMENDATION:**

It is recommended by staff that the SMART Board of Directors authorize the Board Chair to execute the attached agreement, as reviewed and approved by OCPTA and SMART staff, in order to allow and continue the provision of SMART services to the opt-in communities comprising the OCPTA service area, and in consideration for payment and receipt by SMART of the *ad velorem* tax funds raised there.

### .FUNDING SOURCE:

Though a revenue contract with a value of the total tax revenue raised by OCPTA each year, the \$40,000 annual cost retained by OCPTA to finance and support their operations will be taken from the gross funds raised and received by the *ad velorem* property tax and will reduce the gross receipts accordingly. However, the net amount remains sufficient to cover the service provided by SMART and the Authority's FY 2021 budget and beyond.

### ATTACHMENTS:

Resolution Proposed SMART/OCPTA Agreement

### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### RESOLUTION

### Authorization to Enter Into A Funding and Service Agreement With the Oakland County Public Transportation Authority (OCPTA)

- Whereas, since 1996 SMART has had an agreement with the Oakland County Public Transit Authority, an Act 196 transportation authority (196 P.A. 1986, MCL 124.451 *et seq.*); and,
- Whereas, the afore-referenced agreement sets forth terms and conditions for SMART's provision of services in the OCPTA service area, along with administration of the funding, budgeting, performance and auditing terms and conditions; and,
- Whereas, over the last several months the parties have reviewed, revised, clarified and updated the agreement, and authorization to execute the agreement is now recommended by staff; now, therefore be it,
- RESOLVED, that the Board of Directors of the Suburban Mobility Authority for Regional Transportation, hereby authorizes the Board Chairman to execute a contract with the OCPTA in substantially the same form as attached hereto.

### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies that the foregoing is a true and correct copy of the resolution adopted by the Board of Directors of the Suburban Mobility Authority for Regional Transportation at a legally convened meeting on \_\_\_\_\_\_.

Date

Board Secretary

No.

#### PUBLIC TRANSPORTATION AGREEMENT

#### BETWEEN

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

### AND

#### OAKLAND COUNTY PUBLIC TRANSPORTATION AUTHORITY

THIS PUBLIC TRANSPORTATION AGREEMENT ("Agreement") is made this 1st day of November, 2020, by and between the Suburban Mobility Authority for Regional Transportation ("SMART"), a public transportation authority created pursuant to 204 P.A. 1967, and the Oakland County Public Transportation Authority (the "Authority"), an Act 196 public transportation authority created under 96 P.A. 1986 (and may be referred to collectively as the "Parties"). This Agreement shall have a term beginning on the above date and ending on June 30, 2022. Thereafter, each term of this agreement shall be for two (2) years.

WHEREAS, SMART desires to provide certain public transportation services to the Authority as described more particularly in this Agreement and the exhibits/attachments hereto ("Transportation Services"); and

WHEREAS, the Authority and SMART agree that the transportation services undertaken shall be in accordance with the Authority's Mission Statement as amended, to the greatest extent possible; and

WHEREAS, as consideration for the Transportation Services, the Authority will make an annual contribution to SMART as described more particularly in this Agreement (the "Annual Contribution").

NOW THEREFORE, in consideration of the premises, mutual covenants and mutual agreements contained herein, the Parties hereto agree as follows:

#### ARTICLE I

#### **DEFINITIONS**

1.1 "Annual Contribution" means an amount equal to the ad valorem tax collections received by the Authority for the 2020-21 and subsequent tax years as applicable, from the Authority's levy of the one mill tax, as such millage may be required to be reduced pursuant to section 34d of the General Property Tax Act, MCLA 211.34d, on all property subject to tax by the Authority, less those direct costs of administering the collection and distribution of those taxes as allowed under the Act and any other reductions as provided herein.

1.2 "Communities" mean cities, villages, townships or other political subdivisions located within Oakland County.

1.3 "Municipal Credit Funds" means those funds available to SMART as municipal credits in any applicable year pursuant to MCLA 247.6601.

1.4 "Opt-In Communities" means the Communities who passed a millage payable to the Authority to support public transportation in their communities.

1.5 "Opt-Out Communities" means Communities other than Opt-In Communities.

1.6 "SMART Budget" means the financial budget of SMART for each fiscal year, in whole or in part, included in the term of this Agreement for the entire SMART service area, including Oakland County, as set forth in Exhibit D, attached hereto.

1.7 "Transportation Services" means the transportation services to be provided by SMART in Oakland County for each SMART fiscal year, in whole or in part, covered by this Agreement as set forth in Exhibit A attached hereto.

#### **ARTICLE II**

### TRANSPORTATION SERVICES

2.1 SMART agrees to undertake and provide the Transportation Services as set forth in Exhibit A attached hereto (the "Service Plan") in accordance with this Agreement and all applicable federal, state and local laws as they may from time to time be amended.

2.2 No significant amendment to the Service Plan may be made by SMART without the written consent of the Authority except as noted in paragraph 2.3. For purposes hereof, the term "significant amendment" shall mean any change to the Service Plan which would increase or decrease the cost of Transportation Services in Oakland County by an amount, taking into account all prior changes to the Service Plan, of more than Five Hundred Thousand and 00/100 (\$500,000.00) Dollars in the aggregate during the fiscal year covered by this Agreement.

2.3 In the event that SMART is subject to local, federal or state operating revenue reductions below that projected in an applicable SMART budget and which are beyond its control, service reductions shall be made to the extent minimally necessary in any one SMART fiscal year to balance SMART's budget. Such service reductions shall be made among the counties of Wayne, Oakland and Macomb in proportion to the percentages representing the local contributions of each of the three counties or, if more favorable to Oakland County, as otherwise approved by the SMART Board of Directors.

### ARTICLE III

#### ANNUAL CONTRIBUTION

3.1 The Authority agrees to remit the Annual Contribution to SMART in accordance with the terms and conditions of this Agreement.

3.2 Provided that SMART has fulfilled all its obligations under this Agreement, the Annual Contribution shall be paid by the Authority to SMART in installments payable as follows:

> a. Receipts transferred by Oakland County from the Tax Collections fund to the OCPTA fund from the first (1st) through the fifteenth (15th) day of a month will be distributed to SMART on the 30th day of that month.

> b. Receipts transferred by Oakland County from the Tax Collections fund to the OCPTA fund from the sixteenth (16th) through the last day of a month will be distributed to SMART on the fifteenth (15th) day of the immediately following month.

The Annual Contribution shall be subject to a final reconciliation and payment once Oakland County makes its final reconciliation.

3.3 Notwithstanding Sections 3.1 and 3.2 above, the Authority may retain a maximum of \$40,000.00 of the Annual Contribution from the first and any other installment due in order to cover the costs of the Authority in connection with each of its fiscal years covered by this Agreement. The Authority shall prepare and provide SMART with an accounting of all expenditures deducted from the Annual Contribution.

3.4 Notwithstanding anything to the contrary contained in this Agreement, in no event may the Authority withhold paying the installments set forth above due to non-compliance by SMART with the Service Plan unless SMART shall have been previously notified by the Authority of such noncompliance. Once substantial compliance has been achieved, the Authority shall promptly remit the installments withheld. 3.5 Any interest earned on the Annual Contribution prior to payment shall be paid to SMART. Said interest shall be paid along with the installment due pursuant to Section 3.2 above.

### ARTICLE IV

#### SMART BUDGET

4.1 Conformity With Project Budget. SMART shall carry out and perform the Transportation Services identified in Exhibit A, subject to the limitations described in Article II.

4.2 The SMART Budget shall, among other things, provide for services in Oakland County of a value of not less than the "allowable percentage" of total SMART revenues attributable to local funding provided to SMART by the Authority. As used herein, the term "allowable percentage" shall mean the percentage of SMART's total revenues attributable to the Annual Contribution provided by the Authority, determined on a reasonable basis acceptable to the Authority, less five percent (5%) (as the stipulated, maximum deviation factor).

#### ARTICLE V

#### PERFORMANCE REPORTING

5.1 As a condition precedent to the release of the first payment of the Annual Contribution due SMART, it shall provide the Authority with a Performance Audit as determined by the Oakland County Board of Commissioners, and Report of SMART's operations for the most recent fiscal year at SMART's expense, and if requested by the Authority, verification of the Performance Report by the Internal Audit Division of Oakland County or other third party selected by agreement between SMART and the Authority. Each Performance Report shall address the parameters set forth in Exhibit B as it may be amended from time to time by agreement. 5.2 SMART shall submit the Performance Report to the authority on or before April 30 of each year during the term of this Agreement. If the Authority timely receives the Performance Report on or before June 15 of that year, the Authority will review the Performance Report to determine whether SMART's public transportation services in Oakland County are reasonably acceptable and warrant renewal of the Agreement.

#### ARTICLE VI

#### FINANCIAL STATEMENT AUDIT

6.1 As a condition precedent to the release of payment of the Annual Contribution due, SMART shall provide the Authority with SMART's most recent audited financial statements, prepared in accordance with generally accepted accounting principles ("GAAP") by SMART's auditor (the "Financial Statements").

6.2 SMART will provide to the Authority, within thirty (30) days after the end of each fiscal quarter of SMART, quarterly interim compiled financial statements prepared in accordance with GAAP (provided that any notes may be omitted). The interim financial statements shall indicate variances between actual and budgeted amounts for the quarter at the Financial Statement level.

#### **ARTICLE VII**

#### ALLOCATION OF MUNICIPAL CREDITS

7.1 Municipal Credit Funds shall be allocated to the Communities and paid by SMART in accordance with the statute. SMART shall provide the Authority with a report on Municipal Credit Funds expenditures as approved by SMART Board of Directors in substantially the same form as in Exhibit C.

#### **ARTICLE VIII**

### PERFORMANCE OF THE TRANSPORTATION SERVICES

#### 8.1 General

- a. SMART shall commence, carry on, and complete the Transportation Services in a sound, economical and efficient manner, and in compliance with the Service Plan.
- b. Except as expressly set forth in this Agreement, nothing in this Agreement shall subject the Authority to any obligations or liabilities of SMART, its contractors or subcontractors, or any other person not a party to this Agreement (and therefore, no third-party beneficiaries are created by this agreement), in connection with the performance of any Transportation Services.

8.2 <u>Authority Meetings.</u> SMART's General Manager and other appropriate representatives shall make their best efforts to attend all meetings of the Authority where s/he or his/her representatives shall respond to inquiries of the Authority and provide such reports as reasonably requested.

#### ARTICLE IX

#### PROJECT ADMINISTRATION AND MANAGEMENT

9.1 <u>In General.</u> SMART is responsible for administration and management of the Transportation Services.

9.2 <u>Inspection Rights.</u> The Authority or its designee may conduct periodic on-site inspections of the Transportation Services and SMART's records to evaluate the effectiveness of SMART's performance of the Transportation Services and its adherence to this Agreement. Inspections by the Authority shall not relieve SMART of its responsibilities and liabilities

hereunder. Any inspection must be coordinated with SMART's personnel for purposes of adhering to applicable safety regulations and minimizing disruption.

#### ARTICLE X

### RECORD KEEPING, AUDITS, INSPECTION, REPORTS, EVALUATION AND COOPERATION

10.1 <u>Records Retention.</u> Financial records, supporting documentation, statistical records, and all other records pertinent to the Transportation Services must be retained by SMART and be made readily available to authorized representatives of the Authority for the duration of the agreement.

10.2 <u>Cooperation</u>. SMART shall provide a periodic summary to the Authority of available grant opportunities and shall seek input and support from the Authority, as practicable, for any grants that could impact the Transportation Services, but which are otherwise not available to SMART. In addition and as practicable, SMART shall cooperate and provide input as needed by the Authority with respect to any grants available to it. SMART shall provide periodic updates to the Authority with respect to the marketing and advertising of the Transportation Services. The Parties shall cooperate in elevating the quality, accessibility and level of the Transportation Services and their equitable distribution and access. The Parties shall meet at least annually to discuss strategic goals and plans for the following year, to correct deficiencies in performance if found to exist and to advance the goals and principles set forth in this Agreement, including but not limited to, maximizing service and equitable inclusion.

#### ARTICLE XI

#### INSURANCE

11.1 <u>Liability Insurance.</u> SMART shall purchase and maintain, during the term of the agreement between the Parties, types and amounts of insurance which are set forth on Exhibit E attached hereto. The contractual liability insurance as applicable to SMART's obligations herein, shall be specifically endorsed to include coverage for the indemnity agreement described in Article XII below.

#### ARTICLE XII

#### INDEMNIFICATION

12.1 To the extent permitted by law, each party hereto shall hold the other harmless and indemnify the other, and each of their Board members, agents, employees, representatives, attorneys, volunteers and accountants, from and against any and all losses, expenses, damages (including loss of use), demands and claims, and shall defend any suit or action, whether at law or in equity, brought against them or any one or more of them based on any alleged injury (including death), or damage relating to or arising out of any act or omission of the other party, its officers, employees, agents, contractors, subcontractors and licensees, arising out of this Agreement or in connection with the Transportation Services, and shall pay all damages, judgments, costs, and expenses, including attorney's fees, in connection with any demands and claims resulting therefrom. The obligations under this Article XII shall survive the completion of the Transportation Services required to be performed hereunder by SMART and any end to this Agreement.

#### **ARTICLE XIII**

### **NON-COLLUSION**

13.1 SMART warrants that it has not paid and agrees not to pay any bonus, commission, fee, or gratuity for the purpose of obtaining any approval pursuant to this Agreement. No SMART officer or employee, or board member shall be permitted to any share or part of this Agreement or to any material benefit arising therefrom.

#### ARTICLE XIV

#### SIGNS AND IDENTIFICATION

14.1 The Parties will not be identified on any vehicles, buildings, stations, equipment and other items used or acquired by them in connection with the Transportation Services without the prior written consent of the other Party, excluding SMART's standard vehicle branding.

#### ARTICLE XV

#### SEVERABILITY

15.1 If any provision of this Agreement is held invalid for any reason whatsoever, the remaining provisions shall not be affected thereby if such remainder would continue to conform to the purposes, terms, and requirements of applicable law.

#### ARTICLE XVI

#### ASSIGNMENT AND AGREEMENT

16.1 This Agreement shall not be assigned, transferred, conveyed, sublet or otherwise disposed of without the prior written consent of SMART and the Authority.

### ARTICLE XVII

#### AMENDMENT

17.1 The Parties agree that no modification of this Agreement, or any Exhibits or Attachments hereto, shall be of any force or effect unless such amendment is dated, reduced to

writing, executed by both Parties, and attached to and made a part of this Agreement. No services shall be commenced and no costs or obligations incurred in consequence of any amendment to this Agreement or any attachments hereto unless and until such amendment has been executed and made a part of this Agreement.

#### ARTICLE XVIII

### TITLES

18.1 The Parties agree that the titles of the articles and paragraphs of this Agreement are inserted for convenience of identification only and shall not be considered for any other purpose.

#### ARTICLE XIX

#### **DOCUMENTS FORMING THIS AGREEMENT**

19.1 The Parties agree that this Agreement, the Exhibits attached hereto and documents referred to herein constitute the entire Agreement between the Parties hereto, that there are no agreements or understandings, implied or expressed, except as specifically set forth or incorporated by reference in the Agreement and that all prior arrangements and understandings in this connection are merged into and contained in this Agreement.

#### ARTICLE XX

#### APPLICABLE LAW

20.1 This Agreement shall be construed pursuant to and governed by the substantive laws of the State of Michigan and applicable federal law (but any provision of Michigan law shall not apply if the application of such provision would result in the application of the law of a state or jurisdiction other than Michigan).

#### ARTICLE XXI

### **MISCELLANEOUS**

21.1 All notices which are required or may be given under this Agreement shall be in writing and shall be deemed to have been duly given when received if personally delivered; one working day after transmitted, if transmitted by telecopy or similar electronic transmission method; when received, if sent by recognized expedited delivery service; five (5) days after it is sent, if mailed first class mail, and, when received if sent certified mail, return receipt requested, with postage prepaid. In each case notice shall be sent to:

To the Authority:

ATTN: Chair

Oakland County Public Transportation Authority

1200 N. Telegraph Road

Pontiac, Michigan 48341

To SMART:

Suburban Mobility Authority for Regional Transportation ATTN: General Manager 535 Griswold, Suite 600

Detroit, MI 48226

With a copy sent to:

Suburban Mobility Authority for Regional Transportation

ATTN: General Counsel

535 Griswold, Suite 600

Detroit, MI 48226

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed

by affixing their signatures below:

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

By: \_\_\_\_\_

Its: Chair

OAKLAND COUNTY PUBLIC TRANSPORTATION AUTHORITY

By: \_\_\_\_\_

Its: Chair

PUBLIC TRANSPORTATION SERVICES AGREEMENT SCHEDULE OF EXHIBITS

- Exhibit A Transportation Services
- Exhibit B Performance Audit/Report Parameters
- Exhibit C SMART Resolution Approving Municipal Credit Distribution
- Exhibit D SMART Annual Budget
- Exhibit E Insurance Certificate

#### Exhibits A and B. Oakland County Public Transportation Services and Performance Reporting A: Transportation Services

SMART will provide a descriptive summary of the transit services it supports and provides in Oakland County, to be updated quarterly. This document will include maps, graphics, and text and will be formatted in a way to make it compatible with a web page and mobile web viewing through a link. The listing of services will be hosted on SMART's website, and a link to that page will be posted by OCPTA on their website. The listing will include the following:

- Description of Different Types of Services (including number of routes of each type)
- Annual Ridership of each Type of Service
- List of Services Sorted by Community (including description of community control over service design, and identifying which communities have opted in to OCPTA)
- Map of Fixed Route and Flexible Route/Shuttle Services
- Summary of types of vehicles (including fuel types and percentage fully accessible)
- Graphics/Diagrams Explaining How Various Services Work
- Specific Summary/Callout of Mobility Innovations (e.g. Connected/Autonomous Vehicle Infrastructure, Mobility as a Service (MaaS))

#### **B:** Performance Reporting

Performance Reporting will be updated on an ongoing basis, and will be prepared using all available metrics and methods as adopted by other agencies and regulatory bodies, such as National Transit Database, USDOT, MDOT, SEMCOG, Oakland County, and RTA. The data will be hosted on SMART's website. It may include the following (these numbers will be calculated using reasonable ways to tie the data to Oakland-based services when practicable):

- Transit Service Performance:
- Average Weekday Unlinked Trips
- Average Saturday Unlinked Trips
- Average Sunday Unlinked Trips
   SMART-Operated Curb-to-Curb Service
- CPP-Operated Curb-to-Curb Service
- Annualized Vehicle Revenue Miles
- Peak Vehicle Count for Fixed Route
- Peak Vehicle Count for Non-fixed Route (can be broken out by services)
- (SMART-wide) Average Fleet Age (Fixed Route and non-Fixed Route)

Customer Service:

- Trips Scheduled via Phone
- Customer Complaints Received
   Calls Resolved on First Call
- Average Response Time for Complaints Requiring Follow-up

Other Agency Performance:

- Budgeted positions vs filled (including progress in quarter and YTD)
- Fare purchase method (cash vs pass vs mobile)



DATE: May 28, 2020 TO: SMART Board of Directors FROM: Deputy General Manager agenda item DISPOSITION SOUGHT: Approval SUBMITTED BY: Deputy General Manager

SUBJECT: Fiscal Year 2021 Municipal Credit, Community Credit, and Purchase of Service Agreements

#### SUMMARY:

Board authorization is sought thereby permitting the execution of Municipal and Community Credit and Purchase of Service (POS) contracts with local communities and agencies entitled to receive total funding in excess of \$50000. The agreements involve funds from the FY 2021 Act 51 Municipal Credit Program, SMART's Community Credit Program, and federal pass-through funds for Monroe County.

#### DISCUSSION:

Municipal and Community Credit and POS agreements provide, and govern the use of, the primary source of operating revenue for SMART's community based Community Transit programs.

Municipal Credit funds are allocated on a per capita basis to each municipality in Macomb, Oakland, and Wayne counties. The funding level is determined by the Michigan Legislature and is unchanged from the last year, consistent with the figures established using 2010 census figures.

Community Credit Program funds were generated in the past by the tax collected in Macomb County, and the opt-in communities in Oakland and suburban Wayne counties. First implemented by the Board of Directors in 1996, the program was designed to support the expanded operation of local transportation programs by providing operating and capital funds to local units of government. The availability of Community Credit funds are only made available to local community that participate in the collection of the transportation millage. Community Credit funds are only made available to local community that participate in the collection of the transportation millage. Community Credits are included in the Fiscal Year 2021 Budget.

Purchase of Service (POS) contracts are executed with transportation providers for the provision of paratransit services. The providers operate public transportation service within their respective service areas under the terms and conditions set forth by the SMART Board of Directors. Tri-County POS projects are funded with a combination of Municipal and Community Credits, local funds, and other grants. The Monroe county POS projects are funded through SMART with state and federal funds at the level they would receive if their projects applied independently.

All funds are in the FY 2021 operating budget and the contracts are effective July 1, 2020 through June 30, 2021.

For a complete list of communities and agencies receiving funds in excess of \$50,000 see the tables following the attached Resolution.

RECOMMENDATION

That the SMART Board of Directors approve the attached resolution authorizing the execution of contracts described herein.

ATTACHMENTS:

1. Resolution

 Listing of FY 2021 MC, CC, POS Contracts, and Monroe County Pass-Through Funds (Communities Receiving More Than \$50,000)

| FY 2021 MC, CC, POS Contracts, and Monroe County Pass-Through Funds |
|---|
| (Communities Receiving More Than \$50,000)                          |

|         | MC/CC Cor                             | ntracts (>\$50,000 | )         |           |    |           |
|---------|---------------------------------------|--------------------|-----------|-----------|----|-----------|
|         |                                       | Municipal          | Community | Special   |    |           |
| County  | Communities                           | Credits (i)        | Credits   | Subsidies |    | TOTALS    |
| MACOMB  | Charter Township of Chesterfield (ii) | \$42,674           | 59,552    |           | \$ | 102,226   |
|         | Charter Township of Clinton           | 95,190             | 152,283   | -         | \$ | 247,473   |
|         | City of Eastpointe (*)                | 31,920             | 56,661    |           | \$ | 88,581    |
|         | Charter Township of Harrison          | 24,168             | 80,004    | -         | \$ | 104,172   |
|         | Macomb Township (iii)                 | 78,280             | 131,272   |           | \$ | 209,552   |
|         | Richmond Lenox EMS (iv)               | -                  | -         | 125,000   | \$ | 125,000   |
|         | City of Roseville (*)                 | 46,512             | 81,671    | -         | \$ | 128,183   |
|         | Charter Township of Shelby (v)        | 72,580             | 169,454   | -         | \$ | 242,034   |
|         | City of Sterling Heights              | 127,566            | 198,170   | -         | \$ | 325,736   |
|         | City of St. Clair Shores              | 58,710             | 107,804   |           | \$ | 166,514   |
|         | City of Warren                        | 131,822            | 231,661   |           | \$ | 363,483   |
|         | Washington Township (vi)              | 22,990             | 44,562    |           | \$ | 67,552    |
| OAKLAND | City of Auburn Hills                  | 21,052             | 29,926    | -         | \$ | 50,978    |
|         | Charter Township of Bloomfield (*)    | 40,394             | 65,750    | 35,000    | \$ | 141,144   |
|         | City of Farmington Hills (vii)        | 78,470             | 121,597   | -         | \$ | 200,067   |
|         | City of Ferndale                      | 19,570             | 36,997    | -         | \$ | 56,567    |
|         | City of Birmingham                    | 19,760             | 30,416    |           | \$ | 50,176    |
|         | City of Madison Heights               | 29,184             | 49,001    | -         | \$ | 78,185    |
|         | City of Novi                          | 54,454             | -         | -         | \$ | 54,454    |
|         | City of Oak Park                      | 28,842             | 46,562    | -         | \$ | 75,404    |
|         | City of Pontiac (!)                   | 58,520             | 106,995   | -         | \$ | 165,515   |
|         | City of Rochester Hills               | 69,806             | -         | -         | \$ | 69,806    |
|         | City of Royal Oak (viii)              | 56,278             | 97,835    | -         | \$ | 154,113   |
|         | City of Southfield                    | 70,566             | 115,949   | -         | \$ | 186,515   |
|         | City of Troy                          | 79,648             | 122,169   | -         | \$ | 201,817   |
|         | City of Walled Lake                   | 6,878              | 150,411   | -         | \$ | 157,289   |
|         | Charter Township of Waterford         | 70,528             | -         | -         | \$ | 70,528    |
|         | Charter Township of W. Bloomfield (*) | 63,612             | 97,873    | 35,000    | \$ | 196,485   |
| WAYNE   | City of Allen Park                    | 27,740             | 47,038    | -         | \$ | 74,778    |
|         | Charter Township of Canton            | 88,692             | -         | -         | \$ | 88,692    |
|         | City of Dearborn                      | 96,520             | 147,784   | -         | \$ | 244,304   |
|         | City of Dearborn Heights              | 56,810             | 92,475    | -         | \$ | 149,285   |
|         | Garden City (*)                       | 27,246             | 48,158    | -         | \$ | 75,404    |
|         | City of Hamtramck (!)                 | 22,040             | 34,728    | -         | \$ | 56,768    |
|         | City of Inkster (*)                   | 24,966             | 47,131    | -         | \$ | 72,097    |
|         | City of Lincoln Park                  | 37,506             | 63,552    | -         | \$ | 101,058   |
|         | City of Livonia                       | 95,342             | -         | -         | \$ | 95,342    |
|         | City of Romulus                       | 23,598             | 35,383    | -         | \$ | 58,981    |
|         | City of Southgate                     | 29,564             | 47,139    | -         | \$ | 76,703    |
|         | City of Taylor                        | 62,092             | 106,554   | -         | \$ | 168,646   |
|         | City of Westland (*)                  | 82,726             | 131,807   | -         | \$ | 214,533   |
|         | City of Wyandotte                     | 25,460             | 46,123    | -         | \$ | 71,583    |
|         | TOTAL MC/CC Contracts (>\$50,000)     | 2,200,276          | 3,232,447 | 195,000   | Ś  | 5,627,723 |

#### FY 2021 MC, CC, POS Contracts, and Monroe County Pass-Through Funds (Communities Receiving More Than \$50,000)

|        | POS Contractor Contracts (>\$50,000)       |     |            |        |             |     |          |    |           |
|--------|--|-----|------------|--------|-------------|-----|----------|----|-----------|
|        |  | N   | lunicipal  | Con    | nmunity     |     | Special  |    |           |
| County | Communities                                |     | Credits    | C      | redits      | S   | ubsidies |    | TOTALS    |
| WAYNE  | Nankin (ix)                                | \$  | -          |        | -           |     | 328,000  | \$ | 328,000   |
|        | Charter Township of Redford                | \$  | 47,576     |        | 82,000      |     | -        | \$ | 129,576   |
|        | TOTAL POS Contractor Contracts (>\$50k)    | \$  | 47,576     | \$     | 82,000      | \$  | 328,000  | \$ | 457,576   |
|        |  |     |            |        |             |     |          |    |           |
|        | Summary: MC/CC AND POS C                   | ont | ractor Con | tracts | ; (>\$50,00 | 00) |          |    |           |
|        | Subtotal MC/CC Contracts (>\$50,000)       |     | 2,200,276  | 3      | ,232,447    |     | 195,000  | \$ | 5,627,723 |
|        | Subtotal POS Contractor Contracts (>\$50k) |     | 47,576     |        | 82,000      |     | 328,000  | \$ | 457,576   |
|        | TOTAL MC/CC/POS (>\$50,000 / Community)    | \$2 | 2,247,852  | \$3,   | 314,447     | \$  | 523,000  | \$ | 6,085,299 |

. Dollar amounts reflect the fact that SMART's 5% administrative fee has been deducted.

Chesterfield purchases CPP services from Richmond Lenox in excess of \$65,000.
 The Cities of Roseville and Eastpointe transfer their credits to their joint Recreational Authority

Ine Cities of Roseville and Eastpointe transfer their credits to their joint Recreational Authority
 iii. Macomb Twp. is expected to transfer at least \$194,522 in Credits to the Richmond Lenox EMS for CT services.

iv. RLEMS operates CPP service under contract with SMART for riders in certain north Macomb communities to connect with the 560/563 (Gratiot) fixed-route buses. RLEMS also contracts directly with SMART and ensured sementifies to receive and an analysis of the second second sementifies of the second second

SMART and several communities to provide CPP services. v. Shelby Twp. also contracts for the City of Utica's funds (\$12,642).

- vi. Washington Twp., along with Bruce Twp. and the Village of Romeo transfer their credits to STAR Transportation.
- <sup>+</sup> Subsidy funding for transportation coordinator position in the community.

\* Garden City, Inkster, Westland (and Wayne), under an inter-local agreement, transfer their credits

- to Nankin Transit Commission which is governed by a separate POS agreement
- vii. City of Farmington Hills also contracts for the City of Farmington's funds (\$25,947)

<sup>1</sup> In lieu of receiving their SMART Credits, Pontiac and Hamtramck currently contract with SMART to operate additional Connector service.

viii. Royal Oak also contracts for the City of Pleasant Ridge's funds (\$6,637).

ix. Subsidy provided to offset the lack of direct-operated SMART Connector service

| Monroe County Federal and State Pass-Through Funds (Operating Funds Only) |                                  |    |            |          |            |    |           |  |
|---|----------------------------------|----|------------|----------|------------|----|-----------|--|
|   |                                  |    |            | Section  |            |    |           |  |
|   |                                  | Se | ction 5307 | 5311 (+) | Act 51 (+) |    | TOTALS    |  |
| MONROE  | Monroe                           |    |            | 160,000  | 528,000    | \$ | 688,000   |  |
|   | Bedford                          | \$ | -          | -        | 128,000    | \$ | 128,000   |  |
|   | Lake Erie                        | \$ | 558,000    | 65,000   | 1,255,000  | \$ | 1,878,000 |  |
|   |                                  |    |            |          |            |    |           |  |
| TOT   | Monroe County Pass-Through Funds | Ś  | 558 000    | 225 000  | 1 911 000  | Ś  | 2 694 000 |  |

(+) Section 5311 and Act 51 funds are estimates - final amounts are not available at this time.





**FISCAL YEAR 2021 OPERATING AND CAPITAL BUDGET** 

Presented to the Suburban Mobility Authority for Regional Transportation Board of Directors May 28, 2020



Suburban Mobility Authority for Regional Transportation Board of Directors

> WAYNE COUNTY Abdul Haidous Khalil Rahal

OAKLAND COUNTY Hilarie Chambers Bret Rasegan

MACOMB COUNTY John Paul Rea Vicki Wolber

MONROE COUNTY Royce Maniko

Robert Cramer, Deputy General Manager David Sabuda, CPA, Director of Finance



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   Community Credits (CPP)
   Purchase of Service (POS) Programs

#### Capital Budget





# **EXECUTIVE SUMMARY**

SMAR





#### FY 2021 OPERATING BUDGET EXECUTIVE SUMMARY

#### OVERVIEW

recommended Fiscal Year (FY) 2021, Suburhan Mobility Authority for Regional Transportation's, (SMART) operating budget is \$13.65 million which udea a \$500,000 expense contingency. These funds will be utilized to provide for regular fixed route bus service. FAST fixed route bus service and connector service in all participanity Public Act 196 (of 1986) communities within Oakland and Wayne Counties and all of Macomb County. The rec

SMART also appropriates each fiscal year a restricted operating budget. This restricted operating budget passes through federal and state grant dollars to non-profit organizations and municipalities across Maconab, Monree, Oakland and Wayne Counties to contractually provide bus transportation services within their communities. The PT 2021 restricted operating budget is recommended to the \$9234 million.

SMART also applies for federal and state grants to assist in paying for capital and operating costs of the Authority. Separately, for FY2021, SMART has an estimated \$550 million in federal and state grants which were awarded to SMART in prior fiscal years. Further, SMART has applied for an additional \$359 million in grant funding, 858 million is appropriated within the FY2021 operating budget.

#### OPERATIONS BUDGET:

The recommended FY2021, SMART revenue budget amounts to \$13.6.5 million. This includes approximately \$10.9 million in anticipated fare box revenues, \$5.6 million in federal grant sources, \$37.0 million in State gas tax (PA Act 51 of 1951), dollars and another \$3.2 million in various State grant dollars. SMART is also appropriating a net transportation property tax levy in the amount of \$75.2 million, with these tax dollars being derived from all participating PA196 transportation communities. The property tax levy in the amount of \$75.2 million, with these tax dollars being derived from all participating PA196 transportation communities. The notaget 2014 the adverse operating years FY 2019 through FY2022. The heat million with these tax dollars being the notaget 2014 to the adverse operating the participating voters in August 2018 and covers operating years FY 2019 through FY2022. The Headlee amondment is taken into consideration when estimating tax contributions to SMART. The halance of operating revenue for operating amounts to \$4.4 million and includes interest and advertising income along with local community transportation operating revenue. community transit operating revenue

The FY2021, SMART operational expenditure appropriations amount to \$136.5 million. Expenditure appropriations include \$97.3 million to provide fixed route and FAST bas service within Macomb County and the participating communities in Oakland and Wayne Counties. Connector bus service has an expenditure appropriation of \$160 million mitchincludes additional American with bioabilities Art (ADA) connector bus service has an expenditure service. The annual Community Credit subsidy along with Point of Service Assistance for various communities and non-profit entities is recommended to be appropriated at \$17.9 million. Again, \$500,000 in appropriation will be set aside for contingency purposes.

Pension and Other Post Employment Benefit (OPEB) employer contribution expenditures of the Authority are spread among the Operations Sections of the Authority as well as General Administration as described earlier. Total net employer contributions amount to \$13.6 million of ref employer pension contribution as well as a \$7.54 x 0.000 million OPEB employer contribution for FY2.21 which is in addition to as \$8.0 million retries pay go premium payments which is also applied to the OPEB liability. We are anticipating that the OPEB contribution of \$7.450 million would increase funding of his lability to 38% which would bring SMART almost time compliance with PA 202 of 201 Which requires an OPEB funding level of 40%.

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#### RESTRICTED OPERATING:

A detail of the FY2021, SMART restricted budget of \$9.230 million in federal and state grants is as follows:

|   | Grant Description                               | Community                 |           | Amount      |
|---|---|---------------------------|-----------|-------------|
| 1 | Federal 5307 Governor Apportionment - Operating | LETC                      | \$558,000 |             |
| 2 | Federal 5311 Non-Urban Operation                | LETC                      | 225,000   |             |
| 3 | State Gas Tax, CTF, LBO                         | LETC/Bedford              | 1,911,000 | \$2,694,000 |
| 4 | State Grant Municipal Credits                   | Non Profits & Communities |           | 3,261,000   |
| 5 | State Grant Specialized Services                | Non Profits & Communities |           | 922,000     |
| 6 | Federal 5310 - New Freedom - (Urban/Non-Urban)  | Non-Profits & Communities |           | 1,200,000   |
| 7 | Royal Oak Township                              |                           |           | 16,000      |
| 8 | JARC/New Freedom Programs                       | Non-Profits & Communities |           | 1,141,000   |
|   | Total Federal/State Pass Through Grant Dollars  |                           |           | \$9,234,000 |

All 5311 dollars are non-urban

#### CAPITAL EXPENDITURES:

In the area of capital expenditures for FY2020, SMART received final delivery of twenty-four (24) replacement connector buses in October of 2019. Fifteen (15) of the replacement Connector buses are incorporated into the SMART fleet and Nine (9) are being utilized by outside agencies via the 5310 program. The final thirty-eight (81) Inhealth buses from the City of Los Angelses that were needed for the FAST program arrived in September 2019.

For FY2021, SMART has ordered and will receive four (4) Protern Electric Linehaul bases along with eighteen (18) Gillig diesel Linehaul bases. These bases will replace New Fjore bases being utilized within the fleet today. Further, federal and state grant dollars will pay 100% of the cost of these bases with the exception of the electric batteries which will be leased and are part of the Maintenance Department operating budget of the Authority.

The Authority is anticipating in FY2022 purchasing twenty-four (24) Gillig replacement buses to complete the replacement of New Flyer buses in the fleet

Additional capital projects for FY2021 include SMART continuing to perform facility rehabilitation improvements at all three terminals. The facility rehabilitation improvements include a new fuel management system replacing all fuel tanks and reconstructing the pavement all Macomb terminal. It is anticipated that SMART will start replacing bus fare boxes in FY2021 along with Information Technology improvements within all buses and across the Authority.

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#### OTHER ECONOMIC:

The Authority is currently bargaining with three of the five Authority labor contracts in FY2020. Further, SMART will continue to work with its current service communities to improve local service and continue to be in contact with as many of the communities in Oakland and Wayne Counties that are not PA 196 communities as possible to try and insure safe and affordable transportation for all in the tri-county and Monroe service area.

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## FINANCIAL REVIEW

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- Organization Charts



| SMART FUNCTIONAL<br>FY2021 OPERATING BUDGET  | FY2020<br>BUDGET | FY2021<br>BUDGET | \$ Variance<br>FAV(UNFAV) | % Variance<br>FAV(UNFAV) |
|--|------------------|------------------|---------------------------|--------------------------|
| REVENUE<br>EDERAL OPERATING REVENUE          |                  |                  |                           |                          |
| SECTION 5307                                 | \$ 4,000,000     | \$ 4,000,000     |                           |                          |
| OTHER FEDERAL GRANTS                         | 968,800          | 1,621,000        | 652,200                   | 67.39                    |
| OTAL FEDERAL OPERATING REVENUE               | 4,968,800        | 5,621,000        | 652,200                   | 13.19                    |
| STATE OF MICHIGAN                            |                  |                  |                           |                          |
| ACT 51                                       | 36,325,000       | 37,000,000       | 675,000                   | 1.99                     |
| OTHER STATE GRANTS                           | 1,187,700        | 3,219,000        | 2,031,300                 | 171.09                   |
| OTAL STATE OPERATING REVENUE                 | 37,512,700       | 40,219,000       | 2,706,300                 | 7.29                     |
| CONTRIBUTION FROM COUNTY TRANSIT AUTHORITIES | 72,450,800       | 75,282,000       | 2,831,200                 | 3.99                     |
| PERATING REVENUE                             |                  |                  |                           |                          |
| FIXED ROUTE                                  | 12,000,000       | 10,450,100       | (1,549,900)               | -12.95                   |
| CONNECTOR                                    | 615,000          | 515,000          | (100,000)                 | -16.35                   |
| THER INCOME                                  | 2,344,000        | 3,488,000        | 1,144,000                 | 48.85                    |
| OCAL COMM TRANSIT OPERATING REVENUE          | 913,700          | 880,000          | (33,700)                  | -3.79                    |
| TOTAL REVENUE                                | 130,805,000      | 136,455,100      | 5,650,100                 | 4.3%                     |
| EXPENSES                                     |                  |                  |                           |                          |
| PERATIONS:<br>FIXED ROUTE                    | 94,337,400       | 97,276,400       | (2,939,000)               | -3.19                    |
| CONNECTOR                                    | 14,655,000       | 16,013,300       | (1,358,300)               | -9.39                    |
| GENERAL ADMINISTRATION                       | 14,153,800       | 15,669,400       | (1,515,600)               | -10.75                   |
| COMMUNITY CREDITS                            | 3,840,200        | 3,913,000        | (72,800)                  | -1.95                    |
| RI COUNTY POS ASSISTANCE                     | 651,000          | 654,000          | (3,000)                   | -0.55                    |
| OMMUNITY BASED SERVICE                       | 192,600          | 195,000          | (2,400)                   | -1.25                    |
| EPRECIATION EXPENSE                          | 1,775,000        | 1,800,000        | (25,000)                  | -1.49                    |
| EHICLE PURCHASE EXPENSE                      |                  | 434,000          | (434,000)                 | -100.05                  |
| ONTINGENCY                                   | 1,200,000        | 500,000          | 700,000                   | 58.35                    |
| TOTAL EXPENSES                               | 130.805.000      | 136.455.100      | (5.650.100)               | -4.3                     |

| MART OPERATIONAL           | . FY2021           |                |                |                          |            |
|----------------------------|--------------------|----------------|----------------|--------------------------|------------|
| OPERATING BU               | JDGET              | FY 2020 Budget | FY 2021 Budget | \$\$ Variance FAV(UNFAV) | % Variance |
| REVENUE                    |                    |                |                |                          |            |
| Route Revenue:             |                    |                |                |                          |            |
| Fare Revenue               |                    | 12,465,000     | 10,850,100     | (1,614,900)              | -13.09     |
| Agency Revenue             | _                  | 150,000        | 115,000        | (35,000)                 | -23.3%     |
| Total Route Revenue        | _                  | 12,615,000     | 10,965,100     | (1,649,900)              | -13.19     |
|                            | % Of Total Revenue | 10%            | 8%             |                          |            |
| Federal Sources:           |                    |                |                |                          |            |
| Section 5307 Revenue       |                    | 4.000.000      | 4.000.000      |                          |            |
| Federal Grant-LIWP/TAM     |                    | 571.600        | 572.000        | 400                      | 0.19       |
| CMAQ Revenue               |                    |                |                |                          |            |
| Other Federal Grants       |                    | 397.200        | 1.049.000      | 651,800                  | 164.19     |
| Total Federal Sources      | -                  | 4,968,800      | 5.621.000      | 652.200                  | 13.19      |
|                            | % Of Total Revenue | 4%             | 4%             |                          |            |
| State Sources:             |                    |                |                |                          |            |
| State ACT 51 SMART         |                    | 36,325,000     | 37,000,000     | 675,000                  | 1.99       |
| State Prev Maint Rev       |                    | 1,000,000      | 1,000,000      |                          |            |
| Other State Grants         |                    | 187,700        | 2,219,000      | 2,031,300                | 1082.29    |
| Total State Sources        |                    | 37,512,700     | 40,219,000     | 2,706,300                | 7.29       |
|                            | % Of Total Revenue | 29%            | 29%            |                          |            |
| Local Sources:             |                    |                |                |                          |            |
| Contributions From Local T | ransit Authorities | 73,350,800     | 75,432,000     | 2,081,200                | 2.8%       |
| Allowance For MTT          | _                  | (900,000)      | (150,000)      | 750,000                  | -83.3%     |
| Total From Local Sources   |                    | 72,450,800     | 75,282,000     | 2,831,200                | 3.9%       |
|                            | % Of Total Revenue | 55%            | 55%            |                          |            |
| Other Income:              |                    |                |                |                          |            |
| Interest Income            |                    | 1,650,000      | 1,710,000      | 60,000                   | 3.6%       |
| Advertising                |                    | 600,000        | 750,000        | 150,000                  | 25.0%      |
| Admin Fee Revenue          |                    |                | 533,000        | 533,000                  | 100.09     |
| Miscellaneous              |                    | 94,000         | 495,000        | 401,000                  | 426.6%     |
| Total Other Income         |                    | 2,344,000      | 3,488,000      | 1,144,000                | 48.8%      |
|                            | % Of Total Revenue | 2%             | 3%             |                          |            |

| SMART OPERATIONAL<br>OPERATING BL                     | FY2021<br>IDGET    | FY 2020 Budget | FY 2021 Budget | \$\$ Variance FAV(UNFAV) | % Variance |
|---|--------------------|----------------|----------------|--------------------------|------------|
| Other Operating Revenue:<br>Local Community Transit O | nerating Revenue   | 251.000        | 280.000        | 29.000                   | 11.6%      |
| Fleet Maintenance Reimbu                              |                    | 662.700        | 600.000        | (62,700)                 | -9.5%      |
| Total Other Operating Revenue                         |                    | 913,700        | 880,000        | (33,700)                 | -3.7%      |
|   | % Of Total Revenue | 1%             | 1%             |                          |            |
| OTAL REVENUES   |                    | \$ 130,805,000 | \$ 136,455,100 | \$ 5,650,100             | 4.3%       |

| SMART OPERATIONAL FY2021<br>OPERATING BUDGET | FY 2020 Budget | FY 2021 Budget | \$\$ Variance FAV(UNFAV) | % Variance |
|--|----------------|----------------|--------------------------|------------|
| EXPENSES (Part 1 of 3)                       |                |                |                          |            |
| AGE AND WAGE RELATED EXPENSES:               |                |                |                          |            |
| ACTIVE EMPLOYEES:                            |                |                |                          |            |
| Active Salaries, Wages & Taxes:              |                |                |                          |            |
| Administrative                               | 6,484,800      | 6.686.500      | (201,700)                | -3         |
| Operations                                   | 32,776,500     | 35,746,900     | (2.970.400)              | -9         |
| Maintenance                                  | 9,639,900      | 10.344.200     | (704.300)                | -7.3       |
| Total Active Salaries, Wages, Taxes          | 48.901.200     | 52.777.600     | (3.876.400)              | -7.9       |
| % Of Total Revenue                           | 37%            | 39%            |                          |            |
| Active Employee Benefits:                    |                |                |                          |            |
| Hospitalization/Medical                      | 11,800,800     | 12,779,200     | (978,400)                | -8.3       |
| Employee Premium Sharing-Health Care         | (1,652,200)    | (1,516,600)    | (135,600)                | 8.2        |
| Life, AD&D, Dental, & Optical                | 1,245,000      | 1,295,200      | (50,200)                 | -4.0       |
| Other Employee Benefits                      | 251,300        | 207,100        | 44,200                   | 17.6       |
| Health Care Saving Plan                      | 960,800        | 996,300        | (35,500)                 | -3.7       |
| Workers Compensation                         | 1,241,600      | 1,274,000      | (32,400)                 | -2.6       |
| FICA   | 3,912,100      | 4,039,000      | (126,900)                | -3.2       |
| Pension Funding                              | 13,412,000     | 13,627,200     | (215,200)                | -1.6       |
| Total Active Employee Benefits               | 31,171,400     | 32,701,400     | (1,530,000)              | -4.9       |
| % Of Total Revenue                           | 24%            | 24%            |                          |            |
| % Of Total Active Wages                      | 64%            | 62%            |                          |            |
| Total Active Employee Wages & Benefits:      | 80.072.600     | 85.479.000     | (5.406.400)              | -6.8       |
| % Of Total Revenue                           | 61%            | 63%            |                          |            |
| RETIRED EMPLOYEES:                           |                |                |                          |            |
| Post Employment Benefits:                    |                |                |                          |            |
| OPEB Net Unfunded Obligation                 | 6,300,000      | 7,450,000      | (1,150,000)              | -18.3      |
| Retiree Medical, Life & Presc Premiums       | 8,445,000      | 7,891,000      | 554,000                  | 6.0        |
| Post Retirement Benefits Subtotal            | 14,745,000     | 15,341,000     | (596,000)                | -4.0       |
| Other Post Employment Benefits               | 2,200          |                | 2,200                    | 100.0      |
| Total Post Retirement Benefits               | 14,747,200     | 15.341.000     | (593.800)                | -4.(       |
| % Of Total Revenue                           | 11%            | 11%            | [888]8887                |            |
| otal Wage and Wage Related Expenses          | 94.819.800     | 100.820.000    | (6.000.200)              | -6.3       |
| % Of Total Revenue                           | 72%            | 74%            | (0)000(200)              |            |

| SMART OPERATIONAL<br>OPERATING BUDGI            | FY2021<br>ET     | FY 2020 Budget | FY 2021 Budget | \$\$ Variance FAV(UNFAV) | % Variance |
|---|------------------|----------------|----------------|--------------------------|------------|
| EXPENSES (Part 2 of                             | 3)               |                |                |                          |            |
| Operations:                                     |                  |                |                |                          |            |
| Operational Expenses                            |                  |                |                |                          |            |
| Direct Variable (Vehicle):                      |                  |                |                |                          |            |
| Fuels - Diesel, Propane                         |                  | 7.200.000      | 6.325.000      | 875.000                  | 12.29      |
| Gas. Oil. Lubricants. Etc.                      |                  | 564.000        | 506.100        | 57 900                   | 10.39      |
| Repair Parts                                    |                  | 3.320.000      | 3.530.000      | (210.000)                | -6.39      |
| Tires   |                  | 849.000        | 953.000        | (104.000)                | -12.29     |
| Vehicle Insurance                               |                  | 7.742.100      | 7.333.700      | 408 400                  | 5.35       |
| Bus Contract Repairs-Maintenance                |                  | 743.200        | 872.100        | (128,900)                | -17.35     |
| Contract Repairs-Accidents                      |                  | 70.000         | 175.000        | (105.000)                | -150.05    |
| Towing  |                  | 225,000        | 186,000        | 39,000                   | 17.35      |
| Total Direct Variable (Vehicle)                 | -                | 20,713,300     | 19,880,900     | 832 400                  | 4.05       |
|   | If Total Revenue | 16%            | 15%            |                          |            |
| Indirect Variable:                              |                  |                |                |                          |            |
| Radio Towers                                    |                  |                |                |                          |            |
| Fare Collection Costs                           |                  | 620.500        | 612.000        | 8.500                    | 1.45       |
| Pare Collection Costs<br>Route Facilities Maint |                  |                |                |                          |            |
|   |                  | 173,000        | 188,300        | (15,300)                 | -8.85      |
| Other- Operational<br>Total Indirect Variable   | -                | 270,900        | 319,400        | (48,500)                 | -17.95     |
|   |                  | 1,064,400      | 1,119,700      | (55,300)                 | -5.29      |
| % L   | If Total Revenue | 1%             | 1%             |                          |            |
| Facilities:                                     |                  |                |                |                          |            |
| Utilities                                       |                  | 1,454,000      | 1,613,500      | (159,500)                | -11.09     |
| Contract Bldg Maint.                            |                  | 726,200        | 736,700        | (10,500)                 | -1.49      |
| Other- Facilities Expenses                      |                  | 357,500        | 350,100        | 7,400                    | 2.19       |
| Business Insurance                              |                  | 66,500         | 79,900         | (13,400)                 | -20.29     |
| Total Facilities                                |                  | 2,604,200      | 2,780,200      | (176,000)                | -6.85      |
| % C   | If Total Revenue | 2%             | 2%             |                          |            |
| Total Operational Expense                       |                  | 24,381,900     | 23,780,800     | 601,100                  | 2.5%       |
| % (   | If Total Revenue | 19%            | 17%            |                          |            |

| MART OPERATIONAL FY2021<br>OPERATING BUDGET    | FY 2020 Budget | FY 2021 Budget | \$\$ Variance FAV(UNFAV) | % Variance |
|--|----------------|----------------|--------------------------|------------|
|  |                |                |                          |            |
| EXPENSES (Part 3 of 3)                         |                |                |                          |            |
| ministration, Other, Spec. Serv, Contingency : |                |                |                          |            |
| Administrative                                 |                |                |                          |            |
| General Supplies                               | 535,700        | 562,800        | (27.100)                 | -5.1       |
| Professional, Outside Serv.                    | 1.698.600      | 1.310.000      | 388.600                  | 22.9       |
| Outside Counsel (Non V/L & W/C)                | 296.500        | 300.000        | (3.500)                  | -12        |
| Computer Maint.                                | 582,400        | 744,800        | (162.400)                | -27.9      |
| Marketing Expense                              | 792.000        | 1.002.000      | (210.000)                | -26.5      |
| Other- Administration                          | 246.000        | 438,700        | (192,700)                | -78.3      |
| Total Administration                           | 4.151.200      | 4.358.300      | (207,100)                | -5.0       |
| % Of Total Revenue                             | 3%             | 3%             |                          |            |
| Other  |                |                |                          |            |
| Vehicle Purchase Expense                       |                | 434.000        | (434.000)                | -100.0     |
| Depreciation-Eligible                          | 1,775,000      | 1,800,000      | (25,000)                 | -1.4       |
|  |                |                |                          |            |
| Total Other                                    | 1,775,000      | 2,234,000      | (25,000)                 | -1.4       |
| % Of Total Revenue                             | 1%             | 2%             |                          |            |
| Special Services:                              |                |                |                          |            |
| Community Credit Exp.                          | 3,840,200      | 3,913,000      | (72,800)                 | -1.9       |
| POS & Community Transit Serv.                  | 636,900        | 849,000        | (212,100)                | -33.3      |
| Total Special Services:                        | 4,477,100      | 4,762,000      | (284,900)                | -6.4       |
| % Of Total Revenue                             | 3%             | 3%             |                          |            |
| Contingency                                    | 1,200,000      | 500,000        | 700,000                  | 58.3       |
|  |                |                |                          |            |
| tal Operational Expenses                       | 35,985,200     | 35,635,100     | 784,100                  | 2.2        |
| % Of Total Revenue                             | 28%            | 26%            |                          |            |
| TAL EXPENSES (Wages & Operational)             | \$ 130,805,000 | \$ 136,455,100 | \$ (5,650,100)           | -4.3       |
| % Of Total Revenue                             | 100%           | 100%           |                          |            |
|  |                |                |                          |            |

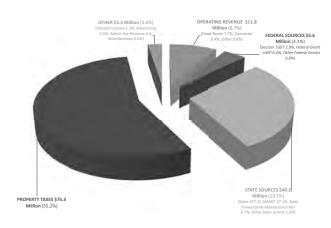
SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY2021 RESTRICTED OPERATING BUDGET SUMMARY

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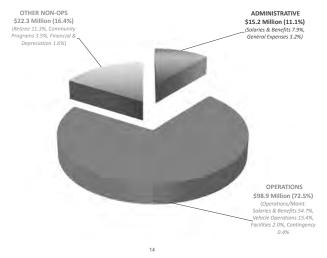
| FY2021<br>BUDGET | INCREASE<br>(DECREASE) |
|------------------|------------------------|
|                  |                        |
| \$ 1,630,500     | \$ 50.00               |
| 1,630,500        | 50.00                  |
| 3,261,000        | 100                    |
|                  |                        |
| 558.000          | 36.000                 |
| 556,000          | 30,000                 |
| 128.000          | 1.000                  |
| 528.000          | 217.600                |
| 1,255,000        | (34,600)               |
|                  |                        |
| 160,000          | 20,000                 |
| 65,000           | 5,000                  |
| 2,694,000        | 245,000                |
|                  |                        |
| 922,000          | 134,200                |
| 16,000           | (7,100                 |
| 180,000          | 140,000                |
| 372,000          | 260,000                |
|                  | (68,600                |
| 1,490,000        | 458,500                |
|                  |                        |
| 1,789,000        | 789,000                |
| 9,234,000        | 1,492,600              |
|                  |                        |
| 3,261,000        | 100                    |
| 2,694,000        | 245,000                |
| 1,490,000        | 458,500                |
| 1,789,000        | 789,000                |
| 9,234,000        | 1,492,600              |
| s -              | ş -                    |
|                  | <u>\$</u> -            |



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#### FY 2021 BUDGET EXPENSE ALLOCATION



#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY2021 OPERATING BUDGET REVENUE ASSUMPTIONS

FEDERAL SOURCES:

FTA Section 5307:

The Authority is a recipient of funds under Section 5307 of the Urban Mass Transportation Act of 1964, as amended, which provides funds for mass transportation programs.

The Regional Transit Authority determines the distribution of the Detroit Region's funding annually. SMART expects the FY2021 distribution will be at the same rate as FY2020. Funding will be used primarily for capital needs and a marginal portion for preventive maintenance.

#### Other Federal Grants:

The Authority is a recipient of the Unified Work Program (UWP) grant. This grant continues as historically awarded annually, with a budget of \$389,500 for FY2021. The Authority has applied for a Service Development-New Technology grant for an additional \$322,500.

The Authority is the designated recipient of Federal capital and operational funding for the purpose of passing through funds to subrecipients. SMART has received various federal program awards covering a portion of administrative costs incurred while administering threase grants. SMART STP201 Dupgel for program administration revenue is \$45,000. Additionally, SMART expects to pass-through \$1,200,000 to its subrecipients for transit operations utilizing these grant types.

The Authority is a recipient of a New Freedom Mobility Management grant award. This grant is expected to cover the salaries of three staff to carry out SMART's efforts to enhance and improve mobility for New Freedom eligible clients.

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| SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION |  |
|---|--|
| FY2021 OPERATING BUDGET                                 |  |
| REVENUE ASSUMPTIONS                                     |  |

Unrestricted

Restricted

| SIAIE | OF | MICHIGAN | SOURCES |
|-------|----|----------|---------|

|                 |                              | Tom          | omesureted   | restricted  |
|-----------------|------------------------------|--------------|--------------|-------------|
| State of Michig | an- Act 51                   |              |              |             |
| Detroit UZA:    | SMART                        | \$40,261,100 | \$37,000,000 | \$3,261,100 |
| Detroit UZA:    | Royal Oak Twp. Subrecipient  | 16,000       | -0-          | 16,000      |
| Bedford UZA:    | LET Subrecipient             | 128,000      | -0-          | 128,000     |
| Monroe:         | LET Subrecipient             | 528,000      | -0-          | 528,000     |
| Lake Erie:      | LET Subrecipient             | 1,255,000    | -0-          | 1,255,000   |
|                 | Total Act 51 Formula Funding | \$42,188,100 | \$37,000,000 | \$5,188,100 |

Total

The Authority is a recipient of operating assistance funds from the State of Michigan under Act 51 of the Public Acts of 1951 (Comprehensive Transportation Fund or CTF), as amended. The State of Michigan makes a distribution of CTF funds, which are nanually appropriated by the State Legislature for Imass transit operating assistance. Based on eligible expenses submitted by each Michigan eligible transit agency. a funding allocation of CTF funds is calculated by MDOT for distribution to each transit agency. Under Act 51, large urban transit agencies are eligible to receive up to 50% eligible expense reimbursement, while non-urban agencies are eligible to receive up to 60%.

SMART is the designated recipient of Act 51 funding for the purpose of passing through such funds to sub-recipient, Lake Eric Transit and Royal Oak Township. The Regional Transit Authority determined the FY2020 Act 51 reimbursement rate of 30.9848%, based on member transit agencies budgeted expenses. SMART's estimated FY2021 reimbursement rate is 30.09%.

A portion of Act 51 funds, \$1,630,550, are formula Municipal Credit funding, restricted for the purpose of passing through to local community transit providers. Additionally, MDOT's special appropriation of Municipal Credit Sec. 10e (4) (d) is expected to continue in the same amount of \$1,630,550, for a total Municipal Credit amount of \$3,501,100. SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY 2021 OPERATING BUDGET REVENUE ASSUMPTIONS

#### LOCAL SOURCES:

Contributions from County Transit Authorities (local property tax revenue allocation):

On August 7, 2018, voters in participating Public Act 196 (of 1986) communities within Wayne and Oakland Counties as well as all of Macomb County voted on a new \$1.00thousand property tax rate to operate transit within their respective communities for the period of FY 2019 through FY2022. This new \$1.00thousand property tax rate passed in Macomb County as well as all participating communities. These tax rates have been rolled back by the Headlee amendment and vary by County.

For FY2021, it is estimated that 5% of SMART property taxes will go uncollected either through DDA, TIF, pay-in-lieu of tax, delinquent personal property taxes, renaissance zone property tax reductions or Michigan Tax Tribunal judgments.

| The estimated average tax rate is \$0.9948/thousand property tax rate net contribution by County is as follows: |                               |                                |  |  |
|---|-------------------------------|--------------------------------|--|--|
| County  | In Millions                   | Percent of Total               |  |  |
| Macomb<br>Oakland<br>Wayne  | \$27.2<br>30.6<br><u>17.5</u> | 36.0%<br>41.0%<br><u>23.0%</u> |  |  |
| Net Total Levy  | \$75.3                        | 100.0%                         |  |  |

Operational expenditures for fixed and connector bus service are allocated in accordance with the percent total (within 1%) of the property tax levy allocation highlighted above.

# SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY2021 OPERATING BUDGET REVENUE ASSUMPTIONS

#### OPERATING SOURCES:

| Fare Collections |                 |                      |                    |
|------------------|-----------------|----------------------|--------------------|
|                  |                 | Fixed Route Services | Connector Services |
|                  | Customers       | 9,718,210            | 312,044            |
|                  | Average Fare    | x \$1.07*            | x \$1.24*          |
|                  |                 |                      |                    |
|                  | Total (rounded) | \$10,450,100         | \$ 400,000         |

\*The \$10.450 million in Fixed Route fares is in net of any anticipated decrease in fares due to the fare modification for our fixed route service and Dart pass service. In addition, Agency revenues are anticipated to be \$115,000 for FY2021.

#### OTHER REVENUE SOURCES:

Interest Revenue: SMART invests surplus funds in a manner which will provide the highest investment return with the maximum security while meeting dialy cash flow needs of the Authority. In addition, the investment of all Authority surplus funds complies with all State statutes governing the investment of public funds. For FY2021, it is anticipated that interest revenues will increase to \$1.710 million as compared to \$1,500,000 for FY2020.

The \$1.710 million is based upon a 1.15% investment rate of return on all SMART investment vehicles which include the two new investment vehicles that SMART staff implemented in FY 2019 and an anticipated decline of interest rates for FY2020 due to the national economy.

Advertising Revenue: SMART entered into a revenue contract for advertising on fixed route buses, effective September 2019. A minimum monthly guanated payment of S50000 or 60% of net revenues, whichever is greater, is paid to SMART each month of the contract term resulting in a minimum of S600.000 per contract year. Based on current market conditions, vendor performance, and historical revenue trends, FY2021 budgeted advertising revenue has been increased by \$150,000 over FY2020 to \$750,000.

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# SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY2021 OPERATING BUDGET EXPENSE ASSUMPTIONS

#### EMPLOYMENT COSTS

Salaries Expense:

Non-represented employees

Wages Expense:

All SMART labor contracts expired December 31, 2018; Currently, the following unions are in negotiation.
 ATU - Fixed Route Operators
 ATU - Clerical employees
 UAW - Maintenance employees

- The following contracts expire December 31, 2022.
  AFSCME Dispatchers, Road Supervisors, and Maintenance Supervisors
  Teamsters Connector Operators and Customer Service Operators

#### Employee Benefits:

DIRECT VEHICLE COSTS

| ee Benefits:     |            |   |
|------------------|------------|---|
|                  | BASE MAX   | RATE  |
| Medicare -       | Unlimited  | 1.45 %  |
| Social Security  | \$ 137,700 | 6.20 %  |
| Dental           | 2.0 %      | Increase over actual rates  |
| Hospitalization: |            |   |
| Active Employee  | 7.0 %      | Increase over actual rates, with employee premium co-pay of 11%-20% |
| Retirees         | 6.1 %      | Increase over actual rates, with new retirees premium co-pay        |
| Life Insurance   | 2.0 %      | Increase over actual rates  |
| Optical          | 0.0 %      | Increase over actual rates  |
| Sick & Accident  | 2.0 %      | Increase over actual rates  |

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# SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY 2021 OPERATING BUDGET EXPENSE ASSUMPTIONS

#### PENSIONS AND OTHER POST EMPLOYMENT BENEFITS:

SMART has agreed in all its locally bargained labor agreements, as well as with its non-union employee group, to utilize the Michigan Employees Retirement System (MERS) to administer its defined benefit retirement program, the employee contribution retires health funding vehicle and defined contribution teries health care program. Administration includes accounting for and addresping of assets, investing sida assets, administering monthly persion benefits and accounting for all retires health care transactions for those eligible employees/retirees. Other services that MERS delivers to SMART are the annual SMART retire system actualial report. From this annual actuarial report, SMART determines its minimum annual employer retirement system contribution ent of employee contributions of 4.5%.

The minimum required employer pension contribution for FY2021, as calculated by the MERS actuary is approximately \$8.212 million based on an anticipated 7.75% return on investment and a phase in schedule. However, this amount does not anticipate SMART wage increases through the bargaining process. Therefore, we have increased our minimum contribution to MERS doe to the bargaining process. To \$9.175 million, (7.35% return on investment) With the addition of the FAST program and the adding of eighty (80) new positions we are recommending an additional \$4.45 million in pension contribution. As of 05/02019, the SMART net pression liability is \$7.44 million. It is estimated that the additional \$4.45 million will increase pension funding levels from 71% to

SMART has obtained the services of an independent actuary to calculate the other post employment benefit (OPEB) annual actuarial determined contribution or ADC. When SMART operating funds are available, SMART will make the OPEB ADC payments to the Retiree Health Funding Vehicle Trust over a twelve month period. In March 2018, the SMART Board committed a minimum \$4.1 million annual ARC payment subject to final Board approval to assist in funding the SMART OPEB liability.

The recommended appropriated annual required contribution that SMART is proposing for the FY2021 budget to the MERS OPEB Trust is \$7.450 million plus an additional \$80 million in estimated retiree health care payments. The 6700/2019 net OPEB liability is \$119.5 million. It is estimated that the \$7.450 million contribution will resist funding levels from 34% or 35% which almost meets the P2 302 funding requirements for OPEB which is 40%.

| SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION |
|---|
| FY2021 OPERATING BUDGET                                 |
| EXPENSE ASSUMPTIONS                                     |

| DIRECT VEHICLE COST           | <u>s</u>                        |   |
|-------------------------------|---------------------------------|---|
| Diesel Fuel:                  | Fixed Route                     |   |
| Cost per gallon<br>Gallons    | \$2.08<br>2,763,179             |   |
| Propane Fuel:                 |                                 |   |
| Cost per gallon               | Connector<br>\$0.87             |   |
| Gallons                       | 661,036                         |   |
| Connector Fuel: 100% propa    | ne fuel                         |   |
| Gasoline:                     |                                 |   |
| Cost per gallon               | Service Vehicle/Other<br>\$1.94 |   |
| Gallons                       | 56,752                          |   |
| Vehicle Insurance (Liability) | : Budgeted at .20 cents p       | per mile based upon current experience.   |
| Repair Parts:                 | Fixed Route                     | Connector   |
| Cost per mile                 | \$ .21                          | \$.13   |
| Based upon a weighted avera   | ige cost per mile for various   | classes of buses in the SMART fleet.  |
|                               |                                 | LITIES EXPENSE, ADMINISTRATIVE EXPENSES<br>rend analysis, contract rates, and current cost containment initiatives. |

| STAFFING REVIEW<br>CHANGE FROM FY2020 TO FY2021                |                           |                              |                                    |   |  |  |
|--|---------------------------|------------------------------|------------------------------------|---|--|--|
| HEADCOUNT REPORT   | FY2020<br>Bound<br>Budget | FY2021<br>Proposed<br>Budget | FY2021<br>Budget<br>Change (+ / -) | Description Of Change   |  |  |
| ATU (Fixed Route - 429 Full Time and 2 Part Time Drivers)      | 431                       | 431                          |                                    | No Change   |  |  |
| ATU CLERICAL ( Clerical Support Personnel)                     | 23                        | 23                           |                                    | No Change   |  |  |
| TEAMSTERS (Connector - 133 Full Time and 2 Part Time Drivers)  | 135                       | 135                          |                                    | No Change   |  |  |
| TEAMSTERS CLERICAL (15 Full Time and 7 Part Time CSO's)        | 21                        | 22                           | 1                                  | Added one Part time CSO 1 Position.   |  |  |
| AFSCME   | 58                        | 58                           |                                    | Eliminated three PM Dispatchers's Position, one at Each<br>Terminal. Added two Road Supervisor's Position, one at<br>Central and Oakland. Added one Central Dispatcher Position |  |  |
| UAW ( Maintenance - 148 Full Time and 3 Part Time Maintenance) | 151                       | 151                          |                                    | No Change   |  |  |
| NONREPRESENTED (105 Full Time and 5 Part Time Non Represented) | 109                       | 110                          | 1                                  | Added one Community Mobility Program Manager Position.<br>Upgraded a Part time Planner Position to a Full time Planner<br>Position.   |  |  |
| Authority Total  | 928                       | 930                          | 2                                  |   |  |  |

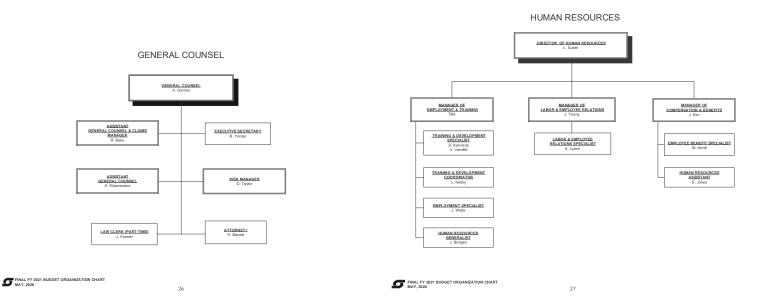
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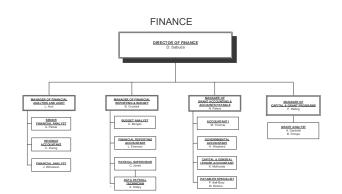
FINAL FY-2021 BUDGET ORGANIZATION CHART AUDIT COMMITTEE BOARD OF DIRECTORS BUDGET COMMITTEE GENERAL MANAGER TBA INDEPENDENT AUDITORS DEPUTY GENERAL MANAGER & EEO/DBE OFFICER R. Cramer DIRECTOR OF HUN RESOURCES L. Sutter (Page 5) GENERAL COUNSEL A. Gordon DIRECTOR OF FINANCE D. Sabuda (Pag (Pag MANAGER OF MARKETING & COMMUNICATIONS B. Gibbons DIRECTOR OF MAINTENANCE K. Taylor (Pages 8, 10-12 DIRECTOR OF TRANSPORTATION A. Vinson (Pages 7. (Page FINAL FY 2021 BUDGET ORGANIZATION CHART MAY, 2020

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GENERAL MANAGER DEPUTY GENERAL MANAGER GENERAL MANAGER TBA DEPUTY GENERAL MANAGER & EEO/DBE OFFICER R. Cramer EXECUTIVE ASSISTANT T. Adams DEPUTY GENERAL MANAGER & EEO/DBE OFFICER R. Cramer SECRETARY TO DEPUTY GM & BOARD OF DIRECTORS T. Martin MANAGER OF INFORMATION TECHNOLOGY & TELECOMUNICATIONS' MANAGER OF PROCUREMENT B. Anderson F. Barbret (Macomb M. Highbuer (Wayne) M. Van Fosser (Dakland) (P.\* ADMINISTRATOR \*\* MANAGER OF STRATEGIC DEVELOPMENT S. Gyniewicz MANAGER OF FAREBOX & SECURITY ADMIN NETWORK ANALYST: D. Kraus SUPERVISOR OF MATERIAL CONTROL ... J. McCullough ENTERPRISE ADMINISTRATOR\* W. Dulemba SUPPORT ANALYST: D. Wynn MANAGER TBA DR PURCHA AGENT J. Harding N. Poliock R. Rayner M. Roaf DIRECTOR OF HUMAN RESOURCES L. Sutter DATABASE ADMINISTRATOR II: S. Venkatachari SUPPORT COORDINATOR: D. Whitey DIRECTOR OF FINANCE D. Sabuda (Pag CIVE RIGHTS & EXTERNAL DRUG & ALCOHOL COMPLIANCE PROGRAM MANAGER DATABASE & WEB ADMINISTRATOR: AVL COORDINATOR: D. Wesley BEQUISTION SPECIALIST V. Willams BUS VIDEO & TELECOMMUNICATIONS COORDINATOR: IDR SYSTEMS ANALYST MANAGER OF MARKETING AND COMMUNICATIONS B. Gibbons EXTERNAL DRUG & ALCOHOL COMPLIANCE ASSISTANT DIRECTOR OF MAINTENANCE K. Taylor (Pages 8, 10-1) DIRECTOR OF TRANSPORTATION A. Vinson (Pages 7, 9-(Page 14) LOCATION: 'OAKLAND LOG FINAL FY 2021 BUDGET ORGANIZATION CHART MAY, 2020 FINAL FY 2021 BUDGET ORGANIZATION CHART MAY, 2020 24 25

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TRANSPORTATION

(Pages 10-12)

SERVICE DEVELOPMENT

(Page 13)

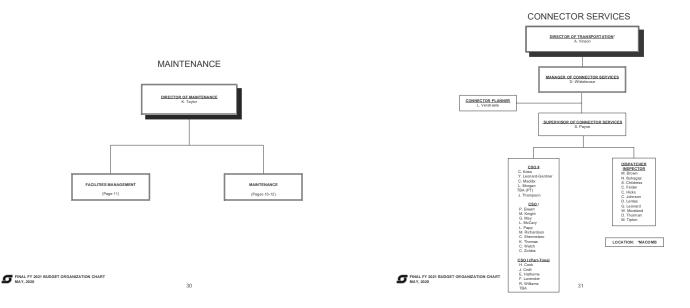
TRANSPORTATION

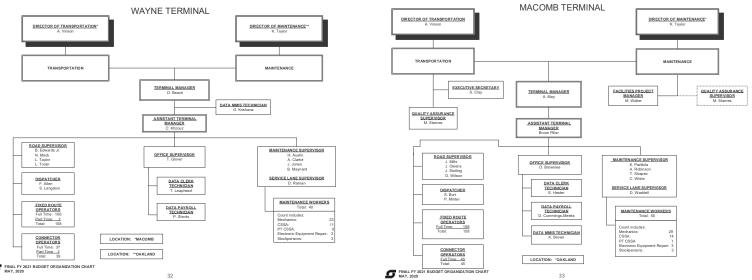


FINAL FY 2021 BUDGET ORGANIZATION CHART MAY, 2020

CONNECTOR SERVICES

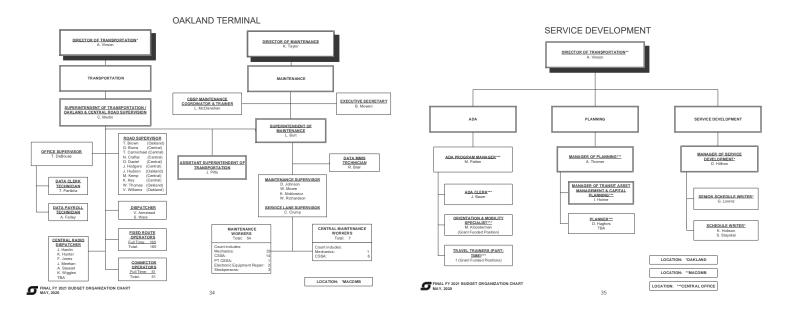
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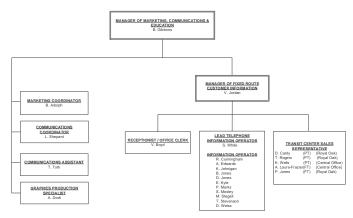


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FINAL FY 2021 BUDGET ORGANIZATION CHART



MARKETING AND COMMUNICATIONS



FUNCTIONAL REVIEW

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10) Fixed Route Revenues & Expenses

11) Connector Route Revenues & Expenses

12) General Administrative Expenses



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FINAL FY 2021 BUDGET ORGANIZATION CHART MAY, 2020

|  | SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION<br>FY2021 OPERATING BUDGET<br>SCHEDULE OF REVENUE AND EXPENSE<br>FIXED ROUTE<br>FIXED ROUTE |                      |                |                  |  |
|--|---|----------------------|----------------|------------------|--|
|  |   | FY2020 BUDGET        | FY2021 BUDGE   | T FAV(UNFAV)     |  |
| FAREBOX  | s   | 11.995.800           | \$ 10.450.100  | \$ (1,545,700)   |  |
| ADVERTISING  | *   | 600.000              | 750.000        |                  |  |
| RENTAL INCOME  |   | 65.000               | 65.000         |                  |  |
| OTHER  |   | 4.000                | 4.000          | -                |  |
| TOTAL REVENUE  |   | 12,664,800           | 11,269,100     | (1,395,700)      |  |
| EXPENSES   |   |                      |                |                  |  |
| TRANSIT OPERATIONS                                     |   |                      |                |                  |  |
| SALARIES   |   | 2,523,000            | 2,844,500      |                  |  |
| HOURLY WAGES   |   | 22,427,100           | 24,024,200     |                  |  |
| FUEL, LUBRICANTS & COOLANTS                            |   | 6,814,000            | 6,256,100      |                  |  |
| TIRES  |   | 767,000              | 852,000        |                  |  |
| VEHICLE INSURANCE<br>BADIO TOWER                       |   | 6,149,400            | 5,820,100      | 329,300          |  |
| TOTAL  |   | 38.680.500           | 39,796,900     |                  |  |
|  |   |                      |                |                  |  |
| GENERAL ADMINISTRATION<br>SALARIES                     |   | 884.200              | 1.076.300      | (192.100)        |  |
| GENERAL SUPPLIES                                       |   | 154,300              | 696.000        |                  |  |
| PROFESSIONAL FEES                                      |   | 55,000               | 57.500         |                  |  |
| TOTAL  |   | 1,093,500            | 1,829,800      |                  |  |
| FARE COLLECTION  |   |                      |                |                  |  |
| FARE COLLECTION<br>FARE COLLECTION COSTS               |   | 606.500              | 596.000        | 10.500           |  |
| TOTAL  |   | 606,500              | 596,000        |                  |  |
| IUIAL  |   | 606,500              | 596,000        | 10,500           |  |
| SUB-TOTAL TRANSIT OPERATIONS                           | -   | 40,380,500           | 42,222,700     | (1,842,200)      |  |
| VEHICLE MAINTENANCE                                    |   |                      |                |                  |  |
| SALARIES   |   | 1,075,400            | 1,289,600      |                  |  |
| HOURLY WAGES   |   | 8,564,500            | 9,054,800      |                  |  |
| REPAIR PARTS   |   | 2,750,000            | 3,000,000      |                  |  |
| CONTRACT MAINT.  |   | 763,200              | 997,100        |                  |  |
| TOWING   |   | 185,000              | 160,000        |                  |  |
| TOTAL  |   | 13,338,100           | 14,501,500     | (1,163,400)      |  |
| BLDG.& GROUNDS   |   |                      |                |                  |  |
| UTILITIES/INSURANCE                                    |   | 927,800              | 1,095,400      |                  |  |
| CONTRACT MAINTENANCE                                   |   | 717,000              | 727,500        |                  |  |
| ROUTE FACILITIES MAINTENANCE<br>OTHER BLDG MAINTENANCE |   | 173,000              | 188,300        |                  |  |
| OTHER BLDG MAINTENANCE<br>TOTAL                        | -   | 558,500<br>2,376,300 | 55,100         |                  |  |
| SUB-TOTAL MAINTENANCE                                  |   | 15,714,400           | 16,567,800     |                  |  |
|  |   |                      |                |                  |  |
| EMPLOYEE BENEFITS AND RETIREES BENEFITS                |   | 38,242,500           | 38,485,900     |                  |  |
| VEHICLE PURCHASE EXPENSE                               |   |                      | 434,000        |                  |  |
| ELIGIBLE BUS DEPRECIATION                              |   | 1,775,000            | 1,800,000      | (25,000)         |  |
| TOTAL FIXED ROUTE EXPENSES                             | -   | 96,112,400           | 99,510,400     | (3,398,000)      |  |
| REVENUE OVER(UNDER) EXPENSE                            | s   | (83.447.600)         | \$ (88,241,300 | ) \$ (4.793.700) |  |

|                                | SUBURBAN | SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION<br>FY2021 OPERATING BUDGET<br>SCHEDULC OF REVENUE AND EXPENSE<br>CONNECTOR |    |               |    |            |  |  |
|--------------------------------|----------|--|----|---------------|----|------------|--|--|
|                                |          | FY2020 BUDGET  |    | FY2021 BUDGET |    | FAV(UNFAV  |  |  |
| REVENUES                       |          |  |    |               |    |            |  |  |
| FAREBOX<br>AGENCY              | s        | 465,000  | \$ | 680,000       | \$ | 215,000    |  |  |
| TOTAL REVENUE                  |          | 154,200  |    | 115,000       |    | (39,200)   |  |  |
| TOTAL REVENUE                  |          | 619,200  |    | 795,000       |    | 175,800    |  |  |
| EXPENSES                       |          |  |    |               |    |            |  |  |
| TRANSIT OPERATIONS<br>SALARIES |          | 506.400  |    | 570,400       |    | (64.000    |  |  |
| HOURLY WAGES                   |          | 5.520.300  |    | 6.352.200     |    | (831,900   |  |  |
| FUEL LUBRICANTS & COOLANTS     |          | 950,000  |    | 575.000       |    | 375.000    |  |  |
| TIRES                          |          | 82 000   |    | 101.000       |    | (19.000    |  |  |
| VEHICLE INSURANCE              |          | 1.592.700  |    | 1.513.600     |    | 79,100     |  |  |
| TOTAL                          |          | 8,651,400  |    | 9,112,200     |    | (460,800   |  |  |
| CUSTOMER SERVICE OPERATIONS    |          |  |    |               |    |            |  |  |
| SALARIES                       |          | 718 200  |    | 678.400       |    | 39,800     |  |  |
| FARE COLLECTION COSTS          |          | 14.000   |    | 16,000        |    | (2.000     |  |  |
| TOTAL                          |          | 732,200  |    | 694,400       |    | 37,800     |  |  |
| GENERAL ADMINISTRATION         |          |  |    |               |    |            |  |  |
| SALARIES                       |          | 197 300  |    | 200,700       |    | (3.400     |  |  |
| CONSULTANTS                    |          |  |    | 325,000       |    | (01100     |  |  |
| OTHER                          |          |  |    | 8,600         |    |            |  |  |
| TOTAL                          |          | 197,300  |    | 534,300       |    | (3,400     |  |  |
| SUB TOTAL GENERAL ADMIN.       |          | 9,580,900  |    | 10,340,900    |    | (426,400   |  |  |
| MAINTENANCE                    |          |  |    |               |    |            |  |  |
| VEHICLE MAINTENANCE            |          |  |    |               |    |            |  |  |
| REPAIR PARTS                   |          | 570,000  |    | 530,000       |    | 40,000     |  |  |
| CONTRACT MAINT                 |          | 50,000   |    | 50,000        |    | -          |  |  |
| OTHER                          |          | 40,000   |    | 26,000        |    | 14,000     |  |  |
| TOTAL                          |          | 660,000  |    | 606,000       |    | 54,000     |  |  |
| BLDG & GROUNDS                 |          |  |    |               |    |            |  |  |
| UTILITIES & INSURANCE          |          | 34,100   |    | 38,400        |    | (4,300     |  |  |
| OTHER                          |          | 17,800   |    | 19,700        |    | (1,900     |  |  |
| TOTAL                          |          | 51,900   |    | 58,100        |    | (6,200     |  |  |
| SUB-TOTAL MAINTENANCE          |          | 711,900  |    | 664,100       |    | 47,800     |  |  |
| EMPLOYEE BENEFITS & TAXES      |          | 4,362,200  |    | 5,008,300     |    | (646,100   |  |  |
| TOTAL CONNECTOR EXPENSE        |          | 14,655,000   |    | 16,013,300    |    | (1,024,700 |  |  |
| REVENUE OVER(UNDER) EXPENSE    | \$       | (14,035,800)   | \$ | (15,218,300)  | \$ | (1,182,500 |  |  |

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SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY2021 OPERATING BUDGET GENERAL ADMINISTRATION

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|                        | DEPARTMENTS        |                    |                    |                     |              |                    |                     |                      |                        |                 |                 |                           |
|------------------------|--------------------|--------------------|--------------------|---------------------|--------------|--------------------|---------------------|----------------------|------------------------|-----------------|-----------------|---------------------------|
|                        | GENERAL<br>MANAGER | ADMIN.<br>SERVICES | GENERAL<br>COUNSEL | GENERAL<br>EXPENSES | FINANCE      | HUMAN<br>RESOURCES | MARKETING<br>& COMM | OPERATIONS<br>ADMIN. | SERVICE<br>DEVELOPMENT | FY2021<br>TOTAL | FY2020<br>TOTAL | \$ Variance<br>FAV(UNFAV) |
| EXPENSES               |                    |                    |                    |                     |              |                    |                     |                      |                        |                 | 1               |                           |
|                        | 1                  |                    |                    |                     |              |                    |                     |                      |                        |                 |                 |                           |
| SALARIES               | \$ 259,500         | \$ 1,728,100       | \$ 496,900         |                     | \$ 1,197,900 |                    |                     |                      |                        |                 | \$ 6,484,800    | \$ (201,700)              |
| EMPLOYEE BENEFITS      | 90,100             | 1,035,800          | 315,200            |                     | 855,500      | 540,300            | 855,700             | 315,200              | 540,400                | 4,548,200       | 3,313,900       | (1,234,300)               |
| SUPPLIES               | 2,200              | 38,800             | 9,400              | \$ 82,900           | 5,800        | 23,000             | 208,300             | 700                  | 49,500                 | 420,600         | 408,000         | (12,600)                  |
| CONSULTANTS            |                    |                    |                    |                     | 4,000        | 80,800             |                     |                      | 50,000                 | 134,800         | 811,600         | 676,800                   |
| COMPUTER SERVICES      |                    | 744,800            |                    |                     |              |                    |                     |                      |                        | 744,800         | 582,400         | (162,400)                 |
| OUTSIDE SERVICES       |                    | 10,000             | 300,000            | 534,900             | 500          | 234,100            | 151,500             | 2,000                |                        | 1,233,000       | 1,252,600       | 19,600                    |
| TRAVEL & MEETINGS      | 9,800              | 36,000             |                    |                     | 1,100        | 2,000              | 6,700               | 5,300                |                        | 60,900          | 62,000          | 1,100                     |
| TRAVEL - FUNDED & UWP  |                    | 8,000              |                    |                     | 2,700        |                    |                     |                      | 2,100                  | 12,800          | 18,400          | 5,600                     |
| MILEAGE & TRAINING EXP | 2,000              | 21,200             | 5,600              | 5,500               | 6,700        | 35,500             | 15,500              | 11,100               | 12,800                 | 115,900         | 66,600          | (49,300)                  |
| MKTG & ADVERTISING     | 16,000             | 15,000             |                    |                     |              | 135,500            | 378,000             |                      |                        | 544,500         | 687,000         | 142,500                   |
| OTHER EXPENSES         | 3.700              | 129.000            | 1.800              | 36.500              | 5.300        | 400                | 418.000             |                      | 11.000                 | 605,700         | 111.500         | (494.200)                 |
| UTILITIES & RENT       | 2,600              | 6,300              | 2,100              | 540,200             | 2,000        | 2,000              | 2,200               | 2,500                | 1,800                  | 561,700         | 561,700         |                           |
| SUBTOTAL               | 385,900            | 3,773,000          | 1,131,000          | 1,200,000           | 2,081,500    | 1,881,800          | 2,974,200           | 849,800              | 1,392,200              | 15,669,400      | 14,360,500      | (1,308,900)               |
| POS/MUNI CR ADM FEES   |                    |                    |                    |                     |              |                    |                     |                      |                        |                 | (206,700)       | (206,700)                 |
| TOTAL EXPENSES         | \$ 385,900         | \$ 3,773,000       | \$ 1,131,000       | \$ 1,200,000        | \$ 2,081,500 | \$ 1,881,800       | \$ 2,974,200        | \$ 849,800           | \$ 1,392,200           | \$ 15,669,400   | \$ 14,153,800   | \$ (1,515,600)            |

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# COMMUNITY PROGRAM REVIEW

Municipal Credits (MC)
 Community Credits (CPP)
 Purchase of Service (POS) Programs



### **OCPTA Agreement - EXHIBITS**

|                  |            |                  | FY2021 C | RITY FOR REGIONAL TRAN<br>PERATING BUDGET<br>CREDITS PROGRAM | ISPORTATION  |                                    |
|------------------|------------|------------------|----------|--|--------------|------------------------------------|
| MACOMB COUN      | TY         | BIRMINGHAM       | 20.800   | OXFORD TWP   | 17.680       | GROSSE POINTE PARK                 |
| ARMADA           | \$ 1.800   | BLOOMFIELD HILLS | 4.000    | PLEASANT RIDGE   | 2.600        | GROSSE POINTE SHORES (*)           |
| ARMADA TWP       | 3,760      | BLOOMFIELD TWP   | 42,520   | PONTIAC  | 61,600       | GROSSE POINTE WOODS                |
| BRUCE TWP        | 7,080      | BRANDON TWP      | 14,200   | ROCHESTER  | 13,160       | HAMTRAMCK                          |
| CENTER LINE      | 8,560      | CLARKSTON        | 920      | ROCHESTER HILLS  | 73,480       | HARPER WOODS                       |
| CHESTERFIELD TWP | 44,920     | CLAWSON          | 12,240   | ROSE TWP   | 6,480        | HIGHLAND PARK                      |
| CLINTON TWP      | 100,200    | COMMERCE TWP     | 37,120   | ROYAL OAK  | 59,240       | HURON TWP                          |
| EASTPOINTE       | 33,600     | FARMINGTON       | 10,720   | ROYAL OAK TWP  | 2,520        | INKSTER (^)                        |
| FRASER           | 15,000     | FARMINGTON HILLS | 82,600   | SOUTHFIELD   | 74,280       | LINCOLN PARK                       |
| HARRISON TWP     | 25,440     | FERNDALE         | 20,600   | SOUTH LYON   | 11,720       | LIVONIA                            |
| LENOX TWP        | 6,040      | FRANKLIN         | 3,280    | SPRINGFIELD TWP  | 14,440       | MELVINDALE                         |
| MACOMB TWP       | 82,400     | GROVELAND TWP    | 5,680    | SYLVAN LAKE  | 1,800        | NORTHVILLE (**)                    |
| MEMPHIS          | 840        | HAZEL PARK       | 17,000   | TROY   |              | NORTHVILLE TWP                     |
| MT. CLEMENS      | 16,880     | HIGHLAND TWP     | 19,880   | WALLED LAKE  |              | PLYMOUTH                           |
| NEW BALTIMORE    | 12,520     | HOLLY            | 6,320    | WATERFORD TWP  | 74,240       | PLYMOUTH TWP                       |
| NEW HAVEN        | 4,800      | HOLLY TWP        | 5,480    | W. BLOOMFIELD TWP  | 66,960       | REDFORD TWP                        |
| RAY TWP          | 3,880      | HUNTINGTON WOODS | 6,440    | WHITE LAKE TWP   |              | RIVER ROUGE                        |
| RICHMOND         | 5,960      | INDEPENDENCE TWP | 35,920   | WIXOM  | 13,960       | RIVERVIEW                          |
| RICHMOND TWP     | 3,800      | KEEGO HARBOR     | 3,080    | WOLVERINE LAKE   | 4,480        | ROCKWOOD                           |
| ROMEO            | 3,720      | LAKE ANGELUS     | 320      | TOTAL - OAKLAND  | \$ 1,241,320 | ROMULUS                            |
| ROSEVILLE        | 48,960     | LAKE ORION       | 3,080    |  |              | SOUTHGATE                          |
| SHELBY TWP       | 76,400     | LATHRUP VILLAGE  | 4,200    | WAYNE COUN   | ITY          | SUMPTER TWP                        |
| STERLING HEIGHTS | 134,280    | LEONARD          | 400      | ALLEN PARK   | \$ 29,200    | TAYLOR                             |
| ST. CLAIR SHORES | 61,800     | LYON TWP         | 15,040   | BELLEVILLE   | 4,120        | TRENTON                            |
| UTICA            | 4,920      | MADISON HEIGHTS  | 30,720   | BROWNSTOWN TWP   | 31,720       | VAN BUREN TWP                      |
| WARREN           | 138,760    | MILFORD          | 6,400    | CANTON TWP(^)  | 93,360       | WAYNE (^)                          |
| WASHINGTON TWP   | 24,200     | MILFORD TWP      | 9,880    | DEARBORN   | 101,600      | WESTLAND (^)                       |
| TOTAL - MACOMB   | \$ 870,520 | NOVI             | 57,160   | DEARBORN HEIGHTS   | 59,800       | WOODHAVEN                          |
| -                |            | NOVI TWP         | 160      | ECORSE   | 9,840        | WYANDOTTE                          |
| OAKLAND COUN     | ITY        | OAKLAND TWP      | 17.360   | FLAT ROCK  | 10.240       | TOTAL - WAYNE                      |
| ADDISON TWP      | \$ 6,160   | OAK PARK         | 30.360   | GARDEN CITY (^)  | 28.680       |                                    |
| AUBURN HILLS     | 22,160     | ORCHARD LAKE     | 2,440    | GIBRALTAR  | 4.800        | GRAND TOTAL                        |
| BERKLEY          | 15,480     | ORION TWP        | 33,560   | GROSSE ILE TWP   | 10.720       |                                    |
| BEVERLY HILLS    | 10.640     | ORTONVILLE       | 1,480    | GROSSE POINTE  | 5.600        | (*) Includes Macomb Portion        |
| BINGHAM FARMS    | 1,160      | OXFORD           | 3.560    | GROSSE POINTE FARMS  | 9.800        | (**) Includes Oakland Portion      |
|                  |            |                  |          |  |              | (^) Communities make up Nankin Tra |

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|    | 17,680    | GROSSE POINTE PARK                 | 11,960       |
|----|-----------|------------------------------------|--------------|
|    | 2,600     | GROSSE POINTE SHORES (*)           | 3,120        |
|    | 61,600    | GROSSE POINTE WOODS                | 16,720       |
|    | 13,160    | HAMTRAMCK                          | 23,200       |
|    | 73,480    | HARPER WOODS                       | 14,720       |
|    | 6,480     | HIGHLAND PARK                      | 12,200       |
|    | 59,240    | HURON TWP                          | 16,440       |
|    | 2,520     | INKSTER (^)                        | 26,280       |
|    | 74,280    | LINCOLN PARK                       | 39,480       |
|    | 11,720    | LIVONIA                            | 100,360      |
|    | 14,440    | MELVINDALE                         | 11,080       |
|    | 1,800     | NORTHVILLE (**)                    | 6,200        |
|    | 83,840    | NORTHVILLE TWP                     | 29,520       |
|    | 7,240     | PLYMOUTH                           | 9,440        |
|    | 74,240    | PLYMOUTH TWP                       | 28,480       |
|    | 66,960    | REDFORD TWP                        | 50,080       |
|    | 31,080    | RIVER ROUGE                        | 8,200        |
|    | 13,960    | RIVERVIEW                          | 12,920       |
|    | 4,480     | ROCKWOOD                           | 3,400        |
| \$ | 1,241,320 | ROMULUS                            | 24,840       |
|    |           | SOUTHGATE                          | 31,120       |
| Ϋ́ |           | SUMPTER TWP                        | 9,880        |
| \$ | 29,200    | TAYLOR                             | 65,360       |
|    | 4,120     | TRENTON                            | 19,520       |
|    | 31,720    | VAN BUREN TWP                      | 29,840       |
|    | 93,360    | WAYNE (^)                          | 18,200       |
|    | 101,600   | WESTLAND (^)                       | 87,080       |
|    | 59,800    | WOODHAVEN                          | 13,320       |
|    | 9,840     | WYANDOTTE                          | 26,800       |
|    | 10,240    | TOTAL - WAYNE                      | \$ 1,149,240 |
|    | 28,680    |                                    | -            |
|    | 4,800     | GRAND TOTAL                        | \$ 3,261,080 |
|    | 10,720    |                                    |              |
|    | 5,600     | (*) Includes Macomb Portion        |              |
|    | 9,800     | (**) Includes Oakland Portion      |              |
|    |           | (*) Communities make up Nankin Tra | nsit         |
|    |           |                                    |              |

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FY2021 OPERATING BUDGET COMMUNITY CREDITS PROGRAM

| MACOMB CO        | DUNTY |           | OAKLAND CC        | DUNTY |           | WAYNE COUN             | TΥ |          |
|------------------|-------|-----------|-------------------|-------|-----------|------------------------|----|----------|
| ARMADA           | Ş     | 4,144     | AUBURN HILLS      | \$    | 29,926    | ALLEN PARK             | \$ | 47,038   |
| ARMADA TWP       | s     | 9,551     | BERKLEY           | s     | 25,336    | DEARBORN               | \$ | 147,784  |
| BRUCE TWP        | s     | 16,632    | BEVERLY HILLS     | s     | 16,276    | DEARBORN HEIGHTS       | \$ | 92,475   |
| CENTER LINE      | \$    | 14,386    | BINGHAM FARMS     | \$    | 1,548     | ECORSE                 | s  | 18,272   |
| CHESTERFIELD TWP | s     | 59,552    | BIRMINGHAM        | s     | 30,416    | GARDEN CITY ^          | \$ | 48,158   |
| CLINTON TWP      | s     | 152,283   | BLOOMFIELD TWP    | s     | 65,750    | GROSSE POINTE          | \$ | 8,762    |
| EASTPOINTE       | s     | 56,661    | CLAWSON           | s     | 20,737    | GROSSE POINTE FARMS    | \$ | 15,395   |
| FRASER           | s     | 24,353    | FARMINGTON        | s     | 15,763    | GROSSE POINTE PARK     | \$ | 19,615   |
| HARRISON TWP     | s     | 80,004    | FARMINGTON HILLS  | s     | 123,907   | GROSSE POINTE SHORES * | \$ | 4,567    |
| LENOX TWP        | s     | 13,944    | FERNDALE          | s     | 36,997    | GROSSE POINTE WOODS    | \$ | 26,990   |
| MACOMB TWP       | s     | 131,272   | FRANKLIN          | s     | 4,421     | HAMTRAMCK              | \$ | 34,728   |
| MEMPHIS          | s     | 2,339     | HAZEL PARK        | s     | 30,288    | HARPER WOODS           | \$ | 22,64    |
| MT. CLEMENS      | s     | 29,285    | HUNTINGTON WOODS  | s     | 9,733     | HIGHLAND PARK          | \$ | 29,18    |
| NEW BALTIMORE    | s     | 19,256    | LATHRUP VILLAGE   | s     | 4,799     | INKSTER ^              | \$ | 47,13    |
| NEW HAVEN        | s     | 7,984     | MADISON HEIGHTS   | s     | 49,001    | LINCOLN PARK           | \$ | 63,552   |
| RAY TWP          | s     | 9,727     | OAK PARK          | s     | 46,562    | MELVINDALE             | \$ | 17,043   |
| RICHMOND         | s     | 12,734    | PLEASANT RIDGE    | s     | 4,167     | REDFORD TWP            | \$ | 82,411   |
| RICHMOND TWP     | s     | 8,887     | PONTIAC           | s     | 106,995   | RIVER ROUGE            | \$ | 16,686   |
| ROMEO            | s     | 9,674     | ROYAL OAK         | s     | 97,835    | RIVERVIEW              | \$ | 21,098   |
| ROSEVILLE        | s     | 81,671    | ROYAL OAK TWP     | s     | 8,207     | ROMULUS                | \$ | 35,38    |
| SHELBY TWP       | s     | 169,454   | SOUTHFIELD        | s     | 118,152   | SOUTHGATE              | \$ | 47,13    |
| STERLING HEIGHTS | s     | 198,170   | TROY              | s     | 122,169   | TAYLOR                 | \$ | 106,554  |
| ST. CLAIR SHORES | s     | 107,804   | WALLED LAKE       | s     | 150,411   | TRENTON                | \$ | 31,217   |
| UTICA            | s     | 7,968     | W. BLOOMFIELD TWP | S     | 97,873    | WAYNE ^                | \$ | 30,241   |
| WARREN           | \$    | 231,661   | TOTAL - OAKLAND   | \$    | 1,217,269 | WESTLAND ^             | \$ | 131,807  |
| WASHINGTON TWP   | S     | 44,526    |                   |       |           | WYANDOTTE              | S  | 46,123   |
| TOTAL - MACOMB   | \$    | 1,503,922 |                   |       |           | TOTAL - WAYNE          | \$ | 1,192,00 |
|                  |       |           |                   |       |           |                        |    |          |
|                  |       |           |                   |       |           | GRAND TOTAL            | \$ | 3,913,19 |

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\* INCLUDES MACOMB PORTION ^ COMMUNITIES MAKE UP NANKIN TRANSIT

| Source Of Funds>                                       | LOCAL                                       | STATE                | LOCAL                     | FEDERAL      | FEDERAL                      | STATE                              |   | OTAL              | T                     |
|--|---|----------------------|---------------------------|--------------|------------------------------|------------------------------------|---|-------------------|-----------------------|
| Source Of Funds>                                       | LOCAL                                       | STATE                | TRI-COUNTY POS            | FEDERAL      | FEDERAL                      | STATE                              | FY 2021                                     | FY 2020           |                       |
|  | COMMUNITY<br>CREDITS +                      | MUNICIPAL<br>CREDITS | OPERATING<br>ASSISTANCE + | SECTION 5307 | SECTION 5311<br>(Non Urban)* | ACT 51*                            | OPERATING                                   |                   | INCREAS               |
| TRI-COUNTY<br>EDFORD<br>ANKIN ^<br>IT CLEMENS<br>TOTAL | \$82,000<br>257,000<br>29,000<br>\$ 368,000 | 253,600<br>16,900    | 328,000                   | :            |                              |                                    | \$ 132,10<br>838,60<br>45,90<br>\$ 1,016,60 | 720,800<br>45,000 | 117,8                 |
| OUTER COUNTY<br>IONROE<br>EDFORD<br>AKE ERIE           | I   |                      |                           | \$ -         | \$ 160,000                   | \$ 528,000<br>128,000<br>1,255,000 | \$ 688,00<br>128,00<br>1,878,00             | 125,000           | \$ 263,<br>3,<br>127, |
| TOTAL  |   |                      |                           | \$ 558,000   |                              | \$ 1,911,000                       |   |                   |                       |

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SUBURBAN MOBILITY AUTHORITY for REGIONAL TRANSPORTATION FISCAL YEARS 2021 TO 2025 CAPITAL BUDGET

#### ITEM

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| FIVE-YEAR CAPITAL BUDGET SUMMARY                        | 46    |
| PRIOR YEARS CARRY-OVER SUMMARY                          | 47    |
| PRIOR YEARS CARRY-OVER DETAIL                           | 48-51 |
| FIVE-YEAR CAPITAL PLAN FY 2021 – FY 2025 CAPITAL BUDGET | 52-53 |
|   |       |



### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FISCAL YEARS 2021 to 2025 CAPITAL BUDGET

#### INTRODUCTION

The FY 2021-FY 2025 capital budget was developed in accordance with the provisions of State Act 204 and Act 51, which require that the Authority submit an annua capital budget as part of a five-year capital program projection. In May 2020, the FY 2021 State Annual Application Program will be presented to the SMART Board of Directors for aproxol. This program has been incorporated into the five-year capital projection, with appropriate modifications reflecting any changes in funding assumptions and or project costs.

The five-year program presented herein has been developed based on the following assumptions:

- Under Federal FAST Act legislation SMART staff has requested federal funding for Fiscal Years (2021-2025) based on SEMCOG targets with an annual increase of 2% for IY's 2024 & 2025 for the Federal Transportation Administration's (FTA's) 5307 and 5339 memala funding programs for SMART and Monrow. SMART 5307 and 5339 memala funding refers the Jayle 20, 2017 RTA's realized finding spile tween SMART and DODT. This badget assumes the approved split will continue. The split for 5307 and 5339 metrics (SMART and S006 MDART and S006 MDART) and S006 MDART AND S006
- On December 4, 2015 Fixing America's Surface Transportation (FAST) Act reauthorizing surface transportation programs through Fiscal Year 2020 was signed. There are no FTA Discretionary funds shown in this bdget, however, FAST Act re-stabilistes a Bus Discretionary Program and adds an Access and Mobility pilot program for efforts to improve the coordination of transportation services that link with non-emergence modela care. SMART may apply for these discretionary grants and other major grants as opportunities arise. In this application SMART applied for Service Development and New Technology (SDNT) funding administered by MDDT.
- The Monroe Governor's Apportionment projects are both capital and operating funding. The capital and operating funding is reflected in the attached "Five-Year Capital Budget Summay". The operating is listed for reference (but not factored into the capital funding sum) in the Capital Plan, and is included in SMART's operating budget.
- The Congestion Mitigation Air Quality (CMAQ) funding levels for SMART and LETC reflect approved SEMCOG FY's 2021-2023 projects; while FY's 2024-2025 are anticipated applications.
- The 5310 Program, which now requires project funding requests to the Regional Transif Authority, reflects SMART's awarded projects for FY's 2018 & 2019 in the "FY 2020 pending award 09/80/20" column of the five-year Capital Bidget Summary and anticipated requests for funding for FY 2012-5. SMART will contain to request the maximum funding available, but the funding avail may ado and pending on the requesting on the request levels of other agreesis in the second sec the region.
- There are no Detroit UZA JARC or New Freedom funds shown in this budget due to the elimination of dedicated Sections 5316 and 5317. NOTA continue to receive Non-Urban JARC and New Freedom funds from MDOT. An application has been submitted to MDOT for FY 2021 Nonurban New Freedom and JARC funds for NOTA. New Freedom urban activities are now funded as part of SMART's Section 5310 anticipated requests.
- Per MDOT, capital line items reflect a 20% State match.

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#### I MOBILITY AUTHORITY FOR REGIONAL TRA FISCAL YEARS 2021 to 2025 CAPITAL BUDG NEEDS BASED ON ELIGIBILITY AND FUNDI FIVE-YEAR CAPITAL BUDGET SUMMARY (000 OWITTED) RTATION

#### FY 2020 (pending award) 5307 Formula (SMART & Monroe) & 5307 LETC Governor's Apportionment \* \$43,836 \$30,522 \$31,021 \$31,974 \$32,977 \$32,503 \$33,195 \$236,028 5339 Formula (SMART & Monroe) & 5339 LETC Governor's Apportionment 2,995 3,082 3,943 4,022 4,829 3,586 2,911 25,368 5339 Low-No Discretionary 887 887 Service Development and New Technology (SDNT) 0 0 400 0 0 0 0 400 CMAQ (SMART & Monroe)\* 878 4,185 13,799 1,197 5,352 2,187 5310 (SMART& Monroe)\* 4.466 3.546 2 750 2 750 2.750 2 750 2 750 21.762 5310 Monroe\*\* 67 60 0 0 79 0 0 205 0 New Freedom-Non Urban (NOTA)\* 218 372 218 218 218 1,462 218 JARC-Urban 589 0 0 0 0 0 0 589 New Freedom-Url 29 0 0 0 0 0 0 29 JARC-Non Urban- NOTA 5 241 472 1,654 279 215 241 201 TOTAL \$55,018 \$39,938 \$42,111 \$43,568 \$41,508 \$39,655 \$40,386 \$302,184

Assumptions Manual Increase of 2% for FP24 & 25. Funding Levek Assume 50.7% SMART / 50.7% DODT Formula Funding Split for 557 # 5339 Capital properties relate 2% MIROT ratio for expansion of 2% of

tive Maintenance. LETC Governor's Apportionment. SMART 5310. CMAQ. New Freedom-Urban. New Fr SMART's 5307 Prev SMART 15 DOV Freventiants means faures. statistance in their summary faures. \*\* 5310 applications for Monroe Non-Urban agencies are processed thru MDOT; they are not part of Detroit UZA.

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SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION FISCAL YEARS 2021 to 2025 CAPITAL BUDGET NEEDS BASED ON ELIGIBILITY

G BUDGET/FY2021 Budget C

#### PRIOR YEARS CARRY-OVER

|                |                | SUMMARY<br>(000 OMITTED) |                        |
|----------------|----------------|--------------------------|------------------------|
| FISCAL<br>YEAR | GRANT NO.      | TOTAL                    | FUNDING                |
| 2011/2012      | MI-37-X050     | \$589                    | 5316-JARC-Urban        |
| 2011/2012      | MI-57-X024     | 29                       | 5317-New Freedom-Urban |
| 2013-2015      | MI-90-X678     | 782                      | 5307                   |
| 2013-2014      | MI-16-X007     | 462                      | 5310                   |
| 2014/2015/2016 | MI-2016-018-00 | 841                      | 5310                   |
| 2015/2016/2017 | MI-2016-025-00 | 10,972                   | 5307                   |
| 2016/2017      | MI-2016-025-00 | 13                       | 5339                   |
| 2017/2018      | MI-2018-020-00 | 3,163                    | 5310                   |
| 2018/2019      | MI-2018-018-00 | 32,082                   | 5307                   |
| 2018/2019      | MI-2018-018-00 | 4,816                    | 5339                   |
| 2018/2019      | MI-2018-018-00 | 1,197                    | CMAQ                   |
| 2019           | 2017-0130 P10  | 5                        | 5311- Non Urban NOTA   |
| 2019           | 2017-0130 PXX  | 67                       | 5310-Non Urban Monroe  |
|                | TOTAL          | \$55,018                 |                        |

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4/13/2020

| SCAL YEARS 20 | 21 TO 2025 CAPITAL BUDGET                                  |           |                    |      |                         |          |                              | _ |                         |       |
|---------------|--|-----------|--------------------|------|-------------------------|----------|------------------------------|---|-------------------------|-------|
|               |  |           |                    | _    |                         | -        |                              | - |                         | -     |
|               |  | PRIOR     | EARS CARR          | RY-C | VER                     | -        |                              | - |                         |       |
|               |  |           | 000 OMITTED        | D)   |                         | _        |                              | - |                         | -     |
|               |  | ш_        | 1                  | - /  |                         | <u> </u> |                              |   |                         |       |
| PROJECT       | PROJECT  |           | 5316<br>11-2012    |      | 5317<br>2011,2012       |          | 5307's<br>2013/2014/2015     |   | 5310<br>2013/2014       |       |
| NUMBER        | DESCRIPTION  |           | 11-2012<br>37-X050 |      | 2011-2012<br>MI-57-X024 |          | 2013/2014/2015<br>MI-90-X678 |   | 2013/2014<br>MI-16-X007 | TOTAL |
| 36590         | Buy Replacement Van for NOTA                               | 11        | \$21               | _    | MI-57-AU24              | _        | MI-SU-AD/O                   | _ | MI+10-A007              | TOTAL |
| 36600         | Buy < 30 Ft Buses for Replacement (3)                      | ++        | 10                 | -    |                         | -        |                              | - |                         |       |
| 70340-70370   | Mobility Management-Sub- recipients                        | ++        | 43                 | -    |                         |          |                              | - |                         | -     |
| 70380-70390   | Operating Assistance-Sub-recipienta-DRCC                   | ++        | 515                | -    |                         | -        |                              | - |                         | 5     |
| 70400         | Program Administration                                     |           | 515                | -    | \$13                    | -        |                              | - |                         |       |
| 70460-70490   | Mobility Management-Sub- DRCC recipient                    | ++        |                    | -    | 16                      | -        |                              | - |                         | -     |
|               | SMART  |           |                    | _    |                         | -        |                              | - |                         | -     |
| 36355         | Expansion Trolley- City of Troy                            |           |                    | _    |                         |          | \$489                        | - |                         | 4     |
| 36380         | Facility Renovations/(1 % Security Requirement)            |           |                    | _    |                         | -        | 19                           |   |                         | -     |
| 36405         | FY 2014 Lighted Shelters                                   |           |                    |      |                         |          | 4                            |   | 1 1                     | -     |
| 36425         | FY 2014 & 2015 - Bus Stop Enhancements 1% Enhancement Re   | quirement |                    | _    |                         | -        | 8                            |   |                         | -     |
| 36445         | FY 2014 & 2015 Buy Spare Parts                             | ÎI.       |                    |      |                         |          | 5                            |   |                         |       |
| 36505         | FY 2014 Acquire Security Equip- IT 1% Security requirement |           |                    |      |                         |          | 70                           |   |                         |       |
| 36544         | FY 2015 Purchase Vehicle Locator System Parts              |           |                    |      |                         |          | 180                          |   |                         | 1     |
|               | LETC Gov Appt (GA) & Toledo Appt.                          |           |                    |      |                         |          |                              |   |                         |       |
| 36455         | FY 2014 Buy Spare Parts-LETC                               |           |                    |      |                         |          | 1                            |   |                         |       |
| 36470         | Buy Rep <30 Ft MHD Hybrid Bus                              |           |                    |      |                         |          | 6                            |   |                         | Π.    |
|               | 5310 Sub-Recipients  |           |                    |      |                         |          |                              |   |                         |       |
| 36700         | Buy Replacement < 30-Ft Bus                                |           |                    |      |                         |          |                              |   | \$11                    |       |
| 36760         | Shop Equipment   |           |                    |      |                         |          |                              | _ | 1                       | _     |
| 36770         | ADP Hardware   |           |                    |      |                         |          |                              |   | 6                       |       |
| 36780         | ADP Software   |           |                    |      |                         |          |                              |   | 6                       |       |
| 36790         | Misc. Support Equipment                                    |           |                    |      |                         |          |                              |   | 15                      |       |
| 36805         | Preventive Maintenance                                     |           |                    |      |                         |          |                              |   | 3                       |       |
|               | 5310- SMART  | 11        |                    | _    |                         | -        |                              |   |                         | _     |
| 36810         | Mobility Management  |           |                    |      |                         | L        |                              |   | 420                     | 4     |
| TOTAL         |  |           | \$589              |      | \$29                    |          | \$782                        |   | \$462                   | \$1,8 |

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# **OCPTA Agreement - EXHIBITS**

|             |   |   |                 |          |                |   |                |   |             | -        |
|-------------|---|---|-----------------|----------|----------------|---|----------------|---|-------------|----------|
|             |   | P | RIOR YEARS CARE | Y-0      | VER            | _ |                | _ | ·           |          |
|             |   |   | (000 OMITTE     | D)       |                | - |                | - |             |          |
|             |   |   |                 | r –      |                |   |                |   |             | 1        |
|             |   | - | 5310            |          | 5307           |   | 5339           |   | 5310        |          |
| PROJECT     | PROJECT                                 |   | 2014/2015/2016  |          | 2015/2016/2017 |   | 2015/2016/2017 |   | 2018        |          |
| NUMBER      | DESCRIPTION                             |   | MI-2016-018-00  |          | MI-2016-025-00 |   | MI-2016-025-00 |   | MI-2018-020 | TOTA     |
|             | 5310 Sub-Recipients                     |   |                 |          |                |   |                |   |             |          |
| 40010       | Buy Replacement < 30-Ft Bus             |   | \$24            |          |                |   |                |   |             |          |
| 40030       | Buy Replacement Van                     |   | 41              |          |                |   |                |   |             |          |
| 40070       | Misc. Support Equipment                 |   | 20              |          |                |   |                |   |             |          |
| 40130-40210 | Operating                               |   | 717             |          |                |   |                |   |             |          |
|             | 5310- SMART                             |   |                 |          |                |   |                |   |             |          |
| 40090       | Administration                          |   | 39              |          |                |   |                |   |             |          |
|             | SMART                                   |   |                 |          |                |   |                |   |             | -        |
| 40230       | Acquire-ADP Hardware                    | _ |                 |          | \$1.266        |   |                |   |             | 1.       |
| 40260       | Acquire-Misc. Support Equip             |   |                 |          | 352            |   |                |   |             |          |
| 40270       | Rehab/Renovate-Maintenance Facility     |   |                 |          | 7,178          |   |                |   |             | 7        |
| 40280       | Employee Education/Training             |   |                 |          | 21             |   |                |   |             |          |
| 40290       | Acquire-Mobile Surv/Security Equip      |   |                 |          | 251            |   |                |   |             |          |
| 40305       | Acquire Surveillance/Security Equipment |   |                 |          | 375            |   |                |   |             |          |
| 40315       | Purchase Control Signal Equipment       |   |                 |          | 1.000          |   |                |   |             | 1        |
| 40320       | Purchase Signage                        |   |                 |          | 13             |   |                |   |             | _        |
| 40330       | Construct Pedestrian Access/Walkways    |   |                 |          | 63             |   |                |   |             |          |
|             | LETC Goy Appt (GA) & Toledo Appt.       |   |                 |          |                |   |                |   |             |          |
| 40360       | Acquire-Shop Equipment                  |   |                 |          | 31             |   |                |   |             | -        |
| 40370       | Acquire ADP Hardware                    |   |                 |          | 24             |   |                |   |             |          |
| 40380       | Acquire ADP Software                    |   |                 |          | 22             |   |                |   |             |          |
| 40390       | Acquire-Mobile Surv/Security Equip      |   |                 |          | 45             |   |                |   |             | _        |
| 40400       | Acquire-Mobile Fare Collection Equip    |   |                 |          | 5              |   |                |   |             |          |
| 40410       | Rehab/Renovate-Maintenance Facility     |   |                 |          | 309            |   |                |   |             | -        |
| 40420       | Purchase Vehicle Locator System         |   |                 |          | 13             |   |                |   |             |          |
| 40430       | Buy Replacement Bus                     |   |                 |          | 4              |   |                |   |             |          |
|             | LETC Gov Appt (GA) & Toledo Appt.       |   |                 |          |                |   |                |   |             | _        |
| 40440       | Buy Replacement Hybrid Bus              |   |                 |          |                |   | \$12           |   |             |          |
| 40450       | Buy Assoc Cap Main Items                |   |                 |          |                |   | 1              |   |             |          |
|             | 5310 Sub-Recipients                     |   |                 |          |                |   |                |   |             | _        |
| 40690       | Buy Replacement >30 Ft Bus              |   |                 |          |                |   |                |   | \$27        |          |
| 40700       | Buy Repaicement <30 Ft Bus              |   |                 |          |                |   |                |   | 50          |          |
| 40770       | Misc. Support Equipment                 | _ |                 | <u> </u> |                |   |                |   | 25          |          |
| 40750       | Acquire ADP Hardware                    |   |                 |          |                |   |                |   | 18          | <b>_</b> |
| 40760       | Acquire ADP Software                    |   |                 |          |                |   |                |   | 116         |          |
| 40520-40580 | Mobility Management                     | _ |                 |          |                |   |                |   | 693         |          |
| 40570-40670 | Operating                               |   |                 |          |                |   |                |   | 2,194       | 2        |
|             | 5310- SMART                             |   |                 |          |                |   |                |   |             |          |
| 40680       | Administration                          |   |                 |          |                |   |                |   | 40          | <b>—</b> |
| TOTAL       |   | 1 | \$841           | -        | \$10,972       |   | \$13           |   | \$3,163     | \$14     |

| CAL YEARS 20 | 121 TO 2025 CAPITAL BUDGET                          |    |                 |          |                |   |             |   |               |       |
|--------------|---|----|-----------------|----------|----------------|---|-------------|---|---------------|-------|
|              |   |    |                 |          |                |   |             |   |               |       |
|              |   | PI | RIOR YEARS CARP |          | VER            | _ |             | _ |               |       |
|              |   |    | (000 OMITTE     | D)       |                |   |             |   |               |       |
|              |   |    |                 | <b>I</b> |                |   |             |   |               |       |
|              |   |    |                 |          |                |   |             |   |               |       |
|              |   |    | 5307            |          | 5339           |   | CMAQ        |   | 5311- NOTA    |       |
| PROJECT      | PROJECT   |    | 2018-2019       |          | 2018-2019      |   | 2018-2019   |   | 2019          |       |
| NUMBER       | DESCRIPTION   |    | MI-2018-018-00  |          | MI-2018-018-00 |   | MI-2018-018 |   | 2017-0130 P10 | TOTA  |
|              | SMART   |    |                 |          |                |   |             |   |               |       |
| 40800        | Buy < 30 Ft Replacement Bus                         |    | \$589           |          |                |   |             |   |               | \$5   |
| 40805        | Purchase Landscaping/Scenic Beautification          |    | 75              |          |                |   |             |   |               |       |
| 40810        | Buy 40 Ft Expansion Buses                           |    | 1,149           | <b>—</b> |                |   |             |   |               | 1,1   |
| 40815        | Construct Ped/Access Walkways                       |    | 75              |          |                |   |             |   |               |       |
| 40820        | Eng/Design Bus Park & Ride Lots                     |    | 500             |          |                |   |             |   |               |       |
| 40825        | Buy Assoc Cap Maint Equipment                       |    | 20              |          |                |   |             |   |               |       |
| 40830        | Acquire Survellance/Security Equip 1% Security Req  |    | 645             |          |                |   |             |   |               |       |
| 40835        | Purchase Control/Signal Equipment                   |    | 2,000           |          |                |   |             |   |               | 2,1   |
| 40840        | Acquire ADP-Hardware                                |    | 1,924           |          |                |   |             |   |               | 1,3   |
| 40850        | Acquire ADP Software                                |    | 4,108           |          |                |   |             |   |               | 4,    |
| 40880        | Acquire Misc. Support Equipment                     |    | 377             |          |                |   |             |   |               |       |
| 40870        | Rehab/Renovate Maintenance Facility                 |    | 19,245          |          |                |   |             |   |               | 19,3  |
|              | LETC Gov Appt (GA) & Toledo Appt.                   |    |                 |          |                |   |             |   |               |       |
| 40880        | Buy Assoc Cap Main Items                            |    | 37              |          |                |   |             |   |               |       |
| 40900        | Eng/Design-Yards & Shops                            |    | 1               |          |                |   |             |   |               |       |
| 40905        | Acquire Surveillance/Security Equip                 |    | 22              |          |                |   |             |   |               |       |
| 40910        | Acquire Shop Equipment                              |    | 48              |          |                |   |             |   |               |       |
| 40915        | Rehab/Renovate Bus Station-Monroe City Hall Project |    | 364             |          |                |   |             |   |               |       |
| 40920        | Acquire Survellance/Security Equip                  |    | 3               |          |                |   |             |   |               |       |
| 40930        | Acquire Support Vehicles                            |    | 199             |          |                |   |             |   |               |       |
| 40940        | Rehab/Renovate Admin/Maintenance Facility           |    | 701             |          |                |   |             |   |               |       |
|              | SMART   |    |                 |          |                |   |             |   |               |       |
| 40790        | Buy 40 Ft Expansion Buses                           |    |                 |          | \$1,132        |   |             |   |               | 1,    |
| 40795        | Rehab/Renovate Admin/Maintenance Facility           |    |                 | <b>—</b> | 3,259          |   |             |   |               | 3,3   |
|              | LETC Gov Appt (GA) & Toledo Appt                    |    |                 |          |                |   |             |   |               |       |
| 40950        | Rehab/Renovate Admin/Maintenance Facility           |    |                 |          | 245            |   |             |   |               |       |
| 40955        | Rehab/Renovate Bus Station-Monroe City Hall Project |    |                 | <b>—</b> | 180            |   |             |   |               |       |
|              | SMART   |    |                 |          |                |   |             |   |               |       |
| 40780        | Purchase Control/Signal Equipment                   |    |                 |          |                |   | \$1,197     |   |               | 1,    |
| 36680        | One <30ft Replacement Bus                           |    |                 |          |                |   |             |   | \$5           | T     |
| TOTAL        |   |    | \$32,082        |          | \$4,816        |   | \$1,197     |   | \$5           | \$38, |

1 A& Smart Ball (OPERATIVE BEDGET PTOET Healpy Constitute (ICAP Corporate Source Document Master Court List as of 05.05 2020 Availed Courts

| SUBURBAN MOBI            | LITY AUTHORITY FOR REGIONAL TRANSPORTATION |   |                  |          |            |  |  |  |
|--------------------------|--|---|------------------|----------|------------|--|--|--|
| FISCAL YEARS 20          | 21 TO 2025 CAPITAL BUDGET                  |   |                  |          |            |  |  |  |
|                          |  |   |                  |          |            |  |  |  |
|                          |  | 1 | PRIOR YEARS CARE |          | VER        |  |  |  |
|                          |  |   | (000 OMITTE      | D)       |            |  |  |  |
|                          |  |   |                  |          |            |  |  |  |
|                          |  |   |                  |          |            |  |  |  |
|                          |  |   | 5310 Non-Urban   |          |            |  |  |  |
| PROJECT                  | PROJECT                                    |   | 2019             |          |            |  |  |  |
|                          |  |   | 2017-0130        |          |            |  |  |  |
| NUMBER                   | DESCRIPTION                                |   | In-process       |          | TOTAL      |  |  |  |
|                          | SMART                                      |   |                  |          |            |  |  |  |
|                          |  |   |                  |          |            |  |  |  |
| In process               | Two replacement vans w/ lifts              |   | \$51             |          | \$51       |  |  |  |
| In process<br>In process |  |   | \$51<br>16       | $\vdash$ | \$51<br>16 |  |  |  |

| Description                          | Federal    | State/Local | Total       | Federal     | State/Local | Total      | Federal    | StateLocal | Total      | Enderal      | State/Local | Total      | Earland    | State/Local  | Total      |
|--------------------------------------|------------|-------------|-------------|-------------|-------------|------------|------------|------------|------------|--------------|-------------|------------|------------|--------------|------------|
| Jeachpson<br>1, 5307 Formula Funding | 1000/11    | June COCISI | 10.2        | T BOOK T BE | unner COCH  | 10(1)      | - outra    | June COCII | 1003       | r wood f all | Same LOCEI  | 10.2       | 1404[2]    | unanari/OCII | 10[1]      |
|                                      |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| SMART"                               |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Preventive Maintenance               | 4,000,000  | 1,000,000   | 5,000,000   | 4,000,000   | 1,000,000   | 5,000,000  | 2,340,901  | 585,225    | 2,926,126  | 4,000,000    | 1,000,000   | 5,000,000  | 4,000,000  | 1,000,000    | 5,000,000  |
| Security Activities (1% Min)         | 225,545    | 56,662      | 253,310     | 231,181     | 57,795      | 288,976    | 240,218    | 60,055     | 300,273    | 232,074      | 58,019      | 290,093    | 245,331    | 61,333       | 305,555    |
| Enhancement Activities               | 650,000    | 170,000     | 850,000     | 200,000     | 50,000      | 250,000    | 200,000    | 50,000     | 250,000    | 200,000      | 50,000      | 250,000    | 200,000    | 50,000       | 250,000    |
| Bus Replacement- DO                  | 0          | 0           | 0           | 4.339.642   | 1.054.911   | 5.424.553  | 189,982    | 47,496     | 237,478    | 747.115      | 186.779     | 223.024    | 1,890,205  | 472.551      | 2.362.75   |
| Bus Replacement- Community Operated  | 0          | 0           |             | 0           | 0           | 0          | 356.918    | 89,230     | 445,145    |              | 0           | 0          | 1.911.720  | 477.930      | 2,389,650  |
| Bus Replacement-F/R                  | 7.539.703  | 1.884.926   | 2,424,622   | 4.363.496   | 1.090.874   | 5.454.370  | 7.956.993  | 1.989.248  | 2,945,241  | 0            | 0           | 0          | 1.504.185  | 376.047      | 1,880,233  |
| Bus Expansion- F/R                   | 4.015.000  | 1.004.000   | 5.020.000   |             |             | 0          | 1,222,222  |            |            |              |             |            |            |              |            |
| Bus Spare Parts                      |            |             |             |             |             |            |            |            |            | 24.000       | 6.000       | 30.000     |            |              |            |
| Bus Mid-Life Overhaul                | ĕ          | 0           | , i i       |             |             | 0          | 0          | 0          | ž          | 3,245,958    | 811.490     | 4.057.448  | · ·        | 0            |            |
| Fare Collection System (Connector)   | 1.440.000  | 360.000     | 1 800 000   |             |             | 0          | 0          | 0          |            | 3,245,955    | 011,490     | 4,057,448  |            | 0            |            |
|                                      |            | 504,802     | 2 524 005   | 880.000     | 220,000     |            | 1 050 000  |            |            | 5 680 000    |             |            | 1 000 000  |              |            |
| Information Technology Projects      | 2,019,205  |             |             |             |             | 1,100,000  |            | 270,000    | 1,350,000  |              | 1,420,000   | 7,100,000  |            | 250,000      | 1,250,00   |
| Park & Ride Lots                     | 0          | 0           | 0           | 0           | 0           | 0          | 0          | 0          | 0          | 0            | 0           | 0          | 0          | 0            |            |
| Facility Renovation                  | 2,743,232  | 685,808     | 3,429,040   | 9,319,082   | 2,329,771   | 11,648,853 | 11,656,724 | 2,914,181  | 14,570,905 | 9,857,202    | 2,454,301   | 12,321,503 | 13,714,634 | 3,428,659    | 17,143,290 |
| Subtotal SMART                       | 22.654.789 | 5.666.197   | 28,330,986  | 23.333.401  | 5.833.350   | 29,166,751 | 24.021.736 | 6.005.434  | 30.027.170 | 23.985.349   | 5.996.587   | 29,982,936 | 24.455.075 | 6.116.520    | 30,582,59  |
| Monroe                               |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Preventative Maintenance             | 32,455     | 8.114       | 49.570      | 283.071     | 70,758      | 353.839    | 0          | 0          |            | 0            | 0           | 0          | 0          | 0            |            |
| Bux Replacement                      | 325.391    | 81.348      | 405,739     | 120.000     | 30.000      | 150,000    | 376.173    | 94.043     | 470,216    |              |             |            | 251 154    | 65,296       | 325.48     |
| Bus Equipment/Parts                  | 342,391    | 01,340      | 404,133     | 120,000     | 30,000      | 130,000    | 6 246      | 1 552      | 7 805      | 10 245       | 2 552       | 12 805     | 10 245     | 2,562        | 12,800     |
| Facility Renovationa                 |            | 0           |             |             |             | 0          | 32,619     | 8,155      | 40,774     | 401.912      | 100.478     | 502,320    | 153,411    | 38.353       | 12,000     |
|                                      |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Transit Security Upgrades            | 2,600      | 650         | 3,250       | 2,600       | 650         | 3,250      | 2,600      | 650        | 3,250      | 2,600        | 650         | 3,250      | 2,600      | 650          | 3,25       |
| Fare Collection Equipment            |            |             |             |             |             |            | 0          |            | 0          |              |             |            | 0          | 0            | 0          |
| Shop Equipment                       | 33,600     | 8,400       | 42,000      | 0           | 0           | 0          | 0          | 0          | 0          | 15,200       | 3,800       | 19,000     | 15,200     | 3,800        | 19,000     |
| Subtotal Monroe                      | 394,047    | 98,512      | 492,559     | 405,671     | 101,418     | 507,089    | 417,638    | 104,410    | 522,045    | 429,955      | 107,490     | 537,448    | 442,641    | 110,650      | 553,301    |
| Total 5307 Formula Funding           | 23.058.836 | 5,764,709   | 28.823.545  | 23,739,072  | 5.934.768   | 29.673.840 | 24.439.374 | 6.109.844  | 30.549.218 | 24,416,307   | 6,104.077   | 20.520.384 | 24,905,717 | 6.227.180    | 31,135,897 |
|                                      |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Monroe 5307 Governor's Apportionment |            |             |             |             |             |            | 0          |            |            |              |             |            |            |              |            |
| Facility Renovation                  |            |             |             | 0           |             | 0          |            | 0          | 0          | 811,421      | 202,855     | 1,014,276  | 811,421    | 202,855      | 1,014,270  |
| Bus Replacement                      | 194,609    | 48,652      | 243,261     | 0           | 0           | 0          | 118,227    | 29,557     | 147,784    |              |             |            |            | 0            |            |
| Preventative Maintenance             | 42,617     | 10,654      | 53,271      | 193,515     | 48,379      | 241,894    | 0          | 0          | 0          | 0            | 0           | 0          | 0          | 0            | 0          |
| Operating (# Under Operating Budget) | #950,225   |             | # 1,900,450 | # 1,028,966 | # 1,028,965 | #2,057,932 |            | #1,140,317 | #2,280,634 | # 454,250    | # 454,250   | #958,500   | # 522,472  | # 522,472    | #1,044,944 |
| Total 5307 Gvnr's Apportionment      | 237,226    | 59,307      | 296,533     | 193,515     | 48,379      | 241,894    | 118,227    | 29,557     | 147,784    | 811,421      | 202,855     | 1,014,276  | 811,421    | 202,855      | 1,014,270  |
| 5339 Formula Funding                 |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| SMART"                               |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Facility Renovation                  | 2,210,905  | 552,727     | 2,763,635   | 2 275 130   | 550 033     | 2,845,163  | 2 343 276  | 585,819    | 2 929 095  | 3.027.726    | 756.932     | 3,784,658  | 3 055 251  | 772.070      | 3,860,351  |
| Subtotal SMART                       | 2,210,905  | 552,727     | 2,763,635   | 2,276,130   | 569.033     | 2,845,163  | 2.343.276  | 585,819    | 2,929,095  | 3.027.725    | 756,932     | 3,784,658  | 3.088.281  | 772,070      | 3,860,351  |
| Subtotal SMART                       | 2,210,908  | 502,727     | 2,763,635   | 2,276,130   | 209/032     | 2,840,163  | 2,343,276  | 565,819    | 2,929,095  | 3,027,726    | 756,932     | 3,784,658  | 3,088,281  | 772,070      | 3,860,351  |
|                                      |            | 18.052      | 90 105      |             |             |            | 0          | 0          |            |              |             |            |            | 0            |            |
| Bus Replacement                      | 72,245     |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Bus Replacement (from Tokleo)        | 45,989     | 11,497      | 57,486      | 45,989      | 11,497      | 57,486     | 0          | 0          | 0          | 0            | 0           | 0          | 0          | 0            |            |
| Facility Renovation                  | 0          | 0           | 0           | 74,377      | 18,594      | 92,971     | 76,571     | 19,143     | 95,714     | 78,830       | 19,708      | 98,538     | 81,155     | 20,289       | 101,444    |
| Facility Renovation (from Toledo)    | 0          | 0           | 0           |             | 0           | 0          | 45,989     | 11,497     | 57,405     | 47,346       | 11,837      | 59,183     | 48,743     | 12,186       | 60,925     |
| Subtotal Monroe                      | 118,235    | 29,559      | 147,794     | 120,365     | 30,091      | 150,457    | 122,550    | 30,640     | 153,200    | 126,176      | 31,544      | 157,720    | 129,895    | 32,475       | 162,373    |
| Total 5339 Formula Funding           | 2,329,143  | 582,286     | 2.911.429   | 2,356,456   | 599,124     | 2,995,620  | 2.465.836  | 616.459    | 3.082.295  | 3,153,902    | 788.476     | 3.942.378  | 3,218,179  | 804.545      | 4.022.724  |
|                                      |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| CMAQ Funding +<br>SMART              |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Bus Replacement-F/R                  | 2 828 297  | 707 074     | 3.535.371   | 3,761,489   | 940.372     | 4,701,861  | 1,297,738  | 324.435    | 1.622.173  |              |             |            |            | 0            |            |
|                                      |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Bus Replacement- DO                  | 0          | 0           | 0           | 0           | 0           | 0          | 451,665    | 112,917    | 564,583    | 0            | 0           | 0          | 0          | 0            | 6          |
| Replace Community Transit            | 0          | 0           | 0           | 0           | 0           | 0          | 0          | 0          | 0          | 0            | 0           | 0          | 0          | 0            |            |
| Subtotal SMART                       | 2,828,297  | 707,074     | 3,535,371   | 3,761,489   | 940,372     | 4,701,861  | 1,749,404  | 437,351    | 2,186,755  | 0            | 0           | 0          | 0          | 0            |            |
| Monroe                               |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |
| Purchase Vehicles                    | 520.000    | 130.000     | 650.000     | 520,000     | 130 000     | 650.000    | 0          | 0          |            |              | 0           |            |            | 0            |            |
| Subinial Monton                      | 520.000    | 130,000     | 650.000     | 520,000     | 130,000     | 650.000    | 0          | 0          |            | 0            | 0           | 0          |            | 0            |            |
|                                      |            |             |             | -20,000     |             | 130,000    |            |            |            |              |             |            |            |              |            |
| Total CMAQ Funding                   | 3.345.297  | 837.074     | 4.105.371   | 4,281,489   | 1.070.372   | 5.351.861  | 1,749,404  | 437.351    | 2,105,755  | 0            | 0           | 0          | 0          | 0            |            |
|                                      |            |             |             |             |             |            |            |            |            |              |             |            |            |              |            |

5 Year Capital Plan: FY21-25 SMART/Monroe/NOTA

### **OCPTA Agreement - EXHIBITS**

|  |         | THIS CERTIFICATE IS ISSUED AS A<br>CERTIFICATE DOES NOT AFFIRMAT<br>BELOW. THIS CERTIFICATE OF INS<br>REPRESENTATIVE OR PRODUCER, AI | MATT           | ER<br>OF             | NEGATIVELY AMEND,<br>DOES NOT CONSTITUT                  | AND                | CONFERS N                            | IO RIGHTS                             | UPON THE CERTIFICAT  | TE HOL              | POLICIES               |
|--|---------|--|----------------|----------------------|--|--------------------|--------------------------------------|---------------------------------------|--|---------------------|------------------------|
|  |         | IMPORTANT: If the certificate holder<br>If SUBROGATION IS WAIVED, subject<br>this certificate does not confer rights t               | to th          | e te                 | rms and conditions of th<br>ificate holder in lieu of su | e polic<br>ich enc | y, certain p<br>dorsement(s          | olicies may                           | NAL INSURED provision<br>require an endorsemen                   | s or be<br>t. A sta | endorsed.<br>tement on |
|  | PR      | opucer<br>rthur J. Gallagher Risk Management   |                |                      |  | CONTAC<br>NAME:    | CT Michelle S                        | torey                                 | FAX<br>(A/C, No):  | 517-664             | -2768                  |
|  | 22<br>S | 2930 Nine Mile Road<br>aint Clair Shores MI 48080  |                |                      |  | E-MAIL<br>ADDRES   |                                      | storey@ajg.                           | com  | 1                   |                        |
|  |         |  |                |                      |  | NEUDE              |                                      |                                       | RDING COVERAGE<br>alty Corporation                               |                     | NAIC#<br>15105         |
|  | INS     | SURED  |                |                      |  |                    |                                      |                                       | Insurance Corp   |                     | 19720                  |
|  | S       | MART   |                |                      |  | INSURE             |                                      | II Alterriative                       | insurance corp   |                     | 13720                  |
|  | B       | uhl Building<br>35 Griswold Street, Suite 600  |                |                      |  | INSURF             |                                      |                                       |  |                     |                        |
|  |         | etroit MI 48226  |                |                      |  | INSURE             |                                      |                                       |  |                     |                        |
| 2025<br>atalLocal Total                              |         |  |                |                      |  | INSURE             |                                      |                                       |  |                     |                        |
| 125.072 625.369                                      |         | OVERAGES CER   | TIEIC          | ATE                  | NUMBER: 746949672  | INSURE             | KF:                                  |                                       | REVISION NUMBER:   |                     |                        |
| 100.000 500.000                                      |         | THIS IS TO CERTIFY THAT THE POLICIES   |                |                      |  | /F BEEI            | N ISSUED TO                          |                                       |  | HE POLI             | CY PERIOD              |
| #750,526 #1,599,872<br>0 25,000<br>225,072 1,150,360 |         | INDICATED. NOTWITHSTANDING ANY RE<br>CERTIFICATE MAY BE ISSUED OR MAY<br>EXCLUSIONS AND CONDITIONS OF SUCH                           | PERT/<br>POLIC | EME<br>AIN,<br>CIES. | NT, TERM OR CONDITION<br>THE INSURANCE AFFORDE           | OF ANY             | CONTRACT<br>THE POLICIE<br>EDUCED BY | OR OTHER<br>S DESCRIBE<br>PAID CLAIMS | DOCUMENT WITH RESPE<br>D HEREIN IS SUBJECT TO                    | ст то и             | VHICH THIS             |
| 0 0  | INS     |  | ADDL :<br>INSD |                      | POLICY NUMBER  |                    | POLICY EFF<br>(MM/DD/YYYY)           | POLICY EXP<br>(MM/DD/YYYY)            | LIMIT  | s                   |                        |
| #100,003 #217,926                                    | В       | X COMMERCIAL GENERAL LIABILITY   |                |                      | N1A2RL000004704  |                    | 7/1/2020                             | 7/1/2021                              | EACH OCCURRENCE<br>DAMAGE TO RENTED<br>PREMISES (Ea occurrence)  | \$ 10,000<br>\$     | 0,000                  |
|  |         | X Excess of \$1M   |                |                      |  |                    |                                      |                                       | MED EXP (Any one person)   | s                   |                        |
| 0 0  |         | X Self Insured Ret   |                |                      |  |                    |                                      |                                       | PERSONAL & ADV INJURY  | s 10,000            | .000                   |
| #100,855 #201,730<br>0 0                             |         | GENL AGGREGATE LIMIT APPLIES PER:  |                |                      |  |                    |                                      |                                       | GENERAL AGGREGATE  | \$ 20,000           |                        |
|  |         | X POLICY JER' LOC  |                |                      |  |                    |                                      |                                       | PRODUCTS - COMP/OP AGG   | \$ 10.000           |                        |
| 0 0  |         | OTHER:   |                |                      |  |                    |                                      |                                       |  | \$                  | ,000                   |
| 0 0  | В       |  |                |                      | N1A2RL000004704  |                    | 7/1/2020                             | 7/1/2021                              | COMBINED SINGLE LIMIT<br>(Ea accident)                           | \$ 10,000           | 0,000                  |
| 7,459,652 37,323,257                                 |         | X ANY AUTO   |                |                      |  |                    |                                      |                                       | BODILY INJURY (Per person)                                       | s                   |                        |
| 522,472 1,044,944                                    |         | OWNED SCHEDULED  |                |                      |  |                    |                                      |                                       | BODILY INJURY (Per accident)                                     | s                   |                        |
| 799,936 1,599,872<br>108,963 217,926                 |         | X AUTOS ONLY AUTOS<br>HIRED X AUTOS ONLY X AUTOS ONLY  |                |                      |  |                    |                                      |                                       | PROPERTY DAMAGE  | s                   |                        |
| 100,865 201,730<br>1,532,236 3,064,472               |         | X Excess of\$1M X SIR  |                |                      |  |                    |                                      |                                       | (Per accident)   | s                   |                        |
| 8,991,888 40,387,729                                 |         | UMBRELLA LIAB OCCUR  |                |                      |  |                    |                                      |                                       | EACH OCCURRENCE  | s                   |                        |
|  |         | EXCESS LIAB CLAIMS-MADE  |                |                      |  |                    |                                      |                                       | AGGREGATE  | s                   |                        |
|  |         | DED RETENTION \$   | 1 1            |                      |  |                    |                                      |                                       | AUGREGATE  | e                   |                        |
|  | A       | WORKERS COMPENSATION   |                |                      | AGC4061020   | -                  | 7/1/2019                             | 7/1/2021                              | X PER OTH-   | ****                | CID                    |
|  |         | AND EMPLOYERS' LIABILITY   | 1              |                      | AGC4001020   |                    | 11112018                             | 1/1/2021                              | E.L. EACH ACCIDENT   | \$500K<br>\$ 1,000, |                        |
|  |         | ANYPROPRIETOR/PARTNER/EXECUTIVE N  | N/A            |                      |  |                    |                                      |                                       |  |                     |                        |
|  |         | (Mandatory in NH)<br>If yes, describe under  |                |                      |  |                    |                                      |                                       | E.L. DISEASE - EA EMPLOYEE                                       | \$ 1,000,           |                        |
|  | -       | DÉSCRIPTION OF OPERATIONS below  |                |                      |  |                    |                                      |                                       | E.L. DISEASE - POLICY LIMIT                                      | \$ 1,000,           | 000                    |
|  |         |  |                |                      |  |                    |                                      |                                       |  |                     |                        |
|  | DE      | SCRIPTION OF OPERATIONS / LOCATIONS / VEHIC  | LES (A         | CORD                 | 101, Additional Remarks Schedul                          | e, may be          | e attached if mor                    | e space is requir                     | ed)  |                     |                        |
|  |         |  |                |                      |  |                    |                                      |                                       |  |                     |                        |
| 4/13/2020  |         |  |                |                      |  |                    |                                      |                                       |  |                     |                        |
|  |         |  |                |                      |  |                    |                                      |                                       |  |                     |                        |
|  |         |  |                |                      |  |                    |                                      |                                       |  |                     |                        |
|  |         |  |                |                      |  |                    |                                      |                                       |  |                     |                        |
|  | CI      | ERTIFICATE HOLDER  |                |                      |  | CANC               | ELLATION                             |                                       |  |                     |                        |
|  |         |  |                |                      |  | THE                | EXPIRATION                           | N DATE TH                             | ESCRIBED POLICIES BE C<br>EREOF, NOTICE WILL I<br>CY PROVISIONS. | ANCELL<br>BE DEL    | ED BEFORE              |
|  |         | Informational Purposes Or  | nly            |                      |  |                    |                                      | NTATIVE                               |  |                     |                        |

|   |            |             |            |            | SMART       | oital Plan: FY2<br>/Monroe/NOT |            |             |            |            |             |            |            |             |            |
|---|------------|-------------|------------|------------|-------------|--------------------------------|------------|-------------|------------|------------|-------------|------------|------------|-------------|------------|
|   |            | 2021        |            |            | 2022        |                                |            | 2023        |            |            | 2024        |            |            | 2025        |            |
| Description   | Federal    | State/Local | Total      | Federal    | State/Local | Total                          | Federal    | State/Local | Total      | Federal    | State/Local | Total      | Federal    | State/Local | Total      |
| 5. SMART 5310 Funding ++                                      |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| SMART   |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| 5310 Capital Projects (vehicles, facilities)                  | 500,288    | 125,072     | 625,360    | 500,288    | 125,072     | 625,360                        | 500,258    | 125,072     | 625,360    | 500,288    | 125,072     | 625,360    | 500,288    | 125,072     | 625,360    |
| 5310 Mobility Management                                      | 400,000    | 100,000     | 500,000    | 400,000    | 100,000     | 500,000                        | 400,000    | 100,000     | 500,000    | 400,000    | 100,000     | 500,000    | 400,000    | 100,000     | 500,000    |
| b NF Operating Assistance (#Oper Bdgt)                        | #799,935   | #799,935    | #1,599,872 | #799,936   | #799,936    | \$1,593,872                    | #799,935   | #799,935    | #1,599,872 | #722,235   | #799,936    | #1,599,872 | #799,935   | #799,935    | #1,599,872 |
| New Freedom Administration                                    | 25,000     | 0           | 25,000     | 25,000     |             | 25,000                         | 25,000     | 0           | 25,000     | 25,000     | 0           | 25,000     | 25,000     | 0           | 25,000     |
| Subtotal SMART  | 925,288    | 225,072     | 1,150,360  | 925,288    | 225,072     | 1,150,360                      | 925,288    | 225,072     | 1,150,360  | 925,288    | 225,072     | 1,150,360  | 925,288    | 225,072     | 1,150,360  |
| Monroe  |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| Purchase Vehicles   | 0          | 0           | 0          | 0          | 0           | 0                              | 63,200     | 15.800      | 79,000     | 0          | 0           |            | 0          | 0           | 0          |
| Subtotal Monroe   | 0          | 0           | 0          | 0          | 0           | 0                              | 63,200     | 15,800      | 79,000     | 0          | 0           | 0          | 0          | 0           | 0          |
| NOTA^   |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| c Nonurban N# Operating (#Oper Bdgt)                          | #185,202   | #186,202    | #372,404   | #108,953   | #108,953    | #217,925                       | #108,963   | #108,963    | #217,925   | #108,963   | #108,953    | #217,925   | #108,953   | #108,963    | #217,926   |
| Subtotal NOTA   |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| Total 5310 Capital Funding<br>6. Nonurban 5311 JARC**<br>NOTA | 925,288    | 225,072     | 1,150,360  | 925,288    | 225,072     | 1,150,360                      | 355,455    | 240,872     | 1,229,360  | 925,288    | 225,072     | 1,150,360  | 925,288    | 225,072     | 1,150,360  |
| Purchase Vehicle  | 164,000    | 41,000      | 205,000    | 55,000     | 14,000      | 70,000                         | 0          | 0           | 0          | 0          | 0           | 0          | 0          | 0           | 0          |
| Mobility Manager  | 52,600     | 13,150      | 65,750     | 0          | 0           | 0                              | 0          | 0           | 0          | 0          | 0           |            | 0          | 0           | 0          |
| d Nonurban JARC Operating (#Oper Bdgt)                        | #100.865   | #100.855    | #201,730   | #104.452   | #104.452    | #205.904                       | #107.533   | #107.533    | #215.066   | #120.627   | #120.627    | #241.254   | #100.865   | #100.855    | #201.730   |
| Total 5311 JARC Capital Funding                               | 216,600    | 54,150      | 270,750    | 56,000     | 14,000      | 70.000                         | 0          | 0           | 0          | 0          | 0           | 0          | 0          | 0           | 0          |
| 7. SMART SDNT0<br>SMART                                       |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| Operation & Service Policy/Procedural Development             | 320,000    | 80,000      | 400,000    | 0          | 0           | 0                              | 0          | 0           | 0          | 0          | 0           | 0          | 0          | 0           | 0          |
| Total SDNT Funding  | 320,000    | 80,000      | 400,000    | 0          | 0           | 0                              | 0          | 0           | 0          | 0          | 0           | 0          | 0          | 0           | 0          |
| Grand Total SMART, Monroe & NOTA                              | 30,435,390 | 7,602,598   | 38,637,988 | 31,531,863 | 7,891,715   | 39,483,575                     | 29,761,329 | 7,434,082   | 37,195,411 | 29,306,918 | 7,320,490   | 36,627,398 | 29,863,605 | 7,459,652   | 37,323,257 |
| 5. Operating & Service Expansion                              |            |             |            |            |             |                                |            |             |            |            |             |            |            |             |            |
| a Operating (# Under Operating Budget)                        | 950,225    | 950,225     | 1,900,450  | 1,028,965  | 1,028,965   | 2,057,932                      | 1,140,317  | 1,140,317   | 2,280,634  | 484,250    | 454,250     | 958,500    | 522,472    | 522,472     | 1,044,944  |
| b NF Operating Assistance (#Oper Bdgt)                        | 799,935    | 799,935     | 1,599,872  | 799,935    | 799,935     | 1,599,872                      | 799,935    | 799,935     | 1,599,572  | 799,936    | 799,935     | 1,599,872  | 799,935    | 799,935     | 1,599,872  |
| c Nonurban NF Operating (#Oper Bdgt)                          | 185,202    | 186,202     | 372,404    | 108,963    | 108,953     | 217,926                        | 108,963    | 106,963     | 217,926    | 108,963    | 108,953     | 217,925    | 108,963    | 108,963     | 217,926    |
| d Nonurban JARC Operating(#Oper Bdgt)                         | 100,865    | 100,865     | 201,730    | 104,452    | 104,452     | 208,904                        | 107,533    | 107,533     | 215,066    | 120,627    | 120,627     | 241,254    | 100,865    | 100,865     | 201,730    |
| Total Operating & Service Expansion                           | 2,037,228  | 2,037,228   | 4,074,456  | 2,042,317  | 2,042,317   | 4,084,634                      | 2,156,749  | 2,155,749   | 4,313,498  | 1,513,776  | 1,513,776   | 3,027,552  | 1,532,236  | 1,532,236   | 3,054,472  |
| Grand Total including Opr & Svc Expansion                     | 32,472,618 | 9,639,826   | 42,112,444 | 33,634,177 | 9,934,032   | 43,568,209                     | 31,918,078 | 9,590,831   | 41,508,909 | 30,820,694 | 8,834,256   | 39,654,950 | 31,395,841 | 8,221,888   | 40,387,729 |

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2021-2021) Indexe formula funding based on Sensor pargers with an exemular increase of 25% for FP34 2 33. 2021 Sign and a down USA based on a Sensor part of the Sensor Park Sensor Park



# agenda item

| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Finance Department       |

DISPOSITION SOUGHT: Receive and File SUBMITTED BY: Director of Finance APPROVED BY: General Manager

SUBJECT: Audited Financial Statements for the Year Ending June 30, 2020 including Other Independent Auditor Reports

#### **RECOMMENDATION:**

That the Board approve the attached resolution to:

- 1. Receive SMART's FY 2019/20 audit reports:
  - 1. Audited Financial Statements
  - 2. Single Audit Report
  - 3. Statement of Auditing Standard Annual Auditors Letter to the Board
- 2. Direct the Director of Finance to file them prior to 12/31/2020 to the proper federal and state agencies as required by law

#### SUMMARY:

Attached, please find the completed Fiscal Year 2019/20 SMART audited Financial Statements, Single Audit Report (Federal Awards Supplemental Information) and Statement of Auditing Standard (AU 260/265) annual Auditors Letter to the Board. The Audit Committee reviewed a draft of these communications at their 12/10/2020 Audit Committee meeting with the independent auditors and staff.

All items were recommended by the Audit Committee to come to the Board, for Board consideration, at its 12/10/2020, Board meeting contingent upon receiving auditor opinions on the 2019/20 financial statements and Single Audit. In addition, SMART staff was to complete the unaudited Other Supplemental Information schedules which are attached to the independent audited financial statements and also forward a signed Representation Letter to the Auditors prior to audit submittal to the Board. All of these items are complete.

#### **DISCUSSION:**

In accordance with PA 204 of 1967 as amended and PA 2 of 1968 as amended the Suburban Mobility Authority for Regional Transportation must have an annual independent audit of its financial records and internal controls. The Federal government, under U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and audit Requirements for Federal Awards also requires a Single Audit (Federal Awards Supplemental Information Report) to be performed by an independent auditor if the value of federal dollars received is \$750,000 or greater. Under Generally Accepted Auditing Standards, the auditors also provides to SMART a communication to those charged with governance relating to internal controls at SMART and highlighting other auditor recommendations and related financial information within this document.

The draft audit, Single Audit and Statement of Auditing Standard letter was presented to the Audit Committee at their 12/10/2020 meeting. After review with the independent auditors and staff, the Audit committee voted to move all items to the full Board of Directors for review and consideration subject to the Authority obtaining the final financial statement opinion from the auditors, a federal awards supplemental information opinion letter from the auditors and staff preparing and providing the Other Supplemental Financial Information which is attached to the audit report. Further, staff was also required to provide the required signed representation letter to the independent auditors on or before 12/10/20. All items are complete and if applicable, part of the final reporting package to the Board.

#### ATTACHMENTS:

- A. Resolution
- B. Audited FY 2019/20 Financial Statements,
- C. Federal Awards Report
- D. Statement of Auditing Standard Letter to the Board

### RESOLUTION

#### Receive and File the Audited Financial Statements for the Year Ending June 30, 2020 including Other Independent Auditor Reports

| Whereas,  | Public Act 2 of 1968 as amended and Public Act 204 of 1967 requires and independent audit of the Authority's financial statements annually; and  |
|-----------|--|
| Whereas,  | The Board of Directors appointed the independent public accounting firm of Plante Moran to perform the annual audit for the year ending June 30, 2020; and   |
| Whereas,  | The Authority requires the financial statements to be reviewed by the Authority's Audit<br>Committee prior to the approval by the full Board of Directors; and   |
| Whereas,  | The Authority Audit Committee met on 12/10/2020, to review said statements and supporting documents with the independent auditors, and forwarded the audited financial statements and support documents to the Board for their approval; and   |
| Whereas,  | Upon approval by the Board of Director's Public Act 2 of 1968 as amended requires that all Cities, Villages and Townships along with the Authority to file their annual audited financial statements with the State of Michigan, Department of Treasury no later than six months after the end of their fiscal year; and   |
| Whereas,  | The Federal Government requires the Authority to submit its audited federal funds (single audit) to the federal government upon completion of its annual audit but no later than March 31 after the Authority's fiscal year end. Therefore be it:  |
| RESOLVED: | <ul> <li>that the Board of Directors of the Suburban Mobility Authority for Regional Transportation hereby receives and files the following reports:</li> <li>1. The 6/30/2020, audited financial statements, and accompanying independent auditors report dated 12/10/2020,</li> <li>2. The audited single audit report for the year ended 6/30/2020, and the accompanying Independent Auditors reports dated 12/10/2020, regarding the Report on Schedule of Expenditures of Federal Awards, the Report on Internal Control</li> <li>3. The Report on Compliance, the 12/20/2020 Other Required Communications letter and</li> </ul> |

BE IT FURTHER RESOLVED: that the Board directs the Director of Finance to submit all reports to their proper federal and state agencies as required by state and federal law prior to 12/31/2020.

### **CERTIFICATE**

The undersigned duly qualified Board Secretary of the Suburban Mobility for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Date

Board Secretary

No.

Financial Report with Supplemental Information June 30, 2020

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#### **Independent Auditor's Report**

To the Board of Directors Suburban Mobility Authority for Regional Transportation

#### **Report on the Financial Statements**

We have audited the accompanying basic financial statements of the Suburban Mobility Authority for Regional Transportation (the "Authority" or SMART) as of and for the years ended June 30, 2020 and 2019 and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Suburban Mobility Authority for Regional Transportation as of June 30, 2020 and 2019 and the changes in its financial position and its cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

To the Board of Directors Suburban Mobility Authority for Regional Transportation

#### **Required Supplemental Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplemental information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise Suburban Mobility Authority for Regional Transportation's basic financial statements. The other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements.

The other supplemental information, except for the nonfinancial reports on pages 73 and 76 and all reports for the year ended September 30, 2019 (those on pages 41, 43, 46-47, 51-53, 55, 64-72, and 74-75), is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplemental information, except for the nonfinancial reports on pages 73 and 76 and all reports for the year ended September 30, 2019 (those on pages 41, 43, 46-47, 51-53, 55, 64-72, and 74-75), is fairly stated in all material respects in relation to the basic financial statements as a whole.

The the nonfinancial reports on pages 73 and 76 and all reports for the year ended September 30, 2019 (those on pages 41, 43, 46-47, 51-53, 55, 64-72, and 74-75), have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2020 on our consideration of the Suburban Mobility Authority for Regional Transportation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Suburban Mobility Authority for Regional Transportation's internal control over financial reporting and compliances.

December 10, 2020

### Management's Discussion and Analysis

The following discussion and analysis has been prepared by the Suburban Mobility Authority for Regional Transportation's (the "Authority" or SMART) management and should be read in conjunction with the financial statements and related note disclosures. The discussion is intended to present an overview of SMART's financial performance for the years ended June 30, 2020 and 2019 and does not purport to make any statement regarding the future operations of the organization. While SMART is an instrumentality of the State of Michigan, it is not a component of the State, as defined by the Governmental Accounting Standards Board (GASB).

### Using This Annual Report

This annual financial report consists of a series of financial statements. The statement of net position and the statement of revenue, expenses, and changes in net position provide information about the activities of SMART as a whole and present a longer term view of the Authority's finances. This longer term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year and whether the cost of providing the Authority's services has been fully funded.

#### Financial Highlights

- Total operating revenue has decreased in fiscal year 2019-2020 (FY 2020) as compared to fiscal year 2018-2019 (FY 2019). This total operating revenue decrease is 35 percent, or approximately \$4.6 million. The Authority suspended collecting fare revenue effective March 18, 2020, due to the outbreak of the novel strain of coronavirus (COVID-19).
- SMART experienced an overall decrease in ridership during FY 2020, as a result of COVID-19. Effective March 18, 2020 SMART temporarily reduced service levels, to approximately 30% of normal operations, to match the decreased ridership. Service levels were restored to 60% of normal operating levels, in June 2020.
   SMART continues to monitor ridership and will adjust service levels to ensure reliable service, while not overcrowding the buses.
- SMART has adjusted operations and implemented new protocols in response to the COVID-19 pandemic. SMART is committed to maintaining reliable service, while keeping riders and staff safe. Masks are required to be worn by all riders, and bus capacity has been reduced to allow riders to socially distance. All buses and SMART facilities are cleaned daily with an electrostatic microbacterial spray, which kills microbes on surfaces for up to 7 days. SMART is committed to ensuring all buses are clean and safe for riders and drivers.
- The other component of total operating revenue is other operating income. This revenue component had an actual overall decrease of approximately \$149,000, or approximately 10 percent, compared to FY 2019. This revenue stream consists primarily of advertising, rental, and miscellaneous operating revenue.
- Nonoperating revenue decreased by \$1.1 million, or 1 percent, in FY 2020 compared to FY 2019. SMART utilized \$6 million of federal CARES Act Funding reimbursement during 2020 for COVID-19 related expenses. Investment earnings decreased \$400 thousand, and local property tax contributions decreased by \$1.4 million despite improving property values in the tricounty area.
- In FY 2020, operating expenses of \$116.4 million, before depreciation, are \$1.9 million lower than FY 2019. This is due to a decrease in salary and fringe benefit costs to Authority staff and decreased insurance premium expense during FY 2020.
- Capital contribution spending in FY 2020 amounted to \$33.0 million. This is an increase of \$2.6 million or 8 percent for FY 2020. Spending \$33.0 million is a continuing result of the increased millage rate, allowing SMART to use federal capital funds to purchase capital assets, (i.e., bus replacement and facility rehabilitation), rather than using these funds for preventive maintenance in the operating budget as had been done prior to FY 2016.

### Management's Discussion and Analysis (Continued)

- Deferred inflows of resources and deferred outflows of resources are directly related to GASB Statement No. 68, Accounting and Financial Reporting for Pensions, and GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. See Notes 10 (for pension) and 12 (for OPEB) in the notes to the financial statements for additional information.
- Current liabilities increased by \$8.5 million primarily due to an increase in balances due to the State of Michigan of \$4.6 million, and accounts payable of \$1.4 million.
- Net position, which is detailed later, increased by \$39.1 million to \$115.4 million, which is a combination of the \$19.9 million increase in net investment in capital assets and \$19.4 million increase in unrestricted net position due to FY 2020 financial activity.

#### The Authority's Net Position

A summary of SMART's assets, liabilities, deferred outflows and inflows, and net position at June 30, 2020, 2019, and 2018 follows:

|                                     | <br>2018          | 2019              | <br>2020          |
|-------------------------------------|-------------------|-------------------|-------------------|
| Assets<br>Current and other assets: |                   |                   |                   |
| Cash and investments                | \$<br>110,877,845 | \$<br>129,462,570 | \$<br>139,048,962 |
| Receivables                         | 17,380,853        | 29,718,396        | 40,959,353        |
| Other assets                        | 3,419,937         | 3,451,365         | 3,323,684         |
| Capital assets                      | <br>111,417,330   | 123,256,998       | <br>143,183,939   |
| Total assets                        | 243,095,965       | 285,889,329       | 326,515,938       |
| Deferred Outflows of Resources      | 7,471,392         | 37,766,920        | 27,670,543        |
| Liabilities                         |                   |                   |                   |
| Current liabilities                 | 23,006,636        | 24,620,559        | 33,099,498        |
| Noncurrent liabilities              | <br>184,809,068   | 197,543,142       | <br>184,439,569   |
| Total liabilities                   | 207,815,704       | 222,163,701       | 217,539,067       |
| Deferred Inflows of Resources       | <br>8,851,659     | 25,169,566        | <br>21,227,144    |
| Net Position                        |                   |                   |                   |
| Net investment in capital assets    | 111,417,330       | 123,256,998       | 143,183,939       |
| Restricted                          | 250,801           | 216,367           | 62,254            |
| Unrestricted                        | <br>(77,768,137)  | (47,150,383)      | <br>(27,825,923)  |
| Total net position                  | \$<br>33,899,994  | \$<br>76,322,982  | \$<br>115,420,270 |

SMART's current assets, including restricted cash, had a net increase of \$20.7 million, which represents a 13 percent increase compared to FY 2019. Restricted cash remained decreased from \$216,000 to \$62,000 at the end of FY 2020.

Amounts invested in capital assets increased 16.2 percent from a year ago, increasing \$19.9 million to \$143.2 million. The current year increase is due to current year net capital asset purchases exceeding depreciation expense.

Unrestricted net position, the portion of net position that can be used to finance day to day operations, increased by \$19.3 million from FY 2019. This change in unrestricted net position represents an unrestricted net position balance increase of 41.0 percent. The overall negative unrestricted net position balance is still a negative amount totaling \$(27,825,923) and is due to SMART implementing the required GASB Statement No. 75 other postemployment benefit accounting standard in 2018 and recording the associated net liability that now stands at \$114,775,704, in accordance with generally accepted accounting principles. SMART continued to pay down these liabilities in line with the funding plan in FY 2020.

### Management's Discussion and Analysis (Continued)

### The Authority's Changes in Net Position

|                                       | <br>2018            | 2019          | 2020          |
|---------------------------------------|---------------------|---------------|---------------|
| Operating Revenue                     | \$<br>14,965,854 \$ | 13,507,791 \$ | 8,754,652     |
| Operating Expenses                    | <br>124,373,828     | 133,911,478   | 133,919,431   |
| Operating Loss                        | (109,407,974)       | (120,403,687) | (125,164,779) |
| Nonoperating Revenue                  | <br>112,600,706     | 135,110,097   | 131,254,791   |
| Income - Before capital contributions | 3,192,732           | 14,706,410    | 6,090,012     |
| Capital Contributions                 | <br>27,970,471      | 30,439,317    | 33,007,276    |
| Change in Net Position                | 31,163,203          | 45,145,727    | 39,097,288    |
| Net Position - Beginning of year      | <br>2,926,030       | 33,899,994    | 76,322,982    |
| Net Position - End of year            | \$<br>34,089,233 \$ | 79,045,721 \$ | 115,420,270   |

As described earlier in financial highlights, total operating revenue has decreased in FY 2020 as compared to FY 2019. This is mainly a result of suspending fare collections for rides in March 2020. This total operating revenue decrease is 35 percent or approximately \$4.8 million for the fiscal year.

Operating expenses before depreciation are \$1.9 million lower than FY 2019. This is primarily due to a net decrease in salary and fringe benefit costs to Authority and employee defined benefit pension liability. Salary and fringe benefit decreases are due to reduced overtime wages and lower health fringe rates in FY 2020. Contract negotiations are still ongoing as of June 30, 2020.

#### Capital Assets and Debt Administration

The Authority continues to invest in infrastructure, equipment, and vehicles. SMART had \$143.2 million and \$123.3 million invested in capital assets as of June 30, 2020 and 2019, respectively. During FY 2020, SMART had total capital asset additions of approximately \$37.4 million, consisting primarily of \$23.2 million for new vehicles, \$2.4 million in facility and bus equipment, and \$11.8 in building improvements.

More detailed information concerning capital assets can be found in Note 5 in the notes to the financial statements.

#### Economic Factors and Next Year's Budgets and Rates

The Regional Transit Authority (RTA) is the designated recipient for federal funds to the tricounty urbanized area consisting of Wayne, Oakland, and Macomb counties. A portion of these funds is passed through to SMART. The current allocation of Section 5307 federal capital funding passed through the RTA is 50.0 percent to SMART, 49.0 percent to DDOT, and 1 percent to the Detroit Transportation Corporation (the People Mover). It is anticipated for FY 2021 that the Section 5307 federal capital funding passed through the RTA will again be 50.0 percent to SMART, 49.0 percent to DDOT, and 1 percent to the Detroit Transportation Corporation (the People Mover). For FY 2021, Section 5307 funding of approximately \$33.4 million is included in SMART's capital budget.

On August 7, 2018, voters in the Macomb, Oakland, and Wayne counties service areas approved a \$1.00 per thousand taxable value millage rate. The millage is applied against taxable value across Macomb County and in participating communities in Oakland and Wayne counties. The millage rate is subject to the State Headlee Amendment annually. The millage has been voter approved for a four year fiscal period starting in FY 2018 and is estimated to generate \$74 million annually. The millage revenue has allowed the Authority to fund the much needed replacement of our aging bus fleet by utilizing Section 5307 capital funds previously used to support operations.

Since FY 2018, SMART has received 223 fixed route replacement buses as part of its commitment to utilize the federal funds made available as a result of the millage rate increase. SMART has replaced all diesel connector buses with propane fueled vehicles. SMART has also purchased 24 enhanced shelters at high use bus stops.

### Management's Discussion and Analysis (Continued)

SMART has adopted a balanced budget for FY 2021. The FY 2021 operating budget is approved for \$136.4 million. In addition, the FY 2021 restricted pass through revenue and expense budget has been approved for \$7.9 million. In FY 2021 the board also approved a federal/state \$302.1 million capital spending plan. This capital plan is a six year spending plan with an estimated \$50.3 million per year to be applied for and spent. In addition, the FY 2021 capital spending plan.

#### Requests for Further Information

This financial report is designed to provide our customers, taxpayers, and other interested parties with a general overview of the finances of the Suburban Mobility Authority for Regional Transportation and to demonstrate SMART's accountability for the money it receives. If you have questions about this report or need additional information, contact SMART at the Buhl Building, 535 Griswold Street, Suite 600, Detroit, MI 48226.

## Statement of Net Position

### June 30, 2020 and 2019

|  | Enterprise Opera        | ting Fund              |
|--|-------------------------|------------------------|
|  | <br>2020                | 2019                   |
| Assets   |                         |                        |
| Current assets:  |                         |                        |
| Cash and cash equivalents (Note 3)                                     | \$<br>120,583,813 \$    | 113,367,102            |
| Investments (Note 3)   | 18,465,149              | 16,095,468             |
| Receivables:   |                         |                        |
| Local contributions receivable (Note 1)                                | 6,450,493               | 6,978,777              |
| Other receivables  | 649,427                 | 440,500                |
| Grant receivable (Note 4)  | 33,859,433<br>2,979,146 | 22,299,119             |
| Materials and supplies inventories                                     | 2,979,140               | 3,079,493<br>155,505   |
| Prepaid expenses and other assets                                      | <br>202,204             | 155,505                |
| Total current assets   | 183,269,745             | 162,415,964            |
| Noncurrent assets:   |                         |                        |
| Restricted cash (Note 3)   | 62,254                  | 216,367                |
| Nondepreciable capital assets (Note 5)                                 | 15,524,568              | 4,098,623              |
| Depreciable capital assets - Net (Note 5)                              | <br>127,659,371         | 119,158,375            |
| Total noncurrent assets  | <br>143,246,193         | 123,473,365            |
| Total assets   | 326,515,938             | 285,889,329            |
| Deferred Outflows of Resources   |                         |                        |
| Deferred pension costs (Note 10)                                       | 10,956,370              | 18,263,852             |
| Deferred OPEB costs (Note 12)  | 16,714,173              | 19,503,068             |
| Total deferred outflows of resources                                   | <br>27,670,543          | 37,766,920             |
|  | 21,010,040              | 57,700,520             |
| Liabilities  |                         |                        |
| Current liabilities:   | 4 740 004               | 0.040.044              |
| Municipal and community credits payable (Note 1)                       | 4,710,001               | 3,343,011              |
| Amounts payable under purchase of service agreements                   | 504,988                 | 321,035                |
| Current portion of accrued self-insurance (Note 9)<br>Accounts payable | 7,024,913<br>7,577,693  | 7,997,958<br>5,487,710 |
| Accrued liabilities and other:   | 1,511,035               | 5,407,710              |
| Accrued salaries and wages   | 1,544,917               | 1,150,129              |
| Operating assistance reserve   | 7,159,306               | 2,579,888              |
| Other accrued liabilities  | 1,043,813               | 686,090                |
| Current portion of compensated absences (Note 8)                       | <br>3,533,867           | 3,054,738              |
| Total current liabilities  | 33,099,498              | 24,620,559             |
| Noncurrent liabilities:  |                         |                        |
| Accrued self-insurance - Net of current portion (Note 9)               | 4,509,805               | 3,474,382              |
| Net pension liability (Note 10)  | 64,882,834              | 74,399,179             |
| Net OPEB liability (Note 12)   | 114,775,704             | 119,479,780            |
| Compensated absences - Net of current portion (Note 8)                 | <br>271,226             | 189,801                |
| Total noncurrent liabilities   | <br>184,439,569         | 197,543,142            |
| Total liabilities  | 217,539,067             | 222,163,701            |
| Deferred Inflows of Resources  |                         |                        |
| Deferred pension cost reductions (Note 10)                             | 3,005,615               | 2,948,554              |
| Deferred OPEB cost reductions (Note 12)                                | <br>18,221,529          | 22,221,012             |
| Total deferred inflows of resources                                    | <br>21,227,144          | 25,169,566             |
| Net Position   |                         |                        |
| Net investment in capital assets                                       | 143,183,939             | 123,256,998            |
| Restricted   | 62,254                  | 216,367                |
| Unrestricted   | (27,825,923)            | (47,150,383)           |
| 55550 <b>4</b>   | <br>· · · ·             |                        |
| Total net position   | \$<br>115,420,270 \$    | 76,322,982             |
|  |                         |                        |

# Statement of Revenue, Expenses, and Changes in Net Position

### Years Ended June 30, 2020 and 2019

|   | Enterprise Operating Fund |               |    |               |
|---|---------------------------|---------------|----|---------------|
|   |                           | 2020          |    | 2019          |
| Operating Revenue                                       |                           |               |    |               |
| Fares   | \$                        | 7,355,544     | \$ | 11,960,158    |
| Other income  |                           | 1,399,108     |    | 1,547,633     |
| Total operating revenue                                 |                           | 8,754,652     |    | 13,507,791    |
| Operating Expenses                                      |                           |               |    |               |
| Salaries and wages                                      |                           | 48,913,330    |    | 44,846,396    |
| Fringe benefits   |                           | 33,122,897    |    | 37,445,780    |
| Materials and supplies                                  |                           | 9,690,019     |    | 11,709,084    |
| Contractual services                                    |                           | 3,624,761     |    | 4,149,675     |
| Utilities   |                           | 1,413,006     |    | 1,428,006     |
| Claims and insurance                                    |                           | 5,957,593     |    | 6,477,006     |
| Purchased transportation (Note 7)                       |                           | 13,498,906    |    | 12,151,136    |
| Miscellaneous expense                                   |                           | 221,803       |    | 120,032       |
| Depreciation  |                           | 17,477,116    |    | 15,584,363    |
| Total operating expenses                                |                           | 133,919,431   |    | 133,911,478   |
| Operating Loss  |                           | (125,164,779) | )  | (120,403,687) |
| Nonoperating Revenue (Expense)                          |                           |               |    |               |
| Investment income                                       |                           | 1,853,643     |    | 2,260,456     |
| Gain (loss) on sale of assets                           |                           | 93,804        |    | (337,450)     |
| Federal operating and preventive maintenance assistance |                           | 13,001,337    |    | 8,597,258     |
| State operating grants                                  |                           | 37,962,579    |    | 42,578,071    |
| Local contributions (Note 6)                            |                           | 75,007,776    |    | 76,434,266    |
| Other state and local sources                           |                           | 2,552,806     |    | 2,354,563     |
| Other nonoperating revenue                              |                           | 782,846       |    | 500,194       |
| Total nonoperating revenue                              |                           | 131,254,791   |    | 132,387,358   |
| Income - Before capital contributions                   |                           | 6,090,012     |    | 11,983,671    |
| Capital Contributions                                   |                           | 33,007,276    |    | 30,439,317    |
| Change in Net Position                                  |                           | 39,097,288    |    | 42,422,988    |
| Net Position - Beginning of year                        |                           | 76,322,982    |    | 33,899,994    |
| Net Position - End of year                              | \$                        | 115,420,270   | \$ | 76,322,982    |

# Statement of Cash Flows

### Years Ended June 30, 2020 and 2019

|  | Enterprise Operating Fund |                             |    | Fund                       |
|--|---------------------------|-----------------------------|----|----------------------------|
|  |                           | 2020                        |    | 2019                       |
| Cash Flows from Operating Activities   | •                         | 0 000 707                   | •  | 40,400,050                 |
| Receipts from transit operations Payments to suppliers                             | \$                        | 8,330,707 5<br>(12,528,315) | \$ | 13,108,652<br>(16,138,888) |
| Payments to employees  |                           | (89,316,453)                |    | (82,678,506)               |
| Payments to claims and insurance   |                           | (5,895,215)                 |    | (7,599,240)                |
| Payments for purchased transportation  |                           | (11,947,963)                |    | (11,600,303)               |
| Net cash and cash equivalents used in operating activities                         |                           | (111,357,239)               |    | (104,908,285)              |
| Cash Flows from Noncapital Financing Activities                                    |                           |                             |    |                            |
| State operating grants   |                           | 44,187,900                  |    | 43,747,376                 |
| Federal operating and preventive maintenance assistance<br>Local contributions     |                           | 6,696,256<br>75,536,060     |    | 8,181,846<br>73,940,754    |
| Other nonoperating receipts  |                           | 997,864                     |    | 868,370                    |
|  |                           | ·                           |    | ·                          |
| Net cash and cash equivalents provided by noncapital financing activities          |                           | 127,418,080                 |    | 126,738,346                |
| Cash Flows from Capital and Related Financing Activities                           |                           | 00.001.000                  |    | 00 407 000                 |
| Receipt of capital grants<br>Purchase of capital assets                            |                           | 28,921,982<br>(37,404,187)  |    | 22,197,829<br>(27,767,152) |
| Fulchase of capital assets   |                           | (37,404,107)                |    | (27,707,132)               |
| Net cash and cash equivalents used in capital and related financing activities     |                           | (8,482,205)                 |    | (5,569,323)                |
| Cash Flows from Investing Activities   |                           |                             |    |                            |
| Interest received on investments   |                           | 1,853,643                   |    | 2,289,553                  |
| Purchases of investment securities   |                           | (2,369,681)                 |    | (4,038,983)                |
| Net cash and cash equivalents used in investing activities                         |                           | (516,038)                   |    | (1,749,430)                |
| Net Increase in Cash and Cash Equivalents  |                           | 7,062,598                   |    | 14,511,308                 |
| Cash and Cash Equivalents - Beginning of year                                      |                           | 113,583,469                 |    | 99,072,161                 |
| Cash and Cash Equivalents - End of year  | \$                        | 120,646,067                 | \$ | 113,583,469                |
| Classification of Cash and Cash Equivalents  |                           |                             |    |                            |
| Cash and cash equivalents  | \$                        | 120,583,813                 | \$ | 113,367,102                |
| Restricted cash  |                           | 62,254                      |    | 216,367                    |
| Total cash and cash equivalents  | \$                        | 120,646,067                 | \$ | 113,583,469                |
| Reconciliation of Operating Loss to Net Cash from Operating Activities             |                           |                             |    |                            |
| Operating loss   | \$                        | (125,164,779)               | \$ | (120,771,863)              |
| Adjustments to reconcile operating loss to net cash from operating activities:     |                           |                             |    |                            |
| Depreciation and amortization  |                           | 17,477,116                  |    | 15,584,363                 |
| Noncash change in net pension liability  |                           | (2,320,904)                 |    | 4,663,055                  |
| Noncash change in net OPEB liability<br>Noncash change in self-insurance liability |                           | (5,914,664)<br>62,378       |    | (5,223,474)                |
| Changes in assets and liabilities:   |                           | 02,370                      |    | (1,122,234)                |
| Materials and supplies inventory   |                           | 100,347                     |    | (34,542)                   |
| Other receivables  |                           | (208,927)                   |    | (30,963)                   |
| Prepaid and other assets   |                           | (126,779)                   |    | (31,320)                   |
| Accounts payable and accrued liabilities   |                           | 2,447,706                   |    | 1,333,771                  |
| Municipal and community credits payable  |                           | 1,366,990                   |    | 350,430                    |
| Payable under purchase service contracts<br>Accrued wages and compensated absences |                           | 183,953<br>955,342          |    | 200,403<br>174,089         |
| Autrad wayes and withensated assences  |                           |                             |    | 174,009                    |
| Net cash and cash equivalents used in operating activities                         | \$                        | (111,142,221)               | \$ | (104,908,285)              |

### Notes to Financial Statements

June 30, 2020 and 2019

### **Note 1 - Significant Accounting Policies**

The following is a summary of the significant accounting policies used by the Suburban Mobility Authority for Regional Transportation (SMART or the "Authority"):

#### Organization

The Suburban Mobility Authority for Regional Transportation, an instrumentality of the State of Michigan, is a public benefit agency created pursuant to the provisions of Act No. 204 of the Public Acts of Michigan of 1967, as amended. SMART is charged with the responsibility to plan, acquire, construct, operate, maintain, replace, improve, extend, and contract for public transportation facilities within the counties of Macomb, Monroe, Oakland, and Wayne. SMART is managed by a seven-member board of directors, which represents the counties that comprise SMART's operating region.

In December 2012, the passage of Michigan Public Act (PA) 387 created the Regional Transit Authority (RTA) and added Washtenaw County to the formerly tricounty transit region composed of Macomb, Oakland, and Wayne counties. SMART, the Detroit Department of Transportation (DDOT), the Ann Arbor Area Transportation Authority (AAATA), and the Detroit Transportation Corporation (the "Detroit People Mover") are subrecipients of the RTA for state and federal operating assistance, capital grants, and Ioans. The State of Michigan and the Federal Transit Administration (FTA) pay such funds directly to SMART at the direction of the RTA.

PA 387 also terminated the Regional Transit Coordinating Council (RTCC), the then-existing designated recipient, and made the Southeast Michigan Council of Governments (SEMCOG) the designated recipient of federal funds until October 1, 2013, when the RTA became the designated recipient. In March 2013, prior to PA 387, SEMCOG determined the allocation of operating assistance funds under Act 51 and federal capital funds to the tricounty urbanized area. Based on information submitted by the agencies, SEMCOG allocated 51.5 percent to SMART, 47.5 percent to DDOT, and 1 percent to the Detroit Transportation Corporation. This allocation remains in effect and is subject to change based on annual review by the RTA. Capital grants or loans are not allocated on a formula basis but rather are allocated on a specific project or asset basis in accordance with the terms of the grant or loan.

### **Reporting Entity**

The financial reporting entity, as defined by Statement Nos. 14 and 39 (as amended by Statement Nos. 61 and 80) of the Governmental Accounting Standards Board (GASB), is composed of the primary government and its component units. The primary government includes all departments and operations for which SMART exercises oversight responsibility. Oversight responsibility was evaluated based on consideration of financial interdependency, selection of governing authority, designation of management, the ability to significantly influence management, and accountability for fiscal matters. The reporting entity of SMART consists solely of the primary government. There are no component units.

Based on the guidelines outlined in GASB Statement Nos. 14 and 39 (as amended by GASB Statement Nos. 61 and 80), this is evidenced by the fact that, with respect to any other governmental unit, including the transportation agencies with which SMART has entered into purchase of service agreements, or the Act 196 Transportation Authorities in the counties served by SMART, SMART does not select its governing authority, designate its management, exercise significant influence over its daily operations, or maintain its accounting records.

SMART is not included within the reporting entity of the State of Michigan because the State of Michigan has no authority to appoint or remove SMART's management or board of directors and is not accountable for its fiscal matters.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 1 - Significant Accounting Policies (Continued)

#### Accounting and Reporting Principles

The Authority follows accounting principles generally accepted in the United States of America (GAAP) applicable to governmental units. Accounting and financial reporting pronouncements are promulgated by the Governmental Accounting Standards Board. The following is a summary of the significant accounting policies used by the Authority.

#### **Report Presentation**

This report includes the fund-based statements of the Authority. In accordance with government accounting principles, a government-wide presentation with program and general revenue is not applicable to special purpose governments engaged only in business-type activities.

#### Fund Accounting

Proprietary funds include enterprise funds (which provide goods or services to users in exchange for charges or fees). The Authority reports all activity in a single enterprise fund.

#### Basis of Accounting

Proprietary funds use the economic resources measurement focus and the full accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

#### Specific Balances and Transactions

#### Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired.

#### Investments

Investments are reported at fair value or estimated fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

#### Local Contributions Receivable

Local contributions receivable are shown net of estimated uncollectible amounts. No other allowances for anticipated uncollectible amounts are included in the financial statements, as SMART considers all other receivables to be fully collectible.

#### Materials and Supplies Inventory

Inventory consists of maintenance parts, repair parts, operating and office supplies, and fuel used in the operation of the transit system. Inventories are recorded at average cost. In accordance with industry practice, all inventories are classified as current assets, even though a portion of the inventories is not expected to be utilized within one year.

#### **Restricted Assets**

The Authority has unspent proceeds from the sale of assets originally acquired with capital grant funds. SMART has notified the federal granting agency and is required to segregate those funds for future acquisitions of capital assets.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 1 - Significant Accounting Policies (Continued)

#### **Capital Assets**

Capital assets are defined by the Authority as assets with an initial individual cost of more than \$2,500 (\$1,000 for computer equipment) and an estimated useful life in excess of one year. Purchased or constructed capital assets are reported at cost or estimated historical cost. Improvements that are expected to extend the useful lives of existing assets are capitalized. Donated fixed assets are recorded at estimated acquisition value. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Depreciation is computed using the straight-line method with a half year in the first and last years of the asset's depreciable life, based upon the estimated useful lives of the assets as follows:

| Capital Asset Class   | Depreciable Life<br>Years |
|---|---------------------------|
| Connector transit buses and related equipment               | 4 to 10                   |
| Fixed-route buses and related equipment                     | 7 to 14                   |
| Buildings and building improvements                         | 25                        |
| Leasehold improvements*<br>Equipment and office furnishings | 5 to 25<br>3 to 10        |

\*Leasehold improvements are amortized over the shorter of the life of the specific improvement or the term of the related lease.

#### **Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to future periods and so will not be recognized as an expense until then. The Authority has deferred outflows related to pensions and OPEB, as detailed in Notes 10 and 12, respectively.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to future periods and so will not be recognized as revenue until that time. The Authority reports deferred inflows of resources related to pensions and OPEB, as detailed in Notes 10 and 12, respectively.

#### Net Position Flow Assumption

The Authority will sometimes fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Authority's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

Notes to Financial Statements

June 30, 2020 and 2019

### Note 1 - Significant Accounting Policies (Continued)

### Pension

The Authority offers pension benefits to retirees. The Authority records a net pension liability for the difference between the total pension liability calculated by the actuary and the pension plan's fiduciary net position. For the purpose of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the pension plan and additions to/deductions from the pension plan's fiduciary net position have been determined on the same basis as they are reported by the pension plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### Other Postemployment Benefit Costs

The Authority offers retiree healthcare benefits to employees upon retirement. The Authority records a net OPEB liability for the difference between the total OPEB liability calculated by the actuary and the OPEB plan's fiduciary net position. For the purpose of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the OPEB plan and additions to/deductions from the OPEB plan's fiduciary net position have been determined on the same basis as they are reported by the OPEB plan. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### Claims Expense/Liability

SMART has a self-insurance program for general and vehicle liability, as well as workers' compensation claims. Claims are accrued in the year the expenses are incurred, based upon the estimates of the claim liabilities made by management, SMART legal counsel, and actuaries. Reserves are also provided for estimates of claims incurred during the year but not yet reported. Claims expense is accrued in the period during which the incidents of loss occur based upon estimates of the expected liability, as determined by management with the assistance of third-party administration, legal counsel, and actuaries. Claims liabilities are estimated by management using the most current available information.

### Municipal and Community Credits Payable

Annually, SMART receives municipal credit funding from the State of Michigan and funds community credits. SMART passes those monies through to various individual communities. Every year, SMART executes contracts with each individual community, which allows it to receive municipal and community credit monies. SMART receives the monies up front from the State, and then each community must request reimbursement from SMART related to contractually allowed expenses. The difference between the amount the State has awarded and sent to SMART and the amount for which the communities have requested reimbursement by June 30 of each respective fiscal year end is recorded as a municipal and community credit payable.

### Compensated Absences (Vacation and Sick Leave)

SMART employees earn vacation and sick leave, which is generally fully vested when earned. Unused vacation time may be carried over to the following year, with certain limitations. For union employees, the vacation carryover is limited to one year, and for nonunion employees, it can be carried over for two years. Upon termination of employment, employees are paid for unused accumulated vacation. For union employees, sick leave may be accumulated and paid upon retirement and, for certain employees, upon voluntary termination of employment. For union employees, certain accumulated sick leave may also be converted into additional vacation time. Accumulated unpaid vacation and sick leave are recorded as compensated absence liabilities.

### Notes to Financial Statements

June 30, 2020 and 2019

### Note 1 - Significant Accounting Policies (Continued)

### Proprietary Funds Operating Classification

SMART distinguishes operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of SMART is charges to customers for services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

### Grant Activities

The federal government, through the Federal Transit Administration (FTA) and the Michigan Department of Transportation (MDOT), provides financial assistance and grants directly to the Authority for operations and acquisition of property and equipment. Operating grants and special fare assistance awards made on the basis of entitlement periods are recorded as grant receivables and revenue over the entitlement periods. Federal and state capital acquisition grants fund the purchase of capital items, including buses, bus terminals, and related transportation equipment used by SMART and other transit agencies within the southeastern Michigan region. Capital grants for the acquisition of capital assets are recorded as grants receivable in the statement of net position and capital contributions in the statement of revenue, expenses, and changes in net position when the related qualified expenditures are incurred.

When assets acquired with capital grant funds are disposed of, the Authority is required to notify the granting federal agency. A proportional amount of the proceeds or fair market value, if any, of such property may be used to acquire like-kind replacement vehicles or can be remitted to the granting federal agency at its discretion.

### Passenger Fares

Passenger fares are recorded as revenue at the time services are performed.

### Cost Allocation Plan

The Authority did not have any cost allocation plans in the current year.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates. Significant estimates affecting the financial statements relate to the obligation for other postemployment benefits, the required contribution for pensions, estimated liabilities related to self-insurance, the allowance for collectibility of local contribution receivables, the accrual for pending property tax appeals and anticipated chargebacks from the counties, and the reserve for Act 51 revenue.

### Reclassification

Certain 2019 amounts, on the statement of Revenue, Expenses, and Changes in Net Position, have been reclassified to conform to the 2020 presentation.

Notes to Financial Statements

June 30, 2020 and 2019

### Note 1 - Significant Accounting Policies (Continued)

#### **Upcoming Accounting Pronouncements**

In January 2017, the Governmental Accounting Standards Board issued Statement No. 84, *Fiduciary Activities*. This statement establishes criteria for identifying fiduciary activities of all state and local governments. An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements. The Authority is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement are effective for the Authority's financial statements for the year ending June 30, 2021.

In June 2017, the Governmental Accounting Standards Board issued Statement No. 87, *Leases*, which improves accounting and financial reporting for leases by governments. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financing of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. The Authority is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement are effective for the Authority's financial statements for the year ending June 30, 2022.

In January 2020, the GASB issued Statement No. 92, *Omnibus 2020*. This statement addresses eight unrelated practice issues and technical inconsistencies in authoritative literature. The standard addresses leases, intra-entity transfers of assets, postemployment benefits, government acquisitions, risk financing and insurance-related activities of public entity risk pools, fair value measurements, and derivative instruments. The standard has various effective dates. The Authority does not believe this pronouncement will have a significant impact on its financial statements but is still making a full evaluation.

In March 2020, the GASB issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, to bring a uniform guidance on how to report public-private and public-public partnership arrangements. As a result, transferors in public-private or public-public arrangements will recognize receivables for installment payments, deferred inflows of resources, and, when applicable, capital assets. Operators will recognize liabilities for installment payments and intangible right-to-use assets, and when applicable, deferred outflows of resources and liabilities for assets being transferred. This statement also provides guidance for accounting and financial reporting for availability payment arrangements, in which a government compensates an operator for services such as designing, constructing, financing, maintaining, or operating an underlying asset for a period of time in an exchange of exchange-like transaction. The provisions of this statement are effective for the Authority's financial statements for the year ending June 30, 2023.

### Note 2 - State of Michigan Operating Assistance Funds

Under Act 51 of the Public Acts of 1951 (Act 51), as amended, the State of Michigan makes distributions of funds that have been appropriated for mass transit operating assistance. As indicated in Note 1, the RTA is the designated recipient for such funds, and SMART is a subrecipient of the RTA. SMART has recorded operating grant revenue under Act 51 based on a formula that takes into account the eligible costs incurred by SMART, locally generated revenue of SMART, the percentage of the RTA's funding that is allocable to SMART, and preliminary information made available by the Michigan Department of Transportation (MDOT) as to the amount of funds expected to be available to the RTA.

### Notes to Financial Statements

### June 30, 2020 and 2019

### Note 2 - State of Michigan Operating Assistance Funds (Continued)

The latest "final" determination of State of Michigan operating assistance allocable to SMART, in accordance with the ACT 51 funding formula, was for the State of Michigan's fiscal year ended September 30, 2018, 2017, and 2016. There were no further adjustments to the Act 51 revenue as a result of closing out these years. Furthermore, SMART awaits the "final" determination for the years ended September 30, 2019 and 2020. SMART has recorded an estimated aggregate liability of approximately \$7,160,000 as of June 30, 2020 based on management's anticipation of the results of the State's final determination of the ACT 51 funding formula for the open years.

Act 51 requires SMART to provide a portion of the State of Michigan operating assistance as funding to municipalities within its transportation district. Amounts not used by the municipalities within two years must be expended by SMART for operating purposes within the county in which the city, village, or township resides. SMART was required to provide approximately \$3,261,000 pursuant to this provision in each of fiscal years 2020 and 2019. Refer to Note 1 for additional information regarding the State of Michigan operating assistance funds.

### Note 3 - Deposits and Investments

Deposits and investments are reported in the financial statements as follows:

| Cash and cash equivalents      | \$ 120,583,813 |
|--------------------------------|----------------|
| Investments                    | 18,465,149     |
| Restricted cash                | 62,254         |
| Total deposits and investments | \$ 139,111,216 |

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The law also allows investments outside the state of Michigan when fully insured. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications that matures not more than 260 days after the date of purchase; obligations of the State of Michigan or its political subdivisions that are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Authority has designated three banks for the deposit of its funds. The investment policy adopted by the board in accordance with Public Act 20 of 1943 has authorized investments in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the highest classifications established by not less than two standard rating services that matures not more than 260 days after the date of purchase; obligations of the State of Michigan or its political subdivisions that are rated as investment grade; mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan; and investment pools organized under the Local Government Investment Pool Acts, 1982 PA 367 and 1985 PA 121.

The Authority's cash and investments are subject to several types of risk, which are examined in more detail below.

### Custodial Credit Risk of Bank Deposits

Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits may not be returned to it. SMART does not have a deposit policy for custodial credit risk. At year end, the Authority had \$121,014,413 of bank deposits (checking and savings accounts), of which \$119,989,413 was uninsured and uncollateralized.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 3 - Deposits and Investments (Continued)

#### Interest Rate Risk

Interest rate risk is the risk that the value of investments will decrease as a result of a rise in interest rates. SMART's investment policy does not restrict investment maturities other than commercial paper, which can only be purchased with a 260-day maturity.

At year end, SMART had the following investments:

| Investment                         | <br>Fair Value   | Weighted-<br>average Maturity<br>(Years) |
|------------------------------------|------------------|--|
| Negotiable certificates of deposit | \$<br>11,105,568 | 3.50                                     |
| U.S. government agency securities  | 2,637,929        | 5.00                                     |
| Commercial paper                   | 4,721,652        | 0.52                                     |

#### Credit Risk

State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. As of June 30, 2020, the Authority had commercial paper with a Moody's rating of P1 and P2, as well as S&P rating of A1 and A2.

#### Fair Value Measurements

The Authority categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy below.

In instances whereby inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Authority's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset or liability.

The Authority has the following recurring fair value measurements as of June 30, 2020:

- Negotiable certificates of deposit of \$11,105,568 are valued using a matrix pricing model (Level 2 inputs).
- U.S. government agency securities of \$2,637,929 are valued using a matrix pricing model (Level 2 inputs).
- Commercial paper of \$4,721,652 is valued using a matrix pricing model (Level 2 inputs).

## Notes to Financial Statements

### June 30, 2020 and 2019

### Note 4 - Grants Receivable

At June 30, 2020 and 2019, grants receivable are composed of the following:

|   | <br>2020                                 | <br>2019                                |
|---|--|---|
| Accounts receivable - Billed<br>Federal government grants<br>State of Michigan grants                   | \$<br>2,354,636<br>11,718,787            | \$<br>2,396,129<br>9,408,583            |
| Total billed  | 14,073,423                               | 11,804,712                              |
| Accounts receivable - Unbilled<br>Federal government grants<br>State of Michigan grants<br>Local grants | <br>14,757,532<br>3,585,819<br>1,442,659 | <br>3,934,192<br>5,280,590<br>1,279,625 |
| Total unbilled  | <br>19,786,010                           | <br>10,494,407                          |
| Total   | \$<br>33,859,433                         | \$<br>22,299,119                        |

## Notes to Financial Statements

### June 30, 2020 and 2019

### **Note 5 - Capital Assets**

Capital asset activity during the fiscal year ended June 30, 2020 was as follows:

| Capital assets not being<br>depreciated:<br>Land \$ 3,473,174 \$ - \$ - \$  | 3,473,174<br>12,046,394<br>5,000 |
|---|----------------------------------|
| Construction in progress         620,449         11,425,945         -           Trademark         5,000         -         -         - |                                  |
| Subtotal 4,098,623 11,425,945 -   | 15,524,568                       |
| Capital assets being depreciated:<br>Fixed-route buses and<br>equipment 81,506,157 15,809,636 (9,384,506)                             | 87,931,287                       |
| equipment 81,506,157 15,809,636 (9,384,506) 8<br>Connector buses and related  | 07,931,207                       |
|   | 87,065,798                       |
| Buildings and improvements 49,002,025 296,168 - 4<br>Office furnishings and   | 49,298,193                       |
| equipment 2,108,193 255,563 -   | 2,363,756                        |
|   | 73,521,576                       |
| Leasehold improvements 8,316,895  | 8,316,895                        |
| Subtotal 292,866,333 25,978,242 (10,347,070) 30   | 08,497,505                       |
| Accumulated depreciation:<br>Fixed-route buses and  |                                  |
|   | 29,655,380                       |
| Connector buses and related   |                                  |
|   | 44,447,028                       |
| Office furnishings and  | 36,968,693                       |
| equipment 2,003,809 36,753 -  | 2,040,562                        |
|   | 60,745,854                       |
| Leasehold improvements         6,742,665         237,952         -  | 6,980,617                        |
| Subtotal <u>173,707,958</u> <u>17,477,116</u> (10,346,940) <u>18</u>  | 80,838,134                       |
| Net capital assets being<br>depreciated 119,158,375 8,501,126 (130) 12  | 27,659,371                       |
| Net capital assets <u>\$ 123,256,998</u> <u>\$ 19,927,071</u> <u>\$ (130)</u> <u>\$ 14</u>  | 43,183,939                       |

### Notes to Financial Statements

### June 30, 2020 and 2019

### Note 5 - Capital Assets (Continued)

Capital asset activity during the fiscal year ended June 30, 2019 was as follows:

|   | Balance<br>July 1, 2018     | Reclassifications | Additions              | Disposals        | Balance<br>June 30, 2019         |
|---|-----------------------------|-------------------|------------------------|------------------|----------------------------------|
| Capital assets not being<br>depreciated:<br>Land<br>Construction in progress<br>Trademark | \$ 3,473,174<br>576,924<br> |                   | -<br>92,429<br>5,000   | \$ - 5<br>-<br>- | \$ 3,473,174<br>620,449<br>5,000 |
| Subtotal  | 4,050,098                   | (48,904)          | 97,429                 | -                | 4,098,623                        |
| Capital assets being depreciated:<br>Fixed-route buses and                                |                             |                   |                        |                  |                                  |
| equipment<br>Connector buses and related  | 76,930,991                  | -                 | 19,035,720             | (14,460,554)     | 81,506,157                       |
| equipment<br>Buildings and improvements<br>Office furnishings and                         | 78,848,916<br>48,548,831    | -                 | 5,684,625<br>453,194   | (4,178,277)<br>- | 80,355,264<br>49,002,025         |
| equipment   | 2,108,193                   |                   | -                      | -                | 2,108,193                        |
| Other equipment<br>Leasehold improvements   | 69,118,254<br>8,164,727     |                   | 2,410,641<br>152,168   | -                | 71,577,799<br>8,316,895          |
| Subtotal  | 283,719,912                 | 48,904            | 27,736,348             | (18,638,831)     | 292,866,333                      |
| Accumulated depreciation:<br>Fixed-route buses and  |                             |                   |                        |                  |                                  |
| equipment<br>Connector buses and related  | 42,422,885                  | -                 | 4,561,145              | (13,994,295)     | 32,989,735                       |
| equipment<br>Buildings and improvements<br>Office furnishings and                         | 35,113,465<br>34,894,260    |                   | 6,993,648<br>1,031,119 | (4,178,276)<br>- | 37,928,837<br>35,925,379         |
| equipment<br>Other equipment  | 1,978,740<br>55,475,681     |                   | 25,069<br>2,698,366    | -<br>(56,514)    | 2,003,809<br>58,117,533          |
| Leasehold improvements  | 6,467,649                   |                   | 275,016                | -                | 6,742,665                        |
| Subtotal  | 176,352,680                 |                   | 15,584,363             | (18,229,085)     | 173,707,958                      |
| Net capital assets being<br>depreciated   | 107,367,232                 | 48,904            | 12,151,985             | (409,746)        | 119,158,375                      |
| Net capital assets  | <u> </u>                    | <u> </u>          | 12,249,414             | \$ (409,746)     | \$ 123,256,998                   |

The eligible depreciation for fiscal year 2020 of \$218,462 (\$17,477,116 total depreciation reported less ineligible depreciation of \$17,258,654) includes only depreciation of assets purchased with local funds whereby the useful life of the asset purchased has been approved by the OPT (Office of Passenger Transportation).

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 5 - Capital Assets (Continued)

#### **Construction Commitments**

The Authority has active purchase contract commitments at year end related to the multiple capital purchases. At year end, the Authority's significant commitments with contractors are as follows:

|   | _S | pent to Date   | (  | Remaining<br>Commitment                                |
|---|----|--|----|--|
| Bus purchase<br>Building construction<br>Bus shelters<br>Optimization modules<br>Oil pits | \$ | 1,262,888<br>7,489,813<br>1,543,142<br>99,998<br>674,050 | \$ | 708,945<br>6,823,128<br>1,274,324<br>478,936<br>56,520 |
| Total   | \$ | 11,069,891   | \$ | 9,341,853  |

### Note 6 - Property Taxes

In August 2014, Oakland, Wayne, and Macomb counties approved an increase from the then 0.59 mills to 1.00 mills, which were collected and recorded as revenue at the new rate in fiscal year 2015. Tax revenue received by Macomb County, Michigan; the Wayne County Act 196 Authority; and the Oakland County Act 196 Authority, which was contributed to SMART for the years ended June 30, 2020 and 2019, totaled \$75,007,776 and \$76,434,266, respectively.

### Note 7 - Community Support and Purchase of Service

SMART has entered into purchase of service agreements with various transportation agencies, including community transit operators, all of which are separate transit systems operating in SMART's region. The agreements generally require that operating losses (as defined in the respective agreements) of these transportation agencies be subsidized up to specified maximum amounts.

Expenses under the purchase of service agreements for the years ended June 30 are composed of the following:

|   | <br>2020   | 2019   |
|---|--|--|
| Municipal credits<br>Community credits  | \$<br>3,261,080 \$<br>3,840,242                            | 3,261,080<br>3,750,247                                 |
| Total Community Support   | 7,101,322  | 7,011,327  |
| Community transit bus service<br>Specialized services<br>JARC and New Freedom<br>Royal Oak Township<br>Community-based services | <br>3,136,960<br>888,673<br>2,168,917<br>10,434<br>192,600 | 2,150,546<br>787,819<br>1,996,567<br>12,277<br>192,600 |
| Total Purchase of Service   | <br>6,397,584  | 5,139,809  |
| Total   | \$<br>13,498,906 \$  | 12,151,136   |

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 8 - Long-term Debt

Long-term debt activity for the year ended June 30, 2020 can be summarized as follows:

|                                     |       | Beginning<br>Balance |     | Additions      | <br>Reductions    | Ending Balance | <br>Due within<br>One Year |
|-------------------------------------|-------|----------------------|-----|----------------|-------------------|----------------|----------------------------|
| Accumulated compensated<br>absences | \$    | 3,244,539            | \$  | 2,856,133      | \$<br>(2,295,579) | \$ 3,805,093   | \$<br>3,533,867            |
| Activity for the year en            | ded J | une 30, 2019         | ) w | as as follows: |                   |                |                            |
|                                     |       | Beginning<br>Balance |     | Additions      | <br>Reductions    | Ending Balance | <br>Due within<br>One Year |
| Accumulated compensated absences    | \$    | 3,141,691            | \$  | 2,834,587      | \$<br>(2,731,739) | \$ 3,244,539   | \$<br>3,054,738            |

### Note 9 - Risk Management

SMART is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation).

In fiscal years 2020 and 2019, SMART was a qualifying self-insurer for vehicle and general liability loss with a self-retention per occurrence amount of \$1 million and excess insurance totaling \$10 million per occurrence. SMART is self-insured for workers' compensation claims up to \$500,000 per specific claim and is insured up to \$5 million for aggregate losses in excess of the \$500,000 individual claim. Vehicle, general, and workers' compensation claim liabilities are actuarially determined based on known information. Liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Recorded liabilities include an estimated amount for claims that have been incurred but not reported (IBNR). Management represents, based on existing known information and prior experience, that the estimated reserve for claims is adequate to satisfy all claims filed, or expected to be filed, for incidents that occurred through June 30, 2020.

SMART carries third-party commercial insurance for other areas of liability risk, including health benefits. Settled claims have not exceeded commercial coverage in any of the preceding five years.

Changes in the balances of self-insured liabilities during fiscal years 2020, 2019, and 2018 were as follows:

|   | <br>2020                     | 2019                     | 2018                     |
|---|------------------------------|--------------------------|--------------------------|
| Claims liability - July 1<br>Incurred claims - Current year including adjustments | \$<br>11,472,340 \$          | 6 12,594,574 \$          | 13,169,825               |
| to IBNR<br>Claim payments   | <br>3,876,796<br>(3,814,418) | 3,772,548<br>(4,894,782) | 5,232,911<br>(5,808,162) |
| Claims liability - June 30  | \$<br>11,534,718 \$          | 5 11,472,340 \$          | 12,594,574               |

Notes to Financial Statements

June 30, 2020 and 2019

### Note 10 - Agent Defined Benefit Pension Plan

#### Plan Description

The Suburban Mobility Authority for Regional Transportation participates in an agent multiple-employer defined benefit pension plan administered by the Municipal Employees' Retirement System of Michigan (MERS), which covers all full-time employees of the Suburban Mobility Authority for Regional Transportation. MERS was established as a statewide public employee pension plan by the Michigan Legislature under PA 135 of 1945 and is administered by a nine-member retirement board. MERS issues a publicly available financial report, which includes the financial statements and required supplemental information of this defined benefit plan. This report can be obtained at www.mersofmich.com or in writing to MERS at 1134 Municipal Way, Lansing, MI 48917.

#### Benefits Provided

The plan provides certain retirement, disability, and death benefits to plan members and beneficiaries. PA 427 of 1984, as amended, established and amends the benefit provisions of the participants in MERS.

The MERS plan covers full-time employees at the Authority, including ATU, UAW, Teamsters, AFSCME, and nonunion employees.

Retirement benefits for employees hired before July 1, 2007 are calculated as 2.25 percent of the employee's final five-year average salary times the employee's years of service. Normal retirement age is 60 with early retirement at 55 with 15 years of service. The vesting period is six years. Employees are eligible for nonduty disability benefits after six years of service and for duty-related disability benefits upon hire. Disability retirement benefits are determined in the same manner as retirement benefits, but are payable immediately without an actuarial reduction. Death benefits equal at least 85 percent of the accrued retirement allowance benefit. An employee who leaves service may withdraw his or her contributions, plus any accumulated interest.

Retirement benefits for employees hired after July 1, 2007 are calculated as 1.70 percent of the employee's final five-year average salary times the employee's years of service. Normal retirement age is 60 with early retirement at 50 with 20 years of service. The vesting period is 10 years. Employees are eligible for nonduty disability benefits after six years of service and for duty-related disability benefits upon hire. Disability retirement benefits are determined in the same manner as retirement benefits, but are payable immediately without an actuarial reduction. Death benefits equal at least 85 percent of the accrued retirement allowance benefit. An employee who leaves service may withdraw his or her contributions, plus any accumulated interest.

Benefit terms provide for annual cost of living adjustments to each employee's retirement allowance subsequent to the employee's retirement date. The annual adjustments are determined annually based on a percentage of the original retirement benefits, a percentage of the present retirement benefits, or a fixed dollar amount.

Benefit terms, within the parameters established by MERS, are generally established and amended by authority of the Authority's board, generally after negotiations of these terms with the affected unions.

#### Employees Covered by Benefit Terms

The following members were covered by the benefit terms as of December 31, 2019:

| Inactive plan members or beneficiaries currently receiving benefits | 902   |
|---|-------|
| Inactive plan members entitled to but not yet receiving benefits    | 152   |
| Active plan members   | 835   |
| Total employees covered by the plan                                 | 1,889 |

Notes to Financial Statements

June 30, 2020 and 2019

### Note 10 - Agent Defined Benefit Pension Plan (Continued)

#### Contributions

Article 9, Section 24 of the State of Michigan constitution requires that financial benefits arising on account of employee service rendered in each year be funded during that year. Accordingly, MERS retains an independent actuary to determine the annual contribution. The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by the MERS retirement board. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by plan members during the year, with an additional amount to finance any unfunded accrued liability. The Authority has established a 4.50 percent of covered payroll contribution rate to be paid by its covered employees.

For the year ended June 30, 2020, the average active employee contribution rate was 4.50 percent of annual pay, and the Suburban Mobility Authority for Regional Transportation's average contribution rate was 29.8 percent of annual payroll.

#### Net Pension Liability

The Authority has chosen to use the December 31 measurement date as its measurement date for the net pension liability. The June 30, 2020 fiscal year end reported net pension liability was determined using a measure of the total pension liability and the pension net position as of the December 31, 2019 measurement date. The December 31, 2019 measurement date total pension liability was determined by an actuarial valuation performed as of that date.

Changes in the net pension liability during the measurement year were as follows:

|   | Increase (Decrease) |                            |    |                      |    |                          |  |
|---|---------------------|----------------------------|----|----------------------|----|--------------------------|--|
| Changes in Net Pension Liability        |                     | Total Pension<br>Liability |    | Plan Net<br>Position |    | Net Pension<br>Liability |  |
| Balance at December 31, 2018            | \$                  | 254,637,445                | \$ | 180,238,266          | \$ | 74,399,179               |  |
| Changes for the year:                   |                     |                            |    |                      |    |                          |  |
| Service cost                            |                     | 4,502,393                  |    | -                    |    | 4,502,393                |  |
| Interest                                |                     | 19,885,440                 |    | -                    |    | 19,885,440               |  |
| Differences between expected and actual |                     |                            |    |                      |    |                          |  |
| experience                              |                     | (2,768,704)                |    | -                    |    | (2,768,704)              |  |
| Changes in assumptions                  |                     | 8,381,719                  |    | -                    |    | 8,381,719                |  |
| Contributions - Employer                |                     | -                          |    | 13,368,558           |    | (13,368,558)             |  |
| Contributions - Employee                |                     | -                          |    | 2,013,938            |    | (2,013,938)              |  |
| Net investment income                   |                     | -                          |    | 24,557,841           |    | (24,557,841)             |  |
| Benefit payments, including refunds     |                     | (16,641,264)               |    | (16,641,264)         |    | -                        |  |
| Administrative expenses                 |                     |                            |    | (423,144)            |    | 423,144                  |  |
| Net changes                             | _                   | 13,359,584                 |    | 22,875,929           |    | (9,516,345)              |  |
| Balance at December 31, 2019            | \$                  | 267,997,029                | \$ | 203,114,195          | \$ | 64,882,834               |  |

# Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2020, the Authority recognized pension expense of \$11,047,654.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 10 - Agent Defined Benefit Pension Plan (Continued)

At June 30, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|   |    | Deferred<br>Outflows of<br>Resources | <br>Deferred<br>Inflows of<br>Resources |
|---|----|--------------------------------------|---|
| Difference between expected and actual experience<br>Changes in assumptions | \$ | -<br>5,587,813                       | \$<br>3,005,615                         |
| Net difference between projected and actual earnings on pension plan        |    |                                      |   |
| investments   |    | 599,903                              | -                                       |
| Employer contributions to the plan subsequent to the measurement date       | ;  | 4,768,654                            | <br>-                                   |
| Total   | \$ | 10,956,370                           | \$<br>3,005,615                         |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows. These amounts are exclusive of the employer contributions to the plan made subsequent to the measurement date (\$4,768,654), which will impact the net pension liability in fiscal year 2021, rather than pension expense.

| <br>Years Ending<br>June 30      | <br>Amount   |
|----------------------------------|--|
| <br>2021<br>2022<br>2023<br>2024 | \$<br>226,674<br>2,484,990<br>2,511,648<br>(2,041,211) |

### Actuarial Assumptions

The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions applied to all periods included in the measurement:

| Inflation  | 2.50% |
|--|-------|
| Salary increases (including inflation)                   | 3.00% |
| Investment rate of return (gross of investment expenses) | 7.60% |

The mortality table used to project the mortality experience of nondisabled plan members is a 50 percent male and 50 percent female blend of the following tables:

- 1. The RP-2014 Healthy Annuitant Mortality Tables, with rates multiplied by 105 percent
- 2. The RP-2014 Employee Mortality Tables
- 3. The RP-2014 Juvenile Mortality Tables

The mortality table used to project the mortality experience of disabled plan members is a 50 percent male and 50 percent female blend of the RP-2014 Disabled Retiree Mortality Tables.

The actuarial assumptions used in the December 31, 2019 actuarial valuation include a 10 percent margin for future mortality improvements, relative to the actual mortality experience seen in the 2009-2013 Experience Study.

#### Discount Rate

The discount rate used to measure the total pension liability was 7.60 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the employee rate.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 10 - Agent Defined Benefit Pension Plan (Continued)

#### **Projected Cash Flows**

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments was determined using a model in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return as of December 31, 2019, the measurement date, for each major asset class are summarized in the following table:

| Asset Class         | Target Allocation | Long-term<br>Expected Real<br>Rate of Return |  |
|---------------------|-------------------|--|--|
| Global equity       | 60.00 %           | 6.15 %                                       |  |
| Global fixed income | 20.00             | 1.26   |  |
| Real assets         | 20.00             | 6.56   |  |

#### Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Authority, calculated using the discount rate of 7.60 percent, as well as what the Authority's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

|  | Percentage<br>nt Decrease<br>(6.0%) | Curr | rent Discount<br>Rate<br>(7.60%) | Percentage<br>int Increase<br>(8.60%) |
|--|-------------------------------------|------|----------------------------------|---------------------------------------|
| Net pension liability of the Suburban Mobility Authority for Regional Transportation | \$<br>92,655,780                    | \$   | 64,882,834                       | \$<br>41,161,269                      |

### Pension Plan Fiduciary Net Position

Detailed information about the plan's fiduciary net position is available in the separately issued financial report found at www.mersofmich.com. The plan's fiduciary net pension has been determined on the same basis as used by the plan. The plan uses the economic resources measurement focus and the full accrual basis of accounting. Investments are stated at fair value. Contribution revenue is recorded as contributions are due pursuant to legal requirements. Benefit payments and refunds of employee contributions are recognized as expense when due and payable in accordance with the benefit terms.

#### Assumption Changes

The December 31, 2019 actuarial valuation included a reduction in the assumed investment rate of return from 8.00 percent to 7.60 percent and a reduction in the assumption for salary increases from 3.75 percent to 3.00 percent.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### **Note 11 - Defined Contribution Postemployment Benefits**

The Authority provides an employer-sponsored healthcare savings plan to certain employees to cover the costs of postemployment medical expenses available to the participant upon separation from employment by the Authority. This is a defined contribution plan administered by Michigan Municipal Employees' Retirement System. The benefits are provided under collective bargaining agreements (or other legal authority for providing benefits). There are no required contributions from employees. The Authority is required to contribute \$125 per month for each participating employee in the International Brotherhood of Teamsters and \$137 per month for each participating employee in Amalgamated Transit Union, American Federation of State, County and Municipal Employees, and nonrepresented employee groups. HCSP participants are not eligible for authority-paid retiree health care under any other authority plan or program.

During the years ended June 30, 2020 and 2019, the Authority made contributions of \$546,451 and \$737,675, respectively, to the plan.

### Note 12 - Other Postemployment Benefit Plan

### Plan Description

SMART provides other postemployment benefits (OPEB) for all employees who meet eligibility requirements. These OPEB benefits are provided by SMART through its Enterprise Operating Fund directly to the retiree and beneficiary monthly. The SMART Enterprise Operating Fund will also make, on a discretionary basis, advance OPEB funding contributions to the Michigan Municipal Employees' Retirement System (MERS) retiree health funding vehicle.

MERS is a statutory public corporation multiple-employer retirement system that pools assets of the participating employers for investment purposes but maintains separate accounts for each individual employer retiree health funding vehicle. These funds constitute a healthcare fund, which enable SMART to accumulate monies to provide or subsidize health benefits for retirees and retiree beneficiaries.

SMART and the Municipal Employees' Retirement System separately issue public financial reports that include financial statements and required supplemental information for their respective organizations. The MERS financial report can be obtained by writing to MERS at 1134 Municipal Way, Lansing, MI 48917 or on the MERS website at www.mersofmich.com.

Management of the plan is vested in the SMART board of directors.

#### **Benefits Provided**

SMART provides postemployment health insurance, life insurance, and prescription benefits to eligible employees and beneficiaries. Eligible employees include those who retire after attaining age 60 with at least six years of service or after attaining age 55 with at least 15 years of service. For certain employees hired after July 1, 2007, health, life, and prescription benefits will be provided after the employee attains age 55 with at least 25 years of service. There are no cost of living benefit adjustments. Union contracts or the nonunion benefit book outline specifically which healthcare agent a retiree or beneficiary can utilize.

### Notes to Financial Statements

#### June 30, 2020 and 2019

### Note 12 - Other Postemployment Benefit Plan (Continued)

#### **Employees Covered by Benefit Terms**

Substantially all SMART employees hired before July 1, 2007; AFSCME members hired before February 9, 2015; and all UAW members are members of the plan. During fiscal year 2015, SMART implemented a defined contribution healthcare savings plan (the "HCSP") as an alternative to the existing plan, effectively closing the retiree healthcare and prescription plan to new employees. All Amalgamated Transit Union, International Brotherhood of Teamsters, and all nonrepresented employees hired after July 1, 2007 were transferred to the HCSP retroactive to their date of hire. The HCSP also includes employees in the American Federation of State, County and Municipal Employees hired after February 9, 2015.

The following members were covered by the benefit terms as of December 31, 2018.

| Inactive plan members or beneficiaries currently |       |  |
|--|-------|--|
| receiving benefits                               | 611   |  |
| Active plan members                              | 805   |  |
|  |       |  |
| Total plan members                               | 1,416 |  |

#### **Contributions**

SMART contributes 100 percent of the actual monthly costs for current benefits and administrative expenses to the plan through its Enterprise Operating Fund (pay-as-you-go funding). SMART has made additional payments to the OPEB retiree health funding vehicle at MERS on a discretionary basis.

SMART union and nonunion retirees who retire after January 6, 2012 also contribute a portion of their monthly retirement benefit to fund monthly healthcare premium payments made by SMART. For the fiscal year ended June 30, 2020, SMART paid postemployment healthcare benefit premiums and administrative costs of \$7,145,341. In addition, SMART also contributed \$6,300,000 into its prefunded retiree healthcare fund and paid \$117,883 of administrative OPEB investment costs from the retiree healthcare fund.

#### Net OPEB Liability

The Authority has chosen to use the June 30, 2020 measurement date as its measurement date for the net OPEB liability. The June 30, 2020 fiscal year end reported net OPEB liability was determined using a measure of the total OPEB liability and the OPEB net position as of the June 30, 2020 measurement date. The June 30, 2020 total OPEB liability was determined by an actuarial valuation performed as of December 31, 2018, which used updated procedures to roll forward the estimated liability to June 30, 2020.

### Notes to Financial Statements

#### June 30, 2020 and 2019

#### Note 12 - Other Postemployment Benefit Plan (Continued)

Changes in the net OPEB liability during the measurement year were as follows:

|   | Ir                          | Increase (Decrease) |                      |                       |  |  |  |  |  |  |
|---|-----------------------------|---------------------|----------------------|-----------------------|--|--|--|--|--|--|
| Changes in Net OPEB Liability           | <br>Total OPEB<br>Liability |                     | Plan Net<br>Position | Net OPEB<br>Liability |  |  |  |  |  |  |
| Balance at July 1, 2019                 | \$<br>181,068,642           | \$                  | 61,588,862 \$        | 119,479,780           |  |  |  |  |  |  |
| Changes for the year:                   |                             |                     |                      |                       |  |  |  |  |  |  |
| Service cost                            | 1,676,593                   |                     | -                    | 1,676,593             |  |  |  |  |  |  |
| Interest                                | 9,808,385                   |                     | -                    | 9,808,385             |  |  |  |  |  |  |
| Differences between expected and actual |                             |                     |                      |                       |  |  |  |  |  |  |
| experience                              | (1,297,425)                 |                     | -                    | (1,297,425)           |  |  |  |  |  |  |
| Contributions - Employer                | -                           |                     | 13,445,341           | (13,445,341)          |  |  |  |  |  |  |
| Net investment income                   | -                           |                     | 1,564,171            | (1,564,171)           |  |  |  |  |  |  |
| Benefit payments, including refunds     | (7,145,341)                 |                     | (7,145,341)          | -                     |  |  |  |  |  |  |
| Administrative expenses                 | <br>-                       |                     | (117,883)            | 117,883               |  |  |  |  |  |  |
| Net changes                             | <br>3,042,212               |                     | 7,746,288            | (4,704,076)           |  |  |  |  |  |  |
| Balance at June 30, 2020                | \$<br>184,110,854           | \$                  | 69,335,150 \$        | 114,775,704           |  |  |  |  |  |  |

The plan's fiduciary net position represents 37.7 percent of the total OPEB liability.

## OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2020, the Authority recognized OPEB expense of \$7,530,677.

At June 30, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|   | <br>Deferred<br>Outflows of<br>Resources | <br>Deferred<br>Inflows of<br>Resources |
|---|--|---|
| Difference between expected and<br>actual experience<br>Changes in assumptions<br>Net difference between projected<br>and actual earnings on OPEB | \$<br>-<br>14,200,398                    | \$<br>18,221,529<br>-                   |
| plan investments  | <br>2,513,775                            | <br>-                                   |
| Total   | \$<br>16,714,173                         | \$<br>18,221,529                        |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Years Ending<br>June 30              | <br>Amount  |
|--------------------------------------|---|
| 2021<br>2022<br>2023<br>2024<br>2025 | \$<br>(443,366)<br>(416,519)<br>(305,299)<br>(220,014)<br>(122,158) |

Notes to Financial Statements

June 30, 2020 and 2019

#### Note 12 - Other Postemployment Benefit Plan (Continued)

#### Actuarial Assumptions

The total OPEB liability in the June 30, 2020 actuarial valuation was determined using an inflation assumption of 2.5 percent; assumed salary increases for individual members based on age, including a base increase of 3.75 percent for all years and a merit/seniority increase of 11 percent at age 20, 7.2 percent at age 25, 3.1 percent at age 30, 1.9 percent at age 35, 1.2 percent at age 40, 0.81 percent at age 45, 0.52 percent at age 50, and 0.30 percent at age 55; an investment rate of return (net of investment expenses) of 5.5 percent; a healthcare cost trend rate of 8.25 percent for 2020, decreasing 0.50 percent for nine years to an ultimate rate of 3.75 percent for 2029 and later years; and the RP-2014 mortality tables. These assumptions were applied to all periods included in the measurement.

#### Discount Rate

The discount rate used to measure the total OPEB liability was 5.50 percent. The projection of cash flows used to determine the discount rate assumed that in years where an unfunded actuarial accrued liability exists, the total contributions will be equal to the projected benefit payments (pay-as-you-go) plus an additional fixed employer contribution of a minimum \$4.1 million, in order to fund the actuarial contribution amount. In years where no unfunded actuarial accrued liability exists, the total contributions will be equal to the projected service cost, and contributions and benefit payments occur halfway through the year.

Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

#### Investment Rate of Return

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and adding expected inflation. Best estimates of arithmetic real rates of return as of the June 30, 2020 measurement date for each major asset class included in the OPEB plan's target asset allocation, as disclosed in the investment footnote, are summarized in the following table:

|                     | Asset Class | Target Allocation | Long-term<br>Expected Real<br>Rate of Return |
|---------------------|-------------|-------------------|--|
| Global equity       |             | 60.00 %           | 6.15 %                                       |
| Global fixed income |             | 20.00             | 1.26   |
| Real assets         |             | 20.00             | 6.56   |

#### Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability of the Authority, calculated using the discount rate of 5.50 percent, as well as what the Authority's net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

|   | 1 Percentage<br>pint Decrease<br>(4.5%) | Cı | Irrent Discount<br>Rate<br>(5.5%) | Percentage<br>int Increase<br>(6.5%) |
|---|---|----|-----------------------------------|--------------------------------------|
| Net OPEB liability of the Municipal Employees'<br>Retirement System of Michigan | \$<br>137,314,235                       | \$ | 114,775,704                       | \$<br>95,919,226                     |

### Notes to Financial Statements

#### June 30, 2020 and 2019

#### Note 12 - Other Postemployment Benefit Plan (Continued)

#### Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate

The following presents the net OPEB liability of the Authority, calculated using the healthcare cost trend rate of 8.25 percent, as well as what the Authority's net OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

|   | Percentage<br>bint Decrease<br>(7.25%) | Current<br>Healthcare Cost<br>Trend Rate<br>(8.25%) |             |    | I Percentage<br>Point Increase<br>(9.25%) |
|---|--|---|-------------|----|---|
| Net OPEB liability of the Municipal Employees'<br>Retirement System of Michigan | \$<br>93,447,657                       | \$  | 114,775,704 | \$ | 140,318,093                               |

#### Note 13 - Commitments

SMART leases certain office space and equipment under operating lease agreements. Some leases include escalation clauses for SMART's pro rata share of taxes and operating expenses. Total rent expense for the years ended June 30, 2020 and 2019 was approximately \$526,000 and \$479,000, respectively.

SMART entered into a noncancelable 10-year lease commencing on October 1, 2017 through September 30, 2027 for its administrative offices and the ticket sales store.

Approximate minimum lease payments are as follows:

| <br>Amount   |
|--|
| \$<br>405,000<br>405,000<br>405,000<br>405,000<br>397,000<br>799,000 |
| \$<br>2,816,000  |
|  |

#### Note 14 - Contingent Liabilities

Various legal actions and workers' compensation claims are outstanding or may be instituted or asserted against SMART. Management has accrued amounts with respect to such actions and claims based on its best estimate of SMART's ultimate liability in these matters, including an estimate for claims that have been incurred but not reported for self-insured liability exposure.

#### Note 15 - Explanation of Ineligible Expenses per the OPT R&E Manual

Ineligible expenses are classified appropriately according to the definition in the Local Public Transit Revenue and Expense Manual (R&E Manual). Any capital funds used to pay operating costs have been subtracted from eligible costs, which included \$4 million of preventative maintenance in 2020 and 2019. Also, any expenses associated with earned revenue, of which SMART had none in 2020 and 2019, would be subtracted from eligible costs.

### Notes to Financial Statements

#### June 30, 2020 and 2019

#### Note 16 - Impact of COVID-19 on Operations

On March 11, 2020, the World Health Organization declared the novel strain of coronavirus (COVID-19) a global pandemic and recommended containment and mitigation measures worldwide. The COVID-19 outbreak in the United States has caused disruptions through mandated and voluntary closings of businesses and shelter in place orders for all but those deemed essential services. Since the outbreak, SMART has continuously monitored the situations, and made necessary adjustments to operations to ensure the safety of services. This includes reducing bus capacity, requiring face covers for riders, and additional bus cleaning procedures. To reduce contact between riders and divers, SMART suspended collecting all fares for rides during the pandemic. Fare collection has not been reinstated as of the date of the financial statements.

On March 18, 2020, SMART temporarily reduced its bus service, to approximately 30 percent of normal operations, as a result of decreased ridership due to the pandemic and shelter in place orders. In June 2020, SMART reinstated bus service to approximately 60 percent of normal operations. Additionally, in June 2020, SMART began paying a hazard premium, between \$5.00 and \$7.50 per hour, for all drivers and staff whose function requires them to be on-site at a SMART facility. SMART incurred approximately \$500,000 in hazard pay expense for fiscal year 2020.

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security ("CARES") Act was enacted and signed into law. The CARES Act included provisions for grant funding to state and local governments. SMART was allocated approximately \$55,605,000 of additional grant funding from the CARES Act. For fiscal year 2020, SMART will seek expenditure reimbursement of approximately \$6,000,000 from CARES funding.

# **Required Supplemental Information**

### Required Supplemental Information Schedule of Changes in the Net Pension Liability and Related Ratios

Last Six Years Years Ended December 31

|   | <br>2019   | <br>2018   | <br>2017   | <br>2016   | <br>2015  |   | 2014   |
|---|--|--|--|--|---|---|--|
| <b>Total Pension Liability</b><br>Service cost<br>Interest<br>Differences between expected and actual   | \$<br>4,502,393<br>19,885,440  | 4,468,876<br>19,353,007  | \$<br>4,143,547<br>19,005,207  | 3,891,466<br>18,585,805  | 3,819,202 \$<br>17,695,500  | 6 | 3,701,095<br>17,072,926  |
| experience<br>Changes in assumptions<br>Benefit payments, including refunds   | <br>(2,768,704)<br>8,381,719<br>(16,641,264)                             | <br>(870,763)<br>-<br>(15,806,604)                                       | <br>(3,478,232)<br>-<br>(15,337,264)                                     | (2,515,718)<br>-<br>(14,527,892)                                   | <br>99,715<br>10,351,934<br>(13,643,308)                              |   | -<br>-<br>(12,930,124)   |
| Net Change in Total Pension Liability   | 13,359,584   | 7,144,516  | 4,333,258  | 5,433,661  | 18,323,043  |   | 7,843,897  |
| Total Pension Liability - Beginning of year   | <br>254,637,445  | <br>247,492,929  | <br>243,159,671  | <br>237,726,010  | <br>219,402,967   |   | 211,559,070  |
| Total Pension Liability - End of year   | \$<br>267,997,029  | \$<br>254,637,445  | \$<br>247,492,929  | \$<br>243,159,671  | \$<br>237,726,010   | 5 | 219,402,967  |
| Plan Fiduciary Net Position<br>Contributions - Employer<br>Contributions - Employee<br>Net investment income (loss)<br>Administrative expenses<br>Benefit payments, including refunds | \$<br>13,368,558<br>2,013,938<br>24,557,841<br>(423,144)<br>(16,641,264) | \$<br>8,165,009<br>1,972,003<br>(7,496,684)<br>(373,896)<br>(15,806,604) | \$<br>16,522,752<br>1,750,206<br>23,044,677<br>(364,112)<br>(15,337,264) | 15,725,356<br>1,650,588<br>17,449,806<br>(348,853)<br>(14,527,892) | 5,096,203 \$<br>1,627,578<br>(2,305,957)<br>(340,843)<br>(13,643,308) | 6 | 4,675,271<br>1,600,418<br>9,705,285<br>(355,364)<br>(12,930,124) |
| Net Change in Plan Fiduciary Net Position   | 22,875,929   | (13,540,172)   | 25,616,259   | 19,949,005   | (9,566,327)   |   | 2,695,486  |
| Plan Fiduciary Net Position - Beginning of year   | <br>180,238,266  | <br>193,778,438  | <br>168,162,179  | <br>148,213,174  | <br>157,779,501   |   | 155,084,015  |
| Plan Fiduciary Net Position - End of year   | \$<br>203,114,195  | \$<br>180,238,266  | \$<br>193,778,438  | \$<br>168,162,179  | \$<br>148,213,174   | 5 | 157,779,501  |
| Authority's Net Pension Liability - Ending  | \$<br>64,882,834   | \$<br>74,399,179   | \$<br>53,714,491   | \$<br>74,997,492   | \$<br>89,512,836  | 5 | 61,623,466   |
| Plan Fiduciary Net Position as a Percentage of<br>Total Pension Liability   | 75.79 %  | 70.78 %  | 78.30 %  | 69.16 %  | 62.35 %   |   | 71.91 %  |
| Covered Payroll   | \$<br>44,836,035   | \$<br>43,850,988   | \$<br>40,197,698   | \$<br>36,992,486   | \$<br>36,833,068 \$   | 5 | 35,107,048   |
| Authority's Net Pension Liability as a<br>Percentage of Covered Payroll   | 144.71 %   | 169.66 %   | 133.63 %   | 202.74 %   | 243.02 %  |   | 175.53 %   |

Schedule is built prospectively upon implementation of GASB 68.

### Required Supplemental Information Schedule of Pension Contributions

#### Last Ten Fiscal Years

#### Years Ended June 30

|   | 2020 2019                                  | 2018 2017                          | 2016 2015                     | 2014 2013                           | 2012 2011                      |  |  |  |  |  |
|---|--|------------------------------------|-------------------------------|-------------------------------------|--------------------------------|--|--|--|--|--|
| Actuarially determined contribution   | \$ 8,212,548 \$ 7,033,464                  | \$ 6,522,752 \$ 5,725,357          | \$ 5,096,203 \$ 4,788,752     | \$ 4,549,591 \$ 4,747,571           | \$ 5,194,092 \$ 5,952,816      |  |  |  |  |  |
| Contributions in relation to the<br>actuarially determined contribution   | 13,199,457 8,165,009                       | 16,522,752 15,725,357              | 5,096,203 4,788,752           | 4,624,857 3,980,544                 | 4 4,649,410 6,466,982          |  |  |  |  |  |
| Contribution Excess (Deficiency)  | \$ 4,986,909 \$ 1,131,545                  | \$ 10,000,000 \$ 10,000,000        | <u>\$ - </u> \$ -             | <u>\$ 75,266</u> <u>\$ (767,027</u> | 7) \$ (544,682) \$ 514,166     |  |  |  |  |  |
| Covered Payroll   | \$ 44,268,897 \$ 43,850,988                | \$ 40,197,698 \$ 36,992,486        | \$ 36,833,068 \$ 35,107,048   | \$ 34,791,376 \$ 34,887,806         | \$ \$ 36,714,556 \$ 39,146,755 |  |  |  |  |  |
| Contributions as a Percentage of<br>Covered Payroll   | 29.82 % 18.62 %                            | o 41.10 % 42.51 %                  | 13.84 % 13.64 %               | 13.29 % 11.41 %                     | % 12.66 % 16.52 %              |  |  |  |  |  |
| Notes to Schedule of Pension Contributions  |  |                                    |                               |                                     |                                |  |  |  |  |  |
| Actuarial valuation information relative to   | the determination of contribution          | ons:                               |                               |                                     |                                |  |  |  |  |  |
| Valuation date  | Actuarially determined co<br>are reported. | ontribution rates are calculated a | as of December 31, two years  | prior to the end of the fiscal ye   | ear in which the contributions |  |  |  |  |  |
| Methods and assumptions used to determ  | nine contribution rates:                   |                                    |                               |                                     |                                |  |  |  |  |  |
| Actuarial cost method<br>Amortization method<br>Remaining amortization period<br>Asset valuation method<br>Inflation<br>Salary increase<br>Investment rate of return<br>Retirement age<br>Mortality | Experience-based tables                    | ket                                | type of eligibility condition |                                     |                                |  |  |  |  |  |

None

Other information

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### Required Supplemental Information Schedule of Changes in the Net OPEB Liability and Related Ratios

|   |  | Years E   | nded June 30   |
|---|--|---|--|
|   | <br>2020   | 2019  | 2018   |
| Total OPEB Liability<br>Service cost<br>Interest<br>Differences between expected and actual experience<br>Changes in assumptions<br>Benefit payments, including refunds | \$<br>1,676,593 \$<br>9,808,385<br>(1,297,425)<br>-<br>(7,145,341) | 1,499,372 \$<br>11,539,771<br>(27,059,480)<br>22,428,697<br>(8,249,942) | 1,672,442<br>11,264,428<br>(321,657)<br>-<br>(8,335,309) |
| Net Change in Total OPEB Liability  | 3,042,212  | 158,418   | 4,279,904  |
| Total OPEB Liability - Beginning of year  | <br>181,068,642  | 180,910,224   | 176,630,320  |
| Total OPEB Liability - End of year  | \$<br>184,110,854 \$   | 181,068,642 \$  | 180,910,224  |
| Plan Fiduciary Net Position<br>Contributions - Employer<br>Net investment income<br>Administrative expenses<br>Benefit payments, including refunds                      | \$<br>13,445,341 \$<br>1,564,171<br>(117,883)<br>(7,145,341)       | 13,999,942 \$<br>1,800,508<br>(118,940)<br>(8,249,942)                  | 13,553,709<br>3,672,021<br>(122,336)<br>(8,335,309)      |
| Net Change in Plan Fiduciary Net Position   | 7,746,288  | 7,431,568   | 8,768,085  |
| Plan Fiduciary Net Position - Beginning of year   | <br>61,588,862   | 54,157,294  | 45,389,209   |
| Plan Fiduciary Net Position - End of year   | \$<br>69,335,150 \$  | 61,588,862 \$   | 54,157,294   |
| Net OPEB Liability - Ending   | \$<br>114,775,704 \$   | 119,479,780 \$  | 126,752,930  |
| Plan Fiduciary Net Position as a Percentage of Total<br>OPEB Liability  | 37.66 %  | 34.01 %   | 29.94 %  |
| Covered Payroll   | \$<br>55,369,846 \$  | 54,013,348 \$   | 44,134,313   |
| Net OPEB Liability as a Percentage of Covered Payroll   | 207.29 %   | 221.20 %  | 287.20 %   |
|   |  |   |  |

Schedule is built prospectively upon implementation of GASB 75.

### Required Supplemental Information Schedule of OPEB Contributions

|   |             |   |  |   |                        |               |     |                                   |     |                       |     |                 |     |               |     |              |      | st Ten Fi<br>ears Ende |       |             |
|---|-------------|---|--|---|------------------------|---------------|-----|-----------------------------------|-----|-----------------------|-----|-----------------|-----|---------------|-----|--------------|------|------------------------|-------|-------------|
|   | 20          | 020   |  | 2019  |                        | 2018          |     | 2017                              |     | 2016                  |     | 2015            |     | 2014          |     | 2013         |      | 2012                   |       | 2011        |
| Actuarially determined<br>contribution<br>Contributions in relation to the  | \$ 11,1     | 19,377                                      | \$   | 13,305,693  | \$                     | 13,486,227    | \$  | 13,048,354                        | \$  | 13,232,377            | \$  | 11,175,415      | \$  | 10,808,965    | \$  | 10,343,506   | \$   | 11,579,061             | \$    | 9,487,958   |
| actuarially determined<br>contribution  | 13,4        | 45,341                                      |  | 13,999,942  |                        | 13,553,709    |     | 14,273,710                        |     | 12,955,318            |     | 11,621,453      |     | 7,622,758     |     | 6,951,013    |      | 5,669,814              |       | 5,505,236   |
| Contribution Excess<br>(Deficiency)   | \$ 2,3      | 325,964                                     | \$   | 694,249   | \$                     | 67,482        | \$  | 1,225,356                         | \$  | (277,059)             | \$  | 446,038         | \$  | (3,186,207)   | \$  | (3,392,493)  | \$   | (5,909,247)            | \$    | (3,982,722) |
| Covered Employee Payroll  | \$ 55,3     | 869,846                                     | \$ !   | 54,013,348  | \$                     | 44,134,313    | \$  | 36,833,068                        | \$  | 36,833,068            | \$  | 35,107,048      | \$  | 35,107,048    | \$  | 34,791,376   | \$   | 36,714,556             | \$    | 39,146,755  |
| Contributions as a Percentage<br>of Covered Employee Payrol   | 1 2         | 24.28 %                                     |  | 25.92 %   |                        | 30.71 %       |     | 38.75 %                           |     | 35.17 %               |     | 33.10 %         |     | 21.71 %       |     | 19.98 %      |      | 15.44 %                |       | 14.06 %     |
| Notes to Schedule of Contributi   | ons         |   |  |   |                        |               |     |                                   |     |                       |     |                 |     |               |     |              |      |                        |       |             |
| Actuarial valuation information rela  | ative to th | ne deteri                                   | mina   | ation of contr  | ribu                   | utions:       |     |                                   |     |                       |     |                 |     |               |     |              |      |                        |       |             |
| Valuation date  |             |   |  | ,   |                        |               |     | es are calcula<br>outions are rec |     | d as of Decen<br>red. | ıbe | er 31 of even i | nur | nber years, w | hic | h is 6 month | s pr | ior to the beo         | ginni | ng of the   |
| Methods and assumptions used to   | determi     | ne contr                                    | ibuti  | on rates:   |                        |               |     |                                   |     |                       |     |                 |     |               |     |              |      |                        |       |             |
| Actuarial cost method<br>Amortization method<br>Remaining amortization period<br>Asset valuation method<br>Inflation<br>Healthcare cost trend rates<br>Salary increase<br>Investment rate of return<br>Retirement age |             | Lev<br>25 y<br>Mar<br>2.00<br>Initi<br>3.75 | el do<br>/ears<br>ket<br>) to 2<br>al tre<br>5 to 7<br>) per | value of ass<br>2.75 percent<br>end of 8.25 p<br>14.75 percent<br>rcent - Net o | t<br>oer<br>nt<br>of C | cent graduall | /es | stment expens                     | ses | ultimate trend        |     | ·               | ce  | nt in year 10 |     |              |      |                        |       |             |

Experience-based table of rates that are specific to the type of eligibility condition 50 percent male - 50 percent female blend of the RP-2014 mortality tables

Other information

None

Mortality

### Notes to Required Supplemental Information

#### June 30, 2020 and 2019

#### Pension Information

#### Changes in Assumptions

Amounts reported in 2015 reflect a change in inflation rates from 3.0 to 4.0 percent in 2014 to 3.25 percent in 2015. In addition, the assumed salary increases also changed from 4.5 to 3.75 percent in 2014 and 2015, respectively. The investment rate of return went from 8.25 percent in 2014 to 8.00 percent in 2015. Lastly, the 2014 mortality rates were based on the 1994 Group Annuity Mortality table of a 50 percent male and 50 percent female blend. For disabled retirees, the regular mortality table was used with a 10-year set forward in ages to reflect the higher expected mortality rates of disabled members. In 2015, the mortality rates were updated based on mortality experience of nondisabled plan members with a 50 percent male and 50 percent female blend of the following tables:

- 1. The RP-2014 Healthy Annuitant Mortality Tables, with rates multiplied by 105 percent
- 2. The RP-2014 Employee Mortality Tables
- 3. The RP-2014 Juvenile Mortality Tables

Amounts reported in 2019 reflect a reduction in the assumed investment rate of return from 8.00 percent to 7.60 percent and a reduction in the assumption for salary increases from 3.75 percent to 3.00 percent.

#### **OPEB** Information

#### **Changes in Assumptions**

Amounts reported in 2019 reflect a change in the mortality tables from the RP-2000 mortality tables projected 20 years with U.S. Projection Scale BB to the RP-2014 mortality tables. In addition, the investment rate of return (net of investment expenses) decreased from 6.5 to 5.5 percent, and the healthcare cost trend rate decreased from 9.0 to 8.25 percent.

# Other Supplemental Information Operating Revenue Schedule

|   | J  | lul 1, 2019 | C  | Oct 1, 2019 |             |
|---|----|-------------|----|-------------|-------------|
|   |    | to          |    | to          |             |
| Description                               | Se | ep 30, 2019 | JL | ın 30, 2020 | Total       |
|   |    |             |    |             |             |
| Passenger fares                           | \$ | 2,783,060   | \$ | 4,572,484   | \$7,355,544 |
| Contract fares                            |    | 23,438      |    | 33,042      | 56,480      |
| Advertising                               |    | 241,511     |    | 567,346     | 808,857     |
| Rental of buildings or other property     |    | 10,985      |    | 49,584      | 60,569      |
| Gain/Loss from the sale of capital assets |    | -           |    | -           | -           |
| Other nontrans. revenue                   |    | 4,442       |    | 212,470     | 216,912     |
| Other local contracts - Mun. Cr.          |    | -           |    | -           | -           |
| Other local contracts - Com. Cr.          |    | 69,249      |    | 187,041     | 256,290     |
| Total operating revenue                   | \$ | 3,132,685   | \$ | 5,621,967   | \$8,754,652 |

# Other Supplemental Information Operating Revenue Schedule

|   | (  | Dct 1, 2018<br>to | Jul 1, 2019<br>to |               |
|---|----|-------------------|-------------------|---------------|
| Description                               | J  | un 30, 2019       | Sep 30, 2019      | Total         |
| Passenger fares                           | \$ | 8,798,185         | \$ 2,783,060      | \$ 11,581,245 |
| Contract fares                            |    | 86,571            | 23,438            | 110,009       |
| Advertising                               |    | 541,159           | 241,511           | 782,670       |
| Rental of buildings or other property     |    | 53,234            | 10,985            | 64,219        |
| Gain/Loss from the sale of capital assets |    | -                 | -                 | -             |
| Other nontrans. revenue                   |    | 4,309             | 4,442             | 8,751         |
| Other local contracts - Mun. Cr.          |    | -                 | -                 | -             |
| Other local contracts - Com. Cr.          |    | 204,112           | 69,249            | 273,361       |
| Total revenue                             | \$ | 9,687,570         | \$ 3,132,685      | \$ 12,820,255 |

## Other Supplemental Information Local Revenue Schedule

| Description   |          | Jul 1, 2019<br>to<br>ep 30, 2019 | Oct 1, 2019<br>to<br>Jun 30, 2020 |          | Total                        |
|---|----------|----------------------------------|-----------------------------------|----------|------------------------------|
| Taxes levied directly<br>Local community Stabilization<br>Other local contracts | \$       | 18,112,701<br>-<br>-             | \$ 56,895,075<br>2,051,127<br>-   | \$       | 75,007,776<br>2,051,127<br>- |
| Total revenue   | \$       | 18,112,701                       | \$ 58,946,202                     | \$       | 77,058,903                   |
| Interest Income<br>Refunds and Credits  | \$<br>\$ | <u>685,903</u><br>1,069          | \$ 1,167,739<br>\$ 1,283,457      | \$<br>\$ | 1,853,642<br>1,284,526       |

## Other Supplemental Information Local Revenue Schedule

|  | Oct 1, 2018                | Jul 1, 2019        |                               |
|--|----------------------------|--------------------|-------------------------------|
| Description  | to<br>Jun 30, 2019         | to<br>Sep 30, 2019 | <br>Total                     |
| Taxes levied directly<br>Local community Stabilization | \$ 58,799,265<br>2,354,563 | \$ 18,112,701<br>- | \$<br>76,911,966<br>2,354,563 |
| Other local contracts<br>Total revenue                 | <u> </u>                   | <u> </u>           | \$<br>-<br>79,266,529         |
| Interest Income  | \$ 1,757,949               | \$ 685,903         | \$<br>2,443,852               |
| Other non-trans Revenue                                | \$ 275,389                 | <u>\$</u> -        | \$<br>275,389                 |
| Refunds and Credits                                    | \$ 490,546                 | \$ 1,069           | \$<br>491,615                 |

# Other Supplemental Information Federal and State Operating Revenue

|  | Jul 1, 2019        | Oct 1, 2019        |              |
|--|--------------------|--------------------|--------------|
| Description                                    | to<br>Sep 30, 2019 | to<br>Jun 30, 2020 | Total        |
|  |                    |                    |              |
| State Operating Assistance                     | \$ 8,931,225       | \$ 21,378,933      | \$30,310,158 |
| Other local revenue                            | -                  | -                  | -            |
| Line-item municipal credit                     | 407,634            | 1,222,906          | 1,630,540    |
| Mun. Cr. special appropriation                 | 407,634            | 1,222,906          | 1,630,540    |
| Other MDOT/BPT contracts and reimb             |                    |                    |              |
| Reimb for section 5309 program admin           | -                  | -                  | _            |
| State Preventive Maintenance (NF Mobility Mgt) | 250,000            | 751,061            | 1,001,061    |
| Subtotal SMART State                           | 9,996,493          | 24,575,806         | 34,572,299   |
| Pass-through State Act 51:                     |                    |                    |              |
| Act 51 Prior Year Adj                          |                    |                    | -            |
| Bedford  | 32,283             | 81,165             | 113,448      |
| Bedford (prior year)                           | -                  | 16,431             | 16,431       |
| LETC Urban and Non-Urban                       | 146,715            | 1,629,030          | 1,775,745    |
| LETC Urban and Non-Urban (prior year)          | -                  | 83,926             | 83,926       |
| Royal Oak Township                             | 1,365              | 8,569              | 9,934        |
| Royal Oak Township (prior year)                | -                  | 500                | 500          |
|  |                    |                    |              |
| Total Pass-through State Act 51                | 180,363            | 1,819,621          | 1,999,984    |
| Other state pass-through grants:               |                    |                    |              |
| Specialized Service Grant FY 2019              | -                  | -                  | -            |
| Specialized Service Grant FY 2020              | 196,951            | 691,722            | 888,673      |
| JARC PASS THRU 2012-0170 P21                   | -                  | 48,778             | 48,778       |
| MOBILITY MGT 2012-0130 P12                     | 14,717             | 69,469             | 84,187       |
| MOBILITY MGT 2012-0170 P38                     | -                  | 581                | 581          |
| NOTA JARC Non-Urban 2017-0130 P10              | -                  | 117,474            | 117,474      |
| NOTA JARC Non-Urban 2012-0130 P16              | -                  | 153,103            | 153,103      |
| NOTA New Freedom 2017-0130 P14                 | 37,500             | -                  | 37,500       |
| NOTA New Freedom 2017-0130 P20                 |                    | 60,000             | 60,000       |
| Total other state pass-through grants          | 249,168            | 1,141,128          | 1,390,296    |
| Grand total state revenue per F/S              | \$ 10,426,024      | \$ 27,536,555      | \$37,962,579 |

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# Other Supplemental Information Federal and State Operating Revenue (Continued)

| Description  | Jul 1, 2019<br>to<br>Sep 30, 2019      | Oct 1, 2019<br>to<br>Jun 30, 2020                       | Total   |
|--|--|---|---|
| Preventive maintenance -   | \$ 1,000,000                           | \$ 3,000,000  | \$ 4,000,000  |
| Planning/capital cost of contracting -<br>FY 2019 UWP -  | 101,577                                | 340,014   | 441,591   |
| CARES Act  | -                                      | 6,000,000   | 6,000,000   |
| Reimb. for JARC Admin  | 4,572                                  | 1,071   | 5,642   |
| Reimb. for New Freedom Admin.<br>Reimb. for section 5309 program admin   | 8,832                                  | 93,197  | 102,030   |
| Subtotal SMART federal   | 1,114,981                              | 9,434,281   | 10,549,263  |
| Other federal pass-through grants:<br>Section 5307 Lake Erie<br>Section 5310 PM<br>Section 5311 Lake Erie<br>JARC<br>New Freedom<br>CMAQ Grant | 130,500<br>61,320<br>-<br>152,699<br>- | 380,750<br>4,243<br>253,304<br>48,778<br>1,420,480<br>- | 511,250<br>4,243<br>314,624<br>48,778<br>1,573,179<br>- |
| Total pass-though federal  | 344,519                                | 2,107,555   | 2,452,074   |
| Grand total federal revenue per F/S  | \$ 1,459,500                           | \$ 11,541,837   | \$ 13,001,337   |
| Grand total state and federal  | \$ 11,885,525                          | \$ 39,084,041   | \$ 50,969,566   |

# Other Supplemental Information Federal and State Operating Revenue

|    | to          |   | to   |  | Total   |
|----|-------------|---|--|--|---|
|    |             |   |  |  |   |
| \$ | 27,371,173  | \$  | 8,931,225  | \$   | 36,302,398  |
|    | -           |   | -  |  | -   |
|    | 1,222,906   |   | 407,634  |  | 1,630,540   |
|    | 1,222,906   |   | 407,634  |  | 1,630,540   |
|    |             |   |  |  |   |
|    | 5,000       |   | -  |  | 5,000   |
|    | 1,004,849   |   | 250,000  |  | 1,254,849   |
|    | 30,826,833  |   | 9,996,493  |  | 40,823,326  |
|    |             |   |  |  |   |
|    | 87,636      |   | 32,283   |  | 119,919   |
|    | -           |   | -  |  | -   |
|    | 1,373,368   | 2   | 146,715  |  | 1,520,083   |
|    | -           |   | -<br>1 365   |  | -<br>1,365  |
|    | -<br>10,315 |   | -  |  | 10,315  |
|    | 1,471,319   |   | 180,363  |  | 1,651,682   |
|    |             |   |  |  |   |
|    | 590 868     |   | -  |  | 590,868   |
|    | -           |   | 196.951  |  | 196,951   |
|    | 56,154      |   | -  |  | 56,154  |
|    | -           |   | 14,717   |  | 14,717  |
|    | 96,925      |   | -  |  | 96,925  |
|    | -           |   | 37,500   |  | 37,500  |
|    | 743,947     |   | 249,168  |  | 993,115   |
| \$ | 33,042,099  | \$  | 10,426,024   | \$   | 43,468,123  |
|    |             | Jun 30, 2019<br>\$ 27,371,173<br>-<br>1,222,906<br>1,222,906<br>1,222,906<br>5,000<br>1,004,849<br>30,826,833<br>87,636<br>1,373,368<br>-<br>10,315<br>1,471,319<br>590,868<br>56,154<br>96,925<br>-<br>743,947 | to<br>Jun 30, 2019 Se<br>\$ 27,371,173 \$<br>-<br>1,222,906<br>1,222,906<br>1,222,906<br>5,000<br>1,004,849<br>30,826,833<br>87,636<br>-<br>1,373,368<br>-<br>10,315<br>1,471,319<br>590,868<br>56,154<br>96,925<br>-<br>743,947 | $\begin{array}{c cccccc} to & to & Sep 30, 2019 \\ \hline Jun 30, 2019 & Sep 30, 2019 \\ \hline & 27,371,173 & 8,931,225 \\ \hline & - & - & - \\ 1,222,906 & 407,634 \\ 1,222,906 & 407,634 \\ 1,222,906 & 407,634 \\ \hline & 5,000 & - \\ 1,004,849 & 250,000 \\ \hline & 30,826,833 & 9,996,493 \\ \hline & 1,004,849 & 250,000 \\ \hline & 1,004,849 & 250,000 \\ \hline & 30,826,833 & 9,996,493 \\ \hline & 5,000 & - \\ \hline & 1,004,849 & 250,000 \\ \hline & 30,826,833 & 9,996,493 \\ \hline & 5,000 & - \\ \hline & 1,004,849 & 250,000 \\ \hline & 1,004,849 & 250,000 \\ \hline & 30,826,833 & 9,996,493 \\ \hline & 5,000 & - \\ \hline & 1,004,849 & 250,000 \\ \hline & 1,004,84$ | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ |

# Other Supplemental Information Federal and State Operating Revenue (Continued)

| Description<br>Preventive maintenance -  | Oct 1, 2018<br>to<br>Jun 30, 2019<br>\$ 4,000,000                | Jul 1, 2019<br>to<br>Sep 30, 2019<br>\$ 1,000,000 | Total<br>\$ 5,000,000  |
|--|--|---|--|
| Planning/capital cost of contracting -<br>FY 2019 UWP<br>FY 2020 UWP<br>CARES Act<br>Reimb. for JARC Admin | 589,125<br>-<br>-<br>13,801                                      | 101,577<br>-<br>4,572                             | 589,125<br>101,577<br>-<br>18,373                                |
| Reimb. for New Freedom Admin.<br>Reimb. for section 5309 program admin                                     | 39,331<br>19,999   | 8,832   | 48,163   |
| Subtoal SMART federal<br>Other federal pass-through grants:  | 4,662,256  | 1,114,981   | 5,777,237  |
| Section 5307 Lake Erie<br>Section 5310 PM<br>Section 5311 Lake Erie<br>JARC<br>New Freedom<br>CMAQ Grant   | 450,267<br>26,152<br>157,549<br>56,154<br>1,550,915<br>1,040,000 | 130,500<br>-<br>61,320<br>-<br>152,699<br>-       | 580,767<br>26,152<br>218,869<br>56,154<br>1,703,614<br>1,040,000 |
| Total pass-through federal<br>Grand total federal revenue per F/S  | 3,281,037<br>\$ 7,943,293  | 344,519<br><b>\$ 1,459,500</b>                    | 3,625,556<br>\$ 9,402,793  |
| Grand total state and federal  | \$ 40,985,392  | \$ 11,885,525                                     | \$ 52,870,917  |

# Other Supplemental Information SMART Expense Schedule

| Description                                | Jul 1, 2019<br>to<br>Sep 30, 2019 |            | Oct 1, 2019<br>to<br>Jun 30, 2020 |             | <br>Total        |
|--|-----------------------------------|------------|-----------------------------------|-------------|------------------|
| Labor - Operators S&W                      | \$                                | 5,985,561  | \$                                | 14,640,655  | \$<br>20,626,216 |
| Labor - Other S&W                          |                                   | 4,301,303  |                                   | 13,164,795  | 17,466,098       |
| Labor - Dispatchers S&W                    |                                   | 1,175,331  |                                   | 9,155,051   | 10,330,382       |
| Other fringe benefits - total fringes      |                                   | 4,317,376  |                                   | 10,221,383  | 14,538,759       |
| Pensions - Defined contribution            |                                   | 7,741      |                                   | 14,561      | 22,302           |
| Pensions - Defined benefit                 |                                   | 6,670,460  |                                   | 4,377,194   | 11,047,654       |
| Other postemployment benefits (OPEB)       |                                   | 1,575,000  |                                   | 5,955,677   | 7,530,677        |
| Advertising fees                           |                                   | 34,111     |                                   | 310,378     | 344,489          |
| Audit cost                                 |                                   | 111,900    |                                   | 39,700      | 151,600          |
| Other services                             |                                   | 667,772    |                                   | 2,506,272   | 3,174,044        |
| Fuel and lubricants                        |                                   | 1,485,696  |                                   | 3,239,017   | 4,724,713        |
| Tires and tubes                            |                                   | 212,410    |                                   | 549,904     | 762,314          |
| Other materials and supplies               |                                   | 1,190,682  |                                   | 2,968,569   | 4,159,251        |
| Utilities                                  |                                   | 294,841    |                                   | 715,198     | 1,010,039        |
| Casualty and liab. costs                   |                                   | 1,576,684  |                                   | 4,310,357   | 5,887,041        |
| Other insurance                            |                                   | 16,263     |                                   | 54,289      | 70,552           |
| Purchased transportation service           |                                   | -          |                                   | -           | -                |
| Pass-throughs that are expensed -          |                                   | 1,405,973  |                                   | 7,698,522   | 9,104,495        |
| Community Credits                          |                                   | 960,060    |                                   | 2,880,182   | 3,840,242        |
| Community Transit                          |                                   | 48,147     |                                   | 144,453     | 192,600          |
| Nankin/Richmond Lenox/CBS Bloomfield Hills |                                   | 80,382     |                                   | 241,154     | 321,536          |
| Travel, meetings, and training             |                                   | 22,660     |                                   | 29,033      | 51,693           |
| Loss on disposal of asset                  |                                   | (54,418)   |                                   | (39,385)    | (93,803)         |
| Other miscellaneous expenses               |                                   | 86,825     |                                   | 552,823     | 639,648          |
| Leases and rentals                         |                                   | 100,075    |                                   | 302,911     | 402,986          |
| Depreciation                               |                                   | 645,596    |                                   | 16,871,556  | <br>17,517,152   |
| Total expenses                             |                                   | 32,918,431 |                                   | 100,904,248 | 133,822,679      |
|  |                                   |            |                                   |             |                  |

# Other Supplemental Information SMART Expense Schedule (Continued)

| Description                                    |    | Jul 1, 2019<br>to<br>ep 30, 2019 | t 1, 2019<br>to<br>30, 2020 |          | Total          |
|--|----|----------------------------------|-----------------------------|----------|----------------|
| Less ineligible expenses:                      |    |                                  |                             |          |                |
|  | •  | 4 000                            | 4 000 457                   | <u>^</u> | 4 004 500      |
| Ineligible refunds and credits                 | \$ | 1,069                            | \$<br>1,283,457             | \$       | 1,284,526      |
| Other ineligible state contracts               |    | 407,634                          | 1,222,906                   |          | 1,630,540      |
| Ineligible depreciation                        |    | 407.024                          | 17,258,655                  |          | 17,258,655     |
| Municipal credits                              |    | 407,634                          | 1,222,906                   |          | 1,630,540      |
| Unused community credits                       |    | 69,249                           | 187,041                     |          | 256,290        |
| Ineligible non-trans exp                       |    | 4,442                            | 212,470                     |          | 216,912        |
| Ineligible loss on disposal<br>Local contracts |    | (54,418)                         | (39,385)                    |          | (93,803)       |
| Preventive maintenance (MI-XX-XXXX)            |    | -<br>1,250,000                   | -<br>3,751,061              |          | -<br>5,001,061 |
| Planning/capital cost of contracting           |    | 1,230,000                        | 340,014                     |          | 441,591        |
| Other ineligible federal/state/local:          |    | 101,377                          | 340,014                     |          | 441,091        |
| Reimb. for JARC Admin MI-XX-XXXX               |    | 4,572                            | 1,071                       |          | 5,642          |
| Reimb. for New Freedom Admin. MI-XX-XXXX       |    | 8,832                            | 93,197                      |          | 102,030        |
| Other ineligible state contracts:              |    | 0,032                            | 35, 137                     |          | 102,030        |
| Pass-Thru Ineligibles                          |    | 590,705                          | 5,718,088                   |          | 6,308,793      |
| New Freedom                                    |    | -                                | -                           |          | -              |
| State preventive maintenance                   |    |                                  |                             |          |                |
| Ineligible association dues                    |    | _                                | _                           |          | _              |
| Ineligible pension                             |    | 0                                | (2,152,818)                 |          | (2,152,817)    |
| Ineligible OPEB                                |    | (1,684,310)                      | (4,230,354)                 |          | (5,914,664)    |
| Other ineligibles                              |    | (1,001,010)                      | -                           |          | -              |
| Total ineligibles                              |    | 1,106,986                        | <br>24,868,310              |          | 25,975,296     |
| Total eligible expenses                        | \$ | 31,811,445                       | \$<br>76,035,939            | \$       | 107,847,383    |
|  |    |                                  |                             |          |                |

# Other Supplemental Information SMART Expense Schedule (Continued)

| Description                               |    | l 1, 2019<br>to<br>5 30, 2019 |    | Dct 1, 2019<br>to<br>un 30, 2020 |    | Total       |
|---|----|-------------------------------|----|----------------------------------|----|-------------|
| Pass-throughs that are expensed:          |    |                               |    |                                  |    |             |
| Lake Erie                                 |    | 370,818                       |    | 2,444,606                        |    | 2,815,424   |
| Municipal credit - Formula                |    | 407,634                       |    | 1,222,906                        |    | 1,630,540   |
| Municipal credit - Line Item              |    | 407,634                       |    | 1,222,906                        |    | 1,630,540   |
| Other state subsidized serv.:             |    | ,                             |    | .,,000                           |    | .,000,010   |
| Specialized services                      |    | 196,951                       |    | 691,722                          |    | 888,673     |
| Royal Oak Twp                             |    | 1,365                         |    | 9,069                            |    | 10,434      |
| Contra SMART Paid Expense                 |    | (183,345)                     |    | 183,345                          |    | -, -        |
| NOTA JARC Non-Urban                       |    | - /                           |    | 270,577                          |    | 270,577     |
| NOTA New Freedom Non-Urban                |    | 75,000                        |    | 120,000                          |    | 195,000     |
| JARC - New Freedom Urban                  |    | -                             |    | 97,557                           |    | 97,557      |
| JARC - Mobility Management Urban          |    | -                             |    | -                                |    | -           |
| New Freedom Operating Assistant Urban     |    | 187,660                       |    | 2,276,533                        |    | 2,464,193   |
| New Freedom Mobility Management Urban     |    | 73,586                        |    | 350,251                          |    | 423,838     |
| New Freedom Local Operating Expense Urban |    | (131,330)                     |    | (1,196,254)                      |    | (1,327,584) |
| New Freedom Highland/Milford PM           |    | -                             |    | 5,303                            |    | 5,303       |
| Pass-throughs that are expensed           | \$ | 1,405,973                     | \$ | 7,698,522                        | \$ | 9,104,495   |
| Ineligible pass-throughs:                 |    |                               |    |                                  |    |             |
| Lake Erie                                 | \$ | 370,818                       | \$ | 2,444,606                        | \$ | 2,815,424   |
| Municipal credit - Formula Admin Fee      | Ψ  | 407,634                       | Ψ  | 1,222,906                        | Ψ  | 1,630,540   |
| Municipal credit - Line Item              |    | 407,634                       |    | 1,222,906                        |    | 1,630,540   |
| Other state subsidized serv.:             |    | ,                             |    | ,,                               |    | .,,         |
| Specialized services                      |    | 196,951                       |    | 691,722                          |    | 888,673     |
| Royal Oak Twp                             |    | 1,365                         |    | 9,069                            |    | 10,434      |
| Contra SMART Paid Expense                 |    | (183,345)                     |    | 183,345                          |    | -           |
| NOTA JARC Non-Urban                       |    | -                             |    | 270,577                          |    | 270,577     |
| NOTA New Freedom Non-Urban                |    | 75,000                        |    | 120,000                          |    | 195,000     |
| JARC - New Freedom Urban                  |    | -                             |    | 97,557                           |    | 97,557      |
| JARC - Mobility Management Urban          |    | -                             |    | -                                |    | -           |
| New Freedom Operating Assistant Urban     |    | 187,660                       |    | 2,276,533                        |    | 2,464,193   |
| New Freedom Mobility Management Urban     |    | 73,586                        |    | 350,251                          |    | 423,838     |
| New Freedom Local Operating Expense Urban |    | (131,330)                     |    | (1,196,254)                      |    | (1,327,584) |
| New Freedom Highland/Milford PM           |    | -                             |    | 5,303                            |    | 5,303       |
| Ineligible pass-throughs                  | \$ | 1,405,973                     | \$ | 7,698,522                        | \$ | 9,104,495   |

# Other Supplemental Information SMART Expense Schedule

|  | Oct 1, 2018<br>to | Jul 1, 2019<br>to |                  |
|--|-------------------|-------------------|------------------|
| Description                                | Jun 30, 2019      | Sep 30, 2019      | Total            |
|  |                   |                   | <b>* •• •• •</b> |
| Labor - Operators S&W                      | \$ 17,545,232     | \$ 5,985,561      | \$ 23,530,793    |
| Labor - Other S&W                          | 12,780,094        | 4,301,303         | 17,081,397       |
| Labor - Dispatchers S&W                    | 3,417,629         | 1,175,331         | 4,592,960        |
| Other fringe benefits                      | 10,329,618        | 4,317,376         | 14,646,994       |
| Pensions - Defined contribution            | 21,008            | 7,741             | 28,749           |
| Pensions - Defined benefit                 | 11,247,336        | 6,670,460         | 17,917,796       |
| Other postemployment benefits (OPEB)       | 7,276,470         | 1,575,000         | 8,851,470        |
| Advertising fees                           | 201,870           | 34,111            | 235,981          |
| Audit cost                                 | 52,885            | 111,900           | 164,785          |
| Other services                             | 2,937,734         | 667,772           | 3,605,506        |
| Fuel and lubricants                        | 4,634,523         | 1,485,696         | 6,120,219        |
| Tires and tubes                            | 455,622           | 212,410           | 668,032          |
| Other materials and supplies               | 3,299,296         | 1,190,682         | 4,489,978        |
| Utilities                                  | 846,872           | 294,841           | 1,141,713        |
| Casualty and liab. costs                   | 4,195,794         | 1,576,684         | 5,772,478        |
| Other insurance                            | 48,304            | 16,263            | 64,567           |
| Purchased transportation service           |                   |                   |                  |
| Pass-throughs that are expensed -          | 6,466,217         | 1,405,973         | 7,872,190        |
| Community Credits                          | 2,812,678         | 960,060           | 3,772,738        |
| Community Transit                          | -                 | 48,147            | 48,147           |
| Nankin/Richmond Lenox/CBS Bloomfield Hills | 379,917           | 80,382            | 460,299          |
| Travel, meetings, and training             | 36,314            | 22,660            | 58,974           |
| Loss on disposal of asset                  | 337,449           | (54,418)          | 283,031          |
| Other miscellaneous expenses               | 55,714            | 86,825            | 142,539          |
| Leases and rentals                         | 320,969           | 100,075           | 421,044          |
| Depreciation                               | 15,584,363        | 645,596           | 16,229,959       |
| Total expenses                             | 105,283,908       | 32,918,431        | 138,202,339      |

# Other Supplemental Information SMART Expense Schedule (Continued)

|                                       | Oct 1, 2018<br>to | Jul 1, 2019<br>to |                |
|---------------------------------------|-------------------|-------------------|----------------|
| Description                           | Jun 30, 2019      | Sep 30, 2019      | Total          |
| Less ineligible expenses:             |                   |                   |                |
| Ineligible refunds and credits        | \$ 490,546        | \$ 1,069          | \$ 491,615     |
| Other ineligible state contracts      | 5,625             | 407,634           | 413,259        |
| Ineligible depreciation               | 15,487,315        | -                 | 15,487,315     |
| Municipal credits                     | 2,445,812         | 407,634           | 2,853,446      |
| Unused community credits              | 204,112           | 69,249            | 273,361        |
| Ineligible non-trans exp              | 278,443           | 4,442             | 282,885        |
| Ineligible loss on disposal           | 337,449           | (54,418)          | 283,031        |
| Local contracts                       | _                 | -                 | -              |
| Preventive maintenance (MI-90-0591)   | 5,004,849         | 1,250,000         | 6,254,849      |
| Planning/Cap. cost of contracting     | 589,125           | 101,577           | 690,702        |
| Other ineligible federal/state/local: |                   |                   | -              |
| Reimb. for JARC Admin                 | 13,801            | 4,572             | 18,373         |
| Reimb. for New Freedom Admin.         | 39,331            | 8,832             | 48,164         |
| Other ineligbile state contracts:     |                   |                   | -              |
| Pass-through ineligibles              | 4,020,405         | 590,705           | 4,611,110      |
| New Freedom                           | -                 | -                 | -              |
| State preventive maintenance          | -                 | -                 | -              |
| Ineligible pension                    | 4,655,811         | 0                 | 4,655,812      |
| Ineligible OPEB                       | (3,079,803)       | (1,684,310)       | (4,764,113)    |
| Other ineligibles                     |                   |                   | -              |
| Total ineligibles                     | 30,492,821        | 1,106,986         | 31,599,808     |
| Total eligible expenses               | \$ 74,791,086     | \$ 31,811,445     | \$ 106,602,531 |
|                                       |                   |                   |                |

# Other Supplemental Information SMART Expense Schedule (Continued)

State Year Ended September 30, 2019

#### Sep 30, 2019 Description Jun 30, 2019 Total Pass-throughs that are expensed: Lake Erie 2,010,053 370,818 2,380,871 Mun. Cr. - Formula 1,222,906 407.634 1,630,540 Mun. Cr. - Line Item 1,222,906 407,634 1,630,540 Other state subsidized serv .: Specialized services 590,868 196,951 787,819 Royal Oak Twp 10.315 11.680 1.365 (183,345) Contra SMART Paid Expense (520, 953)(704, 298)111,997 111,997 NOTA JARC Non-Urban Expense NOTA New Freedom Non-Urban 102,896 75,000 177,896 JARC - New Freedom Urban 112,308 112,308 JARC - Mobility Management Urban New Freedom Operating Expense Urban 2,044,721 187.660 2,232,381 New Freedom Mobility Management Urban 477,110 73,586 550,696 New Freedom Local Operating Expense Urban (943, 155)(131, 330)(1,074,485)24,244 New Freedom Highland/Milford PM 24,244 1,405,973 Pass-throughs that are expensed \$ 6,466,217 \$ 7,872,190 s Ineligible pass-throughs: Lake Erie 2,010,053 370,818 2,380,871 Mun. Cr. - Formula 1,222,906 407.634 1,630,540 Mun. Cr. - Line Item 1,222,906 407,634 1,630,540 Other state subsidized serv. 590,868 196,951 787,819 Specialized services Royal Oak Twp 10.315 1.365 11,680 (183,345) Contra SMART Paid Expense (520, 953)(704, 298)NOTA JARC Non-Urban Expense 111,997 111,997 NOTA New Freedom Non-Urban 102,896 75,000 177,896 JARC - New Freedom Expense Urban 112,308 112,308 JARC - Mobility Management Urban 2.044.721 2.232.381 New Freedom Operating Expense Urban 187.660 New Freedom Mobility Management Urban 477,110 73,586 550,696 New Freedom Local Operating Expense Urban (943, 155)(131, 330)(1,074,485)New Freedom Highland/Milford PM 24,244 24,244 Ineligible pass-throughs 6,466,217 1,405,973 \$ 7,872,190 \$

# Other Supplemental Information SMART Expense Schedule

| Expense incurred:         | lul 1, 2019<br>to<br>p 30, 2019    | Oct 1, 2019<br>to<br>un 30, 2020   | Total            |
|---------------------------|------------------------------------|------------------------------------|------------------|
| Pension - Defined benefit | \$<br>6,670,460                    | \$<br>4,377,194                    | \$<br>11,047,654 |
| OPEB - Defined benefit    | <br>1,575,000                      | 5,955,677                          | 7,530,677        |
| Total                     | \$<br>8,245,460                    | \$<br>10,332,871                   | \$<br>18,578,331 |
| Amounts actually paid:    | lul 1, 2019<br>thru<br>ep 30, 2019 | Oct 1, 2019<br>thru<br>un 30, 2020 | Total            |
| Pension - Defined benefit | \$<br>6,670,460                    | \$<br>6,530,011                    | \$<br>13,200,471 |
| OPEB - Defined benefit    | <br>3,259,310                      | 10,186,031                         | <br>13,445,341   |
| Total                     | \$<br>9,929,770                    | \$<br>16,716,042                   | \$<br>26,645,812 |
|                           |                                    |                                    |                  |

# Other Supplemental Information SMART Expense Schedule

| Expense incurred:   | Oct 1, 2018<br>to<br>Jun 30, 2019 | Jul 1, 2019<br>to<br>Sep 30, 2019 | Total                          |
|---|-----------------------------------|-----------------------------------|--------------------------------|
| Pension - Defined benefit<br>OPEB - Defined benefit                                   | \$11,247,336<br>7,276,470         | \$ 6,670,460<br>1,575,000         | \$<br>17,917,796<br>8,851,470  |
| Total   | \$ 18,523,806                     | \$ 8,245,460                      | \$<br>26,769,266               |
|   | Oct 1, 2018<br>thru               | Jul 1, 2019<br>thru               |                                |
| Amounts actually paid:  | Jun 30, 2019                      | Sep 30, 2019                      | <br>Total                      |
| Pension - Defined benefit<br>OPEB - Defined benefit                                   | \$6,591,525<br>10,356,273         | \$ 6,670,460<br>3,259,310         | \$<br>13,261,985<br>13,615,583 |
| Total   | \$ 16,947,798                     | \$ 9,929,770                      | \$<br>26,877,568               |
| Current year ineligble expense<br>Pension - Defined benefit<br>OPEB - Defined benefit |                                   |                                   | \$<br>(4,655,812)<br>4,764,113 |
| Total   |                                   |                                   | \$<br>108,302                  |
| Prior year carryforward - September 30, 2018  |                                   |                                   |                                |
| Pension - Defined benefit<br>OPEB - Defined benefit                                   |                                   |                                   | <br>(1,206,680)<br>(8,582,364) |
| Total   |                                   |                                   | \$<br>(9,789,044)              |
| Carryforward - September 30, 2019   |                                   |                                   |                                |
| Pension - Defined benefit<br>OPEB - Defined benefit                                   |                                   |                                   | <br>(5,862,491)<br>(3,818,251) |
| Total   |                                   |                                   | \$<br>(9,680,742)              |

# Other Supplemental Information Schedule of Financial Assistance

Year Ended June 30, 2020

|  | FEDERAL     |           |              | FEDERAL | FEDERAL    | STATE          | PROGRAM    |                | FEDERAL   | STATE     |                         |
|--|-------------|-----------|--------------|---------|------------|----------------|------------|----------------|-----------|-----------|-------------------------|
| FEDERAL GRANTOR/PASS-THROUGH               | STATE       | FISCAL    | FUNDING      | CFDA    | GRANTOR    | GRANTOR        | ORAWARD    | DISBURSEMENTS/ | RECEIPTS/ | RECEIPTS/ | AMOUNT                  |
| GRANTOR/PROGRAM TITLE                      | SHARE       | YEAR      | SOURCE       | NUMBER  | NUMBER     | NUMBER         | AMOUNT     | EXPENDITURES   | REVENUE   | REVENUE   | <b>REMAINING</b>        |
|  |             |           |              |         |            |                |            |                |           |           |                         |
| U.S DEPARTMENT OF TRANSPORTATION:          |             |           |              |         |            |                |            |                |           |           |                         |
| DIRECT ASSISTANCE:                         |             |           |              |         |            |                |            |                |           |           |                         |
| CAPITAL ASSISTANCE                         | 80 % - 20 % | FY2009    | SECTION 5309 | 20.500  | MI-04-0080 | N/A            | 200,000    |                | \$-       | \$-       | • \$ 60,89 <sup>2</sup> |
| CAPITAL ASSISTANCE                         | 80 % - 20 % | FY2009    | SECTION 5309 | 20.500  | MI-04-0091 | N/A            | 15,000,000 | 329,772        | 329,772   | -         | . (156                  |
| CAPITAL ASSISTANCE                         | 80 % - 20 % | FY2009    | SECTION 5309 | 20.500  | MI-04-0080 | N/A            | 37,720     |                | -         | -         | 17,72                   |
| CAPITAL ASSISTANCE                         | 80 % - 20 % |           | SECTION 5339 | 20.526  | MI-34-0005 | N/A            | 6,920,868  | 223,835        | 223,835   | -         | 4,450,100               |
| CAPITAL ASSISTANCE FY 16 (TRAMS)           | 80 % - 20 % | FY2016    | SECTION 5339 | 20.507  | MI-34-0022 | MI-2016-025-05 | 34,262     | 2,562          | 2,562     | -         | 24,92                   |
| CAPITAL ASSISTANCE FY 16 (TRAMS)           | 80 % - 20 % | FY2016    | SECTION 5339 | 20.507  | MI-34-0022 | MI-2016-025-09 | 3,961,269  | 1,956,443      | 1,956,443 | -         | (1,956,443              |
| CAPITAL ASSISTANCE FY 16                   | 80 % - 20 % | FY2016    | SECTION 5339 | 20.507  | MI-34-0022 | MI-2016-025-13 | 142,144    | 122,764        | 122,764   | -         | 19,380                  |
| CAPITAL ASSISTANCE FY 18-19                | 80 % - 20 % | FY2018/19 | SECTION 5339 | 20.507  | MI-34-0046 | 2017-0130 P11  | 5,404,182  | 1,891,629      | 1,891,629 | -         | 3,512,553               |
| CAPITAL ASSISTANCE FY 18-19                | 80 % - 20 % | FY2018/19 | SECTION 5339 | 20.507  | MI-34-0046 | 2017-0130 P11  | 340,203    |                | -         | -         | 340,203                 |
| TOTAL                                      |             |           |              |         |            | -              | 32,040,648 | 4,527,005      | 4,527,005 | -         | 6,469,170               |
|  |             |           |              |         |            |                |            |                |           |           |                         |
| PLANNING AND TECHNICAL STUDIES UWP PROGRAM | 80 % - 20 % | FY2011    | SECTION 5303 | 20.505  | MI-80-X006 | N/A            | 318,806    |                |           | \$-       | \$ (346,100             |
| TRANSIT ASSET MGT                          | 80 % - 20 % |           | SECTION 5303 | 20.505  | 2015-0009  |                | 130,828    | 95,490         | 95,490    |           | (393,930                |
| OPER REVIEW                                | 80 % - 20 % |           | SECTION 5303 | 20.505  | 2015-0009  | -              | 28,655     |                | -         |           | (148,345                |
|  |             |           |              |         |            | -              | 478,289    | 441,590        | 441,590   | -         | . (888,375              |

## Schedule of Financial Assistance (Continued)

|   | FEDERAL     |           |              | FEDERAL | FEDERAL        | STATE          | PROGRAM        |                | FEDERAL         | STATE     |               |
|---|-------------|-----------|--------------|---------|----------------|----------------|----------------|----------------|-----------------|-----------|---------------|
| FEDERAL GRANTOR/PASS-THROUGH                | STATE       | FISCAL    | FUNDING      | CFDA    | GRANTOR        | GRANTOR        | OR AWARD       | DISBURSEMENTS/ | RECEIPTS/       | RECEIPTS/ | AMOUNT        |
| GRANTOR/PROGRAM TITLE                       | SHARE       | YEAR      | SOURCE       | NUMBER  | NUMBER         | NUMBER         | AMOUNT         | EXPENDITURES   | <b>REV ENUE</b> | REVENUE   | REMAINING     |
| S DEPARTMENT OF TRANSPORTATION (CONTINUED): |             |           |              |         |                |                |                |                |                 |           |               |
| CAPITAL ASSISTANCE                          | 80 % - 20 % | FY2012    | SECTION 5307 | 20.507  | MI-90-0756     | 2007-0294 Z38  | 15,612,066     | \$ 8,616       | \$ 8,616        | \$-       | \$ 3,838,268  |
| CAPITAL ASSISTANCE                          | 80 % - 20 % | FY2012    | SECTION 5307 | 20.507  | MI-90-0758     | 2007-0294 Z39  | 492,476        |                | -               |           | 52,852        |
| CAPITAL ASSISTANCE                          | 80 % - 20 % | FY2013    | SECTION 5307 | 20.507  | MI-90-0678     |                | 22,231,592     | 2,877,424      | 2,877,424       | -         | (9,815,33     |
| CAPITAL ASSISTANCE                          | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | 2016-025-02    | 7,202,755      | 3,826,189      | 3,826,189       | -         | 2,306,752     |
| CAPITAL ASSISTANCE (preventative maint)     | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | 2016-025-03    | 4,000,000      |                | -               | -         |               |
| CAPITAL ASSISTANCE                          | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | 2016-025-04    | 501,192        | 488,042        | 488,042         | -         | (1,142,930    |
| CAPITAL ASSISTANCE                          | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | 2016-025-06    | 104,339        | 143,442        | 143,442         | -         | (55,98        |
| CAPITAL ASSISTANCE FY 16                    | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | 2016-025-10    | 8,544,000      | 6,308,654      | 6,308,654       | -         | (5,815,441    |
| CAPITAL ASSISTANCE FY 16                    | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | 2016-025-11    | 120,000        |                | -               | -         | (100,550      |
| CAPITAL ASSISTANCE FY 16                    | 80 % - 20 % | FY2016    | SECTION 5307 | 20.507  | MI-90-0777     | MI-2016-025-08 | 434,698        | 225,004        | 225,004         | -         | 209,694       |
| OPERATING ASSISTANCE (MONROE) FY 18         | 80 % - 20 % | FY2018    | SECTION 5307 | 20.507  | MI-XX-XXXX     | MI-XXXX-XXX-XX | 500,000        |                | -               | -         | (266,50       |
| OPERATING ASSISTANCE (MONROE) FY 17         | 80 % - 20 % | FY2017    | SECTION 5307 | 20.507  | MI-90-0777     | MI-2016-025-00 | 558,767        |                | -               | -         | 153,73        |
| CAPITAL ASSISITANCE (CMAQ)                  | 80 % - 20 % |           | CMAQ         | 20.507  | MI-95-0077     |                | 11,575,989     |                | -               | -         | 10,683,85     |
| CAPITAL ASSISTANCE FY 16/17 (CMAQ)          | 80 % - 20 % | FY2016/17 | CMAQ         | 20.507  | MI-95-0122     | MI-2016-025-01 | 7,975,200      | 252,101        | 252,101         | -         | 73,00         |
| CAPITAL ASSISTANCE FY 17-18-19              | 80 % - 20 % | FY2018/19 | SECTION 5307 | 20.507  | MI-2018-018-01 |                | 2,336,490      |                | -               | -         | 1,296,49      |
| CAPITAL ASSISTANCE FY 17-18-19              | 80 % - 20 % | FY2018/19 | SECTION 5307 | 20.507  | MI-2018-018-03 |                | 10,000,000     | 4,000,000      | 4,000,000       | -         | 4,000,000     |
| CAPITAL ASSISTANCE FY18-19 (CMAQ)           | 80 % - 20 % | FY2018/19 | CMAQ         | 20.507  | MI-90-0079     | MI-2018-018-03 | 35,571,136     | 6,708,213      | 6,708,213       | -         | 28,862,923    |
| CAPITAL ASSISTANCE FY 18-19 (CMAQ)          | 80 % - 20 % | FY2018/19 | CMAQ         | 20.507  | MI-90-0079     | MI-2018-018-04 | 2,022,731      | 101,337        | 101,337         | -         | 1,921,39      |
| OPERATING ASSISTANCE (MONROE) FY 19         | 80 % - 20 % | FY2019    | SECTION 5307 | 20.507  | MI-XX-XXXX     | MI-2018-018-04 | 484,250        | 92,750         | 92,750          | -         | 391,500       |
| OPERATING ASSISTANCE (MONROE) FY 20         | 80 % - 20 % | FY2020    | SECTION 5307 | 20.507  | MI-XX-XXXX     | MI-2020-061-04 | 503,724        | 418,500        | 418,500         | -         | 85,224        |
| OPERATING ASSISTANCE(SMART) FY20 CARES      | 80 % - 20 % | FY2020    | SECTION 5307 | 20.507  |                | MI-2020-052-00 | 30,866,881     | 6,000,000      | 6,000,000       | -         | 24,866,887    |
| TOTAL                                       |             |           |              |         |                |                | \$ 161,638,286 | \$ 31,450,272  | \$ 31,450,272   | \$ -      | \$ 61,545,834 |
| ICHIGAN DEPARTMENT OF TRANSPORTATION:       |             |           |              |         |                |                |                |                |                 |           |               |
| SECTION 5310- CAPITAL                       | 100 % STATE |           | SECTION 5310 | 20.513  | MI-XX-XXXX     | 2017-0130 P5   | 357,000        | \$ 354,180     | \$ 354,180      | -         | \$ 2,82       |
| SECTION 5310                                | 100 % STATE |           | SECTION 5310 | 20.521  | N/A            | 2017-0130 P6   | 102,896        |                | -               | -         | 51,44         |
| SECTION 5311                                | 100 % STATE |           | SECTION 5311 | 20.516  | MI-2017-030    | 2017-0130 P10  | 117,474        | 117,474        | 117,474         | -         |               |
| SECTION 5311                                | 100 % STATE |           | SECTION 5311 | 20.516  | MI-2017-030    | 2017-0130 P10  | 70,000         | 65,033         | 65,033          | -         | 4,96          |
| SECTION 5310                                | 100 % STATE |           | SECTION 5310 | 20.521  | MI-2018-033    | 2017-0130 P14  | 37,500         | 37,500         | 37,500          | -         |               |
| SECTION 5311                                | 100 % STATE |           | SECTION 5311 | 20.516  | MI-2017-030    | 2017-0130 P16  | 180,640        | 153,103        | 153,103         | -         | 27,53         |
| SECTION 5310                                | 100 % STATE |           | SECTION 5310 | 20.513  | MI-2019-037    | 2017-0130 P20  | 60,000         | 60,000         | 60,000          | -         |               |
| SECTION 5310                                | 100 % STATE |           | SECTION 5310 | 20.513  | MI-2019-037    | 2017-0130 P21  | 312,000        | 195,510        | 195,510         | -         | 116,49        |
|   |             |           |              |         |                |                | ¢ 4 007 540    | \$ 982.800     | \$ 982,800      | ¢         | \$ 203,262    |
| COMBINED STATE CONTRACTS                    |             |           |              |         |                |                | \$ 1,237,510   | φ 902,000      | \$ 962,600      | \$-       | φ 200,20.     |

## Schedule of Financial Assistance (Continued)

|  | FEDERAL |        |              | FEDERAL | FEDERAL        | STATE         | PROGRAM       |                | FEDERAL      | STATE     |                  |
|--|---------|--------|--------------|---------|----------------|---------------|---------------|----------------|--------------|-----------|------------------|
| FEDERAL GRANTOR/PASS-THROUGH                 | STATE   | FISCAL | FUNDING      | CFDA    | GRANTOR        | GRANTOR       | ORAWARD       | DISBURSEMENTS/ | RECEIPTS/    | RECEIPTS/ | AMOUNT           |
| GRANTOR/PROGRAM TITLE                        | SHARE   | YEAR   | SOURCE       | NUMBER  | NUMBER         | NUMBER        | AMOUNT        | EXPENDITURES   | REVENUE      | REVENUE   | <b>REMAINING</b> |
| ACCESS TO JOBS (FEDERAL SHARE):              |         |        |              |         |                |               |               |                |              |           |                  |
| SECTION 5316 CAPITAL SMART                   |         |        | SECTION 5316 | 20.516  | MI-37-0050     |               | 305,980       | *              | \$-          | \$-       | \$ 211,979       |
| JARC PROGRAM OPERATING                       |         |        | SECTION 5316 | 20.516  | MI-37-4050     |               | 1,894,878     |                | -            | -         | 1,344,218        |
| JARC PROGRAM ADMIN                           |         | FY2008 | SECTION 5316 | 20.516  | MI-37-6043     | N/A           | 214,639       | 5,642          | 5,642        | -         | (8,726)          |
| SMART JARC PROGRAM OPERATING                 |         |        | SECTION 5316 | 20.516  | MI-37-4050     |               | 947,439       | 48,778         | 48,778       | -         | 898,661          |
| TOTAL  |         |        |              | ~       |                |               | \$ 3,362,936  | \$ 54,420      | \$ 54,420    | \$-       | \$ 2,446,132     |
| NEW FREEDOM FEDERAL SHARE:                   |         |        |              |         |                |               |               |                |              |           |                  |
| SECTION 5317 NEW FREEDOM PROGRAM ADMIN       |         |        | SECTION 5307 | 20.521  | MI-57-6018     | N/A           | 147.999       | \$ 2.413       | \$ 2.413     | \$ -      | \$ (20,801)      |
| SECTION 5317 NEW FREEDOM CAPITAL             |         |        | SECTION 5307 | 20.521  | MI-57-0024     | N/A           | 109,718       | . , .          | -            | -         | 80,379           |
| SECTION 5317 NEW FREEDOM PROGRAM ADMIN       |         |        | SECTION 5307 | 20.521  | MI-57-6024     | N/A           | 51,247        | 13,026         | 13,026       | -         | 6,165            |
| SECTION 5310 NEW FREEDOM PROGRAM ADMIN       |         |        | SECTION 5310 | 20.513  | MI-16-X007     | 2012-0170 P20 | 50,000        |                | -            | -         | 7,209            |
| SECTION 5310 NEW FREEDOM OPERATING           |         |        | SECTION 5310 | 20.513  | MI-16-X007     | 2012-0170 P20 | 1,500,000     | 73,396         | 73,396       | -         | 141,885          |
| SECTION 5310 NEW FREEDOM MOBILITY MANAGEMENT |         |        | SECTION 5310 | 20.513  | MI-16-X007     | 2012-0170 P20 | 320,000       | 63,313         | 63,313       | -         | (79,062)         |
| SECTION 5310 NEW FREEDOM CAPITAL             |         |        | SECTION 5310 | 20.513  | MI-16-X007     | 2012-0170 P20 | 2,907,322     | 162,581        | 162,581      |           | 566,295          |
| SECTION 5310 NEW FREEDOM CAPITAL             |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 1,442,708     |                | -            | -         | (1,304,325)      |
| SECTION 5310 NEW FREEDOM CAPITAL             |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 25,000        |                | -            |           | (2,379)          |
| SECTION 5310 NEW FREEDOM OPERATING           |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 1,162,000     |                | -            | -         | (239,949)        |
| SECTION 5310 NEW FREEDOM MOBILITY MANAGEMENT |         |        | SECTION 5310 | 21.513  | M⊩16-X013      | 2012-0170 P20 | 302,000       |                | -            | -         | 59,252           |
| 5310 NEW FREEDOM CAPITAL                     |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 4,074,751     | 1,257,284      | 1,257,284    | -         | 4,074,751        |
| SMART 5310 PROGRAM ADMIN                     |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 49,169        | 11,866         | 11,866       | -         | 49,169           |
| 5310 NEW FREEDOM OPERATING                   |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 2,017,000     | 414,057        | 414,057      | -         | 2,017,000        |
| 5310 NEW FREEDOM MOBILITY MANAGEMENT         |         |        | SECTION 5310 | 21.513  | MI-16-X013     | 2012-0170 P20 | 532,000       | 2,324          | 2,324        | -         | 532,000          |
| 5310 NEW FREEDOM CAPITAL                     |         |        | SECTION 5310 | 20.513  | MI-2016-018-03 | 2012-0170 P20 | 934,513       |                | -            | -         | 934,513          |
| SECTION 5310 PREVENTATIVE MAINTENANCE        |         |        | SECTION 5310 | 20.513  | MI-16-X007     | 2012-0170 P20 | 63,280        |                | -            | -         | 51,471           |
| 5310 NEW FREEDOM CAPITAL                     |         |        | SECTION 5310 | 20.513  | MI-2018-020-01 | 2012-0170 P38 | 28,881,180    | 2,209,320      | 2,209,320    | -         | 262,435          |
| 5310 NEW FREEDOM PREVENTATIVE MAINT          |         |        | SECTION 5310 | 20.513  | MI-2018-020-01 | 2012-0170 P38 | 18,856        | 4,243          | 4,243        | -         | 14,613           |
| SECTION 5310 PREVENTATIVE MAINTENANCE        |         |        | SECTION 5310 | 20.513  | MI-2018-020-02 | 2012-0170 P38 | 23,233        |                | -            | -         | 8,889            |
| SMART 5310 PROGRAM ADMIN                     |         |        | SECTION 5310 | 20.513  | MI-2018-020-02 | 2012-0170 P38 | 50,000        | 11,412         | 11,412       | -         | 33,340           |
| 5310 NEW FREEDOM OPERATING                   |         |        | SECTION 5310 | 20.513  | MI-2018-020-02 | 2012-0170 P38 | 1,573,630     | 746,656        | 746,656      | -         | 700,305          |
| 5310 NEW FREEDOM MOBILITY MANAGEMENT         |         |        | SECTION 5310 | 20.513  | MI-2018-020-02 | 2012-0170 P38 | 843,220       | 336,746        | 336,746      | -         | 448,795          |
| 5310 NEW FREEDOM CAPITAL                     |         |        | SECTION 5310 | 20.513  | MI-2020-032-01 | 2017-0130 P28 | 553,168       | 116,287        | 116,287      | -         | 436,881          |
| TOTAL  |         |        | r            |         |                |               | \$ 47,631,994 | \$ 5,424,924   | \$ 5,424,924 | \$-       | \$ 8,778,831     |

# Schedule of Financial Assistance (Continued)

|   |                           |                |                   |                           |                              |                            |                               |                                |                                 | ueu Julie                     | 50, 2020             |
|---|---------------------------|----------------|-------------------|---------------------------|------------------------------|----------------------------|-------------------------------|--------------------------------|---------------------------------|-------------------------------|----------------------|
| FEDERAL GRANTOR/PASS-THROUGH<br>GRANTOR/PROGRAM TITLE | FEDERAL<br>STATE<br>SHARE | FISCAL<br>YEAR | FUNDING<br>SOURCE | FEDERAL<br>CFDA<br>NUMBER | FEDERAL<br>GRANTOR<br>NUMBER | STATE<br>GRANTOR<br>NUMBER | PROGRAM<br>OR AWARD<br>AMOUNT | DISBURSEMENTS/<br>EXPENDITURES | FEDERAL<br>RECEIPTS/<br>REVENUE | STATE<br>RECEIPTS/<br>REVENUE | A MOUNT<br>REMAINING |
| PASSED THROUGH M DOT:                                 |                           |                |                   |                           |                              |                            |                               |                                |                                 |                               |                      |
| OPERATING ASSIST SEC.5311                             | 100 % STATE               | FY2017         | SECTION 5311      | 20.516                    | MI-XX-XXX                    | 2017-0130 P07              | 180,640                       | *                              | \$-                             |                               | \$ 124,641           |
| OPERATING ASSIST. LET- SEC 5311 (2018)                | 100 % STATE               | FY2017         | SECTION 5311      | 20.509                    | MI-18-0055                   | 2017-0130 P09              |                               |                                | -                               | -                             | (167,219)            |
| OPERATING ASSIST. LET- SEC 5311 (2019)                | 100 % STATE               | FY2019         | SECTION 5311      | 20.509                    | M⊩18-0055                    | 2017-0130 P15              | 225,542                       | 61,320                         | 61,320                          | -                             | 6,673                |
| OPERATING ASSIST. LET- SEC 5311 (2020)                | 100 % STATE               | FY 2020        | SECTION 5311      | 20.509                    | MI-18-0055                   | 2017-0130 P22              | 440,500                       | 253,304                        | 253,304                         | -                             | 187,196              |
| TOTAL   |                           |                |                   | ~                         |                              |                            | \$ 914,963                    | \$ 314,624                     | \$ 314,624                      | \$-                           | \$ 151,291           |
| SUBTOTAL  |                           |                |                   |                           |                              |                            | 51,909,893                    | 5,793,968                      | 5,793,968                       | -                             | 11,376,254           |
| MICHIGAN DEPARTMENT OF TRANSPORTATION:                |                           |                |                   |                           |                              |                            |                               |                                |                                 |                               |                      |
| OPERATING ASSISTANCE - ACT 51 SMART URBAN             |                           |                |                   | N/A                       |                              |                            | -                             | -                              | -                               | 31,940,698                    | -                    |
| MUNICIPAL CREDIT SPECIAL APPROPRIATION                |                           |                |                   | N/A                       |                              |                            | -                             | -                              | -                               | 1,630,540                     | -                    |
| OPERATING ASSISTANCE - ACT 51 BEDFORD URBAN           |                           |                |                   | N/A                       |                              |                            | -                             | -                              | -                               | 129,879                       | -                    |
| OPERATING ASSISTANCE - ACT 51 LETC COMBINED           |                           |                |                   | N/A                       |                              |                            | -                             | -                              | -                               | 1,859,671                     | -                    |
| OPERATING ASSISTANCE - FY07 SECTION 5304              |                           |                |                   | N/A                       |                              | 2007-0294 Z8               | -                             | -                              | -                               | -                             | -                    |
| ROYAL OAK TWP NEW SERVICES                            |                           |                |                   | N/A                       |                              |                            | -                             | -                              | -                               | 10,434                        | -                    |
| OTHER STATE SERVICES REVENUE                          |                           |                |                   | N/A                       |                              |                            |                               |                                |                                 | 1,502,684                     |                      |
| SPECIALIZED SERVICES                                  |                           |                |                   |                           |                              |                            | -                             | -                              | -                               | -                             | -                    |
| SPECIALIZED SERVICES                                  |                           | FY 2020        |                   | N/A                       |                              | 2007-0294-ZXX              |                               | -                              | -                               | 888,673                       | -                    |
| TOTAL   |                           |                |                   |                           |                              |                            |                               | -                              | -                               | 37,962,579                    | -                    |
| TOTAL OPERATING ASSISTANCE                            |                           |                |                   |                           |                              |                            | 51,909,893                    | 5,793,968                      | 5,793,968                       | 37,962,579                    | 11,376,254           |
| GRAND TOTAL - ALL ASSISTANCE                          |                           |                |                   |                           |                              |                            | \$ 247,304,626                | \$ 43,195,635                  | \$ 43,195,635                   | \$ 37,962,579                 | \$ 78,706,145        |
|   |                           |                |                   |                           |                              |                            |                               |                                |                                 |                               |                      |

# Other Supplemental Information Other Operating Expenses

|  |      | lul 1, 2019 | 0   | 1 1 0010      |    |                |     |            |     |           |    |         |
|--|------|-------------|-----|---------------|----|----------------|-----|------------|-----|-----------|----|---------|
|  |      |             | U   | oct 1, 2019   |    | Total          | Jul | 1, 2019    | Oc  | t 1, 2019 |    |         |
|  |      | to          |     | to            | С  | ommunity       |     | to         |     | to        |    | Total   |
| Description                            | Se   | ep 30, 2019 | Ju  | ın 30, 2020   |    | Based          | Sep | 30, 2019   | Jun | 30, 2020  | Ro | yal Oak |
| Revenue:                               |      |             |     |               |    |                |     |            |     |           |    |         |
| Fares                                  | \$   | 151,499     | \$  | 276,618       | \$ | 428,117        | \$  | 1,267      | \$  | 1,786     | \$ | 3,053   |
| Other Non-trans Revenue                |      | -           |     | -             |    | -              |     | -          |     | 94        |    | 94      |
| Taxes levied directly                  |      | 52,606      |     | 1,408,284     |    | 1,460,890      |     |            |     | -         |    | -       |
| Local operating assistance:            |      |             |     |               |    | -              |     |            |     |           |    |         |
| General Fund/Property tax              |      | 196,872     |     | 1,430,777     |    | 1,627,648      |     | -          |     |           |    | -       |
| Other                                  |      | -           |     | -             |    | -              |     | -          |     | 5,876     |    | 5,876   |
| Other local contracts:                 |      |             |     |               |    |                |     |            |     |           |    |         |
| Mun. Cr.                               |      | 581,683     |     | 1,712,319     |    | 2,294,002      |     | 600        |     | 1,800     |    | 2,400   |
| Comm. Cr.                              |      | 752,935     |     | 1,434,150     |    | 2,187,085      |     | 1,710      |     | 6,039     |    | 7,749   |
| Other MDOT/BPT contracts and reim      | ıb.: |             |     |               |    |                |     |            |     |           |    |         |
| Act 51                                 |      | 100,121     |     | 24,165        |    | 124,286        |     | 7,662      |     | 11,349    |    | 19,011  |
| Other Grants                           |      | 258         |     | 258           |    | 517            |     | -          |     | -         |    | -       |
| Specialized services                   |      | 13,550      |     | 71,254        |    | 84,804         |     | -          |     | -         |    | -       |
| Other federal transit contracts and re | im   | 42,707      |     | 142,933       |    | 185,640        |     | -          |     | -         |    | -       |
| Refunds and rebates                    |      | -           |     |               |    | -              |     | -          |     | -         |    | -       |
| Interest income                        |      | 9,224       |     | 37,156        |    | 46,380         |     | 80         |     | -         |    | 80      |
| Total revenue                          | \$   | 1,901,456   | \$  | 6,537,913     | \$ | 8,439,369      | \$  | 11,319     | \$  | 26,944    | \$ | 38,263  |
| Total operating expenses               | \$   | 2,346,751   | \$  | 5,760,397     | \$ | 8,107,148      | \$  | 11,926     | \$  | 33,496    | \$ | 45,422  |
|  |      |             | · · |               |    | -, -, -        | •   | ,          |     | ,         | •  | - ,     |
| Ineligible expenses:                   |      | 504 000     |     | 4 740 040     |    | 0.004.000      |     | <b>COO</b> |     | 4 000     |    | 0.400   |
| SMART Municipal Credits                |      | 581,683     |     | 1,712,319     |    | 2,294,002      |     | 600        |     | 1,800     |    | 2,400   |
| SMART Community Credits<br>Act 51      |      | 752,935     |     | 1,434,150     |    | 2,187,085      |     | 1,710      |     | 6,039     |    | 7,749   |
|  | . L. | 100,121     |     | 24,165<br>258 |    | 124,286<br>517 |     | 7,662      |     | 11,349    |    | 19,011  |
| Other MDOT/BPT contracts and reim      | ID.  | 258         |     |               |    |                |     | -          |     | -         |    | -       |
| State specialized services             |      | 13,550      |     | 71,254        |    | 84,804         |     | -          |     | -         |    | -       |
| Other federal contracts and reimb      |      | 42,707      |     | 142,933       |    | 185,640        |     | -          |     | -         |    | -       |
| Depreciation                           |      | -           |     | -             |    | -              |     | -          |     | -         |    | -       |
| Total ineligible                       |      | 1,491,255   |     | 3,385,079     |    | 4,876,334      |     | 9,972      |     | 19,188    |    | 29,160  |
| Total eligible expenses                | \$   | 855,496     | \$  | 2,375,318     | \$ | 3,230,814      | \$  | 1,954      | \$  | 14,308    | \$ | 16,262  |

# Other Supplemental Information Other Operating Expenses (Continued)

|   | Mt. Clemens  |             |          |     |         |     | Nan      |     |            |             |          |
|---|--------------|-------------|----------|-----|---------|-----|----------|-----|------------|-------------|----------|
|   | Jul 1, 2019  | Oct         | 1, 2019  |     |         | Jul | 1, 2019  | 00  | ct 1, 2019 |             |          |
|   | to           |             | to       |     | Total   |     | to       |     | to         |             | Total    |
| Description                               | Sep 30, 2019 | Jun         | 30, 2020 | Mt. | Clemens | Sep | 30, 2019 | Jur | n 30, 2020 |             | Nankin   |
| Revenue:                                  |              |             |          |     |         |     |          |     |            |             |          |
| Fares                                     | \$ 10,702    | \$          | 34,582   | \$  | 45,284  | \$  | 42,720   | \$  | 128,159    | \$          | 170,879  |
| Other nontrans. revenue                   | -            |             | -        |     | -       |     | 125,426  |     | 376,277    |             | 501,703  |
| Taxes levied directly                     | 236,784      |             | 83,499   |     | 320,283 |     | -        |     |            |             | -        |
| Local operating assistance:               |              |             |          |     |         |     |          |     |            |             |          |
| General Fund/Property tax                 | -            |             |          |     | -       |     | 80,384   |     | 241,151    |             | 321,535  |
| Other                                     | -            |             | 274      |     | 274     |     | -        |     | -          |             | -        |
| Other local contracts:                    | -            |             | -        |     |         |     | -        |     | -          |             |          |
| Mun. Cr.                                  | (16,246)     |             | 36,376   |     | 20,130  |     | 63,400   |     | 190,200    |             | 253,600  |
| Comm. Cr.                                 | -            |             | 28,739   |     | 28,739  |     | 63,135   |     | 189,405    |             | 252,540  |
| Other MDOT/BPT contracts and reimb        | 1            |             |          |     |         |     |          |     | -          |             |          |
| Specialized services                      | 8,661        |             | 635      |     | 9,296   |     | -        |     | -          |             | -        |
| Other federal transit contracts and reimb |              |             | -        |     | -       |     | -        |     | -          |             | -        |
| Refunds and rebates                       | -            |             | -        |     | · · ·   |     | -        |     | -          |             |          |
| Interest income                           | -            |             | -        |     |         |     | -        |     | -          |             | -        |
| Total revenue                             | \$ 239,901   | <b>\$</b> 1 | 184,105  | \$  | 424,006 | \$  | 375,065  | \$1 | 1,125,192  | \$1         | ,500,257 |
| Total operating expenses                  | \$ 109,428   | \$ 3        | 300,356  | \$  | 409,784 | \$  | 319,334  | \$  | 958,003    | <b>\$</b> 1 | ,277,337 |
| Ineligible expenses:                      |              |             |          |     |         |     |          |     |            |             |          |
| SMART municipal credits                   | (16,246)     |             | 36,376   |     | 20,130  |     | 63,400   |     | 190,200    |             | 253,600  |
| SMART community credits                   | (10,210)     |             | 28,739   |     | 28,739  |     | 63,135   |     | 189,405    |             | 252,540  |
| State specialized services                | 8,661        |             | 635      |     | 9,296   |     | -        |     | -          |             | -        |
| Refunds and rebates                       | -            |             | -        |     | -       |     | -        |     | -          |             | -        |
| Depreciation                              | -            |             | -        |     | -       |     | -        |     | -          |             | -        |
| Total ineligible                          | (7,585)      |             | 65,750   |     | 58,165  |     | 126,535  |     | 379,605    |             | 506,140  |
| Total eligible expenses                   | \$ 117,013   | \$ 2        | 234,606  | \$  | 351,619 | \$  | 192,799  | \$  | 578,398    | \$          | 771,197  |
|   |              |             |          |     |         |     |          |     |            |             |          |

# Other Supplemental Information Other Operating Expenses (Continued)

Redford Township Year Ended March 31, 2020

|  |    | Redfor  |    |          |    |              |
|--|----|---------|----|----------|----|--------------|
|  | 1- | Apr-19  | 1  | -Oct-19  |    | <b>エ</b> , , |
| Description                                | 20 | to      | 24 | to       |    | Total        |
| Description                                | 30 | -Sep-19 | 3  | I-Mar-20 |    | Redford      |
| Revenue:                                   |    |         |    |          |    |              |
| Fares                                      | \$ | 7,836   | \$ | 6,740    | \$ | 14,576       |
| Other nontrans. revenue                    |    | -       |    | 30,000   |    | 30,000       |
| Taxes levied directly                      |    | 7,372   |    | 78,481   |    | 85,853       |
| Local operating assistance:                |    |         |    |          |    |              |
| General Fund/Property tax                  |    |         |    | -        |    | -            |
| Other                                      |    | -       |    | -        |    | -            |
| Other local contracts:                     |    |         |    |          |    |              |
| Mun. Cr.                                   |    |         |    | -        |    | -            |
| Comm. Cr.                                  |    | 34,745  |    | 93,577   |    | 128,322      |
| Other MDOT/BPT contracts and reimb         |    |         |    |          |    |              |
| Specialized services                       |    | (1,651) |    | 1,650    |    | (1)          |
| Other federal transit contracts and reimb. |    | 705     |    | 5,086    |    | 5,791        |
| Refunds and rebates                        |    | -       |    | -        |    | -            |
| Interest income                            |    | -       |    | 7,665    |    | 7,665        |
| Total revenue                              | \$ | 49,007  | \$ | 223,199  | \$ | 272,206      |
| Total operating expenses                   | \$ | 93,395  | \$ | 185,942  | \$ | 279,337      |
|  | Ŷ  | 00,000  | Ŷ  | 100,012  | Ŷ  | 2.0,001      |
| Ineligible expenses:                       |    |         |    |          |    |              |
| SMART municipal credits                    |    | -       |    | -        |    | -            |
| SMART community credits                    |    | 34,745  |    | 93,577   |    | 128,322      |
| State specialized services                 |    | (1,651) |    | 1,650    |    | (1)          |
| Refunds and rebates                        |    | -       |    | -        |    | -            |
| Depreciation                               |    | -       |    | -        |    | -            |
| Total ineligible                           |    | 33,094  |    | 95,227   |    | 128,321      |
| Total eligible expenses                    | \$ | 60,301  | \$ | 90,715   | \$ | 151,016      |

# Other Supplemental Information Other Operating Expenses (Continued)

S.T.A.R. Year Ended March 31, 2020

|    | S.T.           |   |  |   |   |
|----|----------------|---|--|---|---|
| 1  | -Apr-19        | 1   | -Oct-19  |   |   |
|    | to             |   | to   |   | Total   |
| 3( | 0-Sep-19       | 3   | 1-Mar-20   | 5   | S.T.A.R.  |
|    |                |   |  |   |   |
| \$ | 340            | \$  | 1,020  | \$  | 1,360   |
|    | -              |   | -  |   | -   |
|    | -              |   | 466,895  |   | 466,895   |
|    | -              |   |  |   |   |
|    | -              |   | 113,170  |   | 113,170   |
|    | 429            |   | 55,159   |   | 55,588  |
|    |                |   |  |   |   |
|    | -              |   | -  |   | -   |
|    | 87,500         |   | (8,708)  |   | 78,792  |
| -  |                |   |  |   |   |
|    | 10,221         |   | 3,370  |   | 13,591  |
|    | -              |   | -  |   | -   |
|    | -              |   | -  |   | -   |
|    | 1,325          |   | 1,375  |   | 2,700   |
| \$ | 99,815         | \$  | 632,281  | \$  | 732,096   |
| \$ | 283,863        | \$  | 363,534  | \$  | 647,397   |
|    |                |   |  |   |   |
|    | _              |   | -  |   | _   |
|    | 173 176        |   | 190 530  |   | 363,706   |
|    | -              |   | -  |   | -   |
|    | -              |   | -  |   | -   |
|    | -              |   | -  |   | -   |
|    | 173,176        |   | 190,530  |   | 363,706   |
| \$ | 110,687        | \$  | 173,004  | \$  | 283,691   |
|    | 30<br>\$<br>\$ | 1-Apr-19<br>to<br>30-Sep-19<br>\$ 340<br>-<br>-<br>429<br>-<br>87,500<br>-<br>10,221<br>-<br>1,325<br><b>\$ 99,815</b><br>\$ 283,863<br>\$ 283,863<br>-<br>-<br>173,176 | to<br>30-Sep-19 3<br>\$ 340 \$<br>-<br>429<br>429<br>-<br>10,221<br>-<br>1,325<br><b>\$ 99,815 \$</b><br>\$ 283,863 \$<br>\$ 283,863 \$<br>173,176<br>-<br>173,176 | 1-Apr-19<br>to $1-Oct-19$<br>to $30-Sep-19$ $31-Mar-20$ \$ $340$ \$ $1,020$ - $ 466,895$ $ 113,170$ $429$ $55,159$ $  87,500$ $(8,708)$ $  10,221$ $3,370$ $  1,325$ $1,375$ \$ $99,815$ \$ $632,281$ \$ $283,863$ \$ $173,176$ $190,530$ $  -$ | 1-Apr-19 $1-Oct-19$ to $30-Sep-19$ $31-Mar-20$ $5$ \$ $340$ \$ $1,020$ \$         \$ $340$ \$ $1,020$ \$         \$ $340$ \$ $1,020$ \$         \$ $340$ \$ $1,020$ \$         \$ $340$ \$ $1,020$ \$         \$ $340$ \$ $1,020$ \$ $   -$ |

# Other Supplemental Information Other Operating Expenses

| Oct 1, 2018         Jul 1, 2019         Total to         Oct 1, 2018         Jul 1, 2019         Total to           Description         Jun 30, 2019         Sep 30, 2019         Sep 30, 2019         Based         Jun 30, 2019         Sep 30, 2019         Reyal Oak           Revenue:         Fares         \$ 538,059         \$ 151,499         \$ 689,558         \$ 2,204         \$ 1,267         \$ 3,471           Other Non-trans Revenue         -   |  |    | Communi                               | ty Based     |    |           |     | Royal O   |     |          |    |         |
|---|--|----|---------------------------------------|--------------|----|-----------|-----|-----------|-----|----------|----|---------|
| Description         Jun 30, 2019         Sep 30, 2019         Based         Jun 30, 2019         Sep 30, 2019         Royal Oak           Revenue:         Fares         \$ 538,059         \$ 151,499         \$ 689,558         \$ 2,204         \$ 1,267         \$ 3,471           Taxes levied directly         791,370         52,606         843,977         - <td></td> <td>0</td> <td>ct 1, 2018</td> <td>Jul 1, 2019</td> <td></td> <td></td> <td>Oc</td> <td>t 1, 2018</td> <td>Jul</td> <td>1, 2019</td> <td></td> <td></td>    |  | 0  | ct 1, 2018                            | Jul 1, 2019  |    |           | Oc  | t 1, 2018 | Jul | 1, 2019  |    |         |
| Revenue:         Fares         \$ 538,059         \$ 151,499         \$ 689,558         \$ 2,204         \$ 1,267         \$ 3,471           Other Non-trans Revenue         -  |  |    | to                                    |              | C  | Community |     |           |     |          |    | Total   |
| Fares       \$ 538,059       \$ 151,499       \$ 689,558       \$ 2,204       \$ 1,267       \$ 3,471         Taxes levied directly       791,370       52,606       843,977       -  | Description                              | Ju | n 30, 2019                            | Sep 30, 2019 |    | Based     | Jun | 30, 2019  | Sep | 30, 2019 | Ro | yal Oak |
| Other Non-trans Revenue         -   | Revenue:                                 |    |                                       |              |    |           |     |           |     |          |    |         |
| Taxes levied directly       791,370       52,606       843,977       -       -       -       -         Local operating assistance:       General Fund/Property tax       684,449       196,872       881,321       -       -       38,457         Other       -       -       -       -       38,457       -       38,457         Other local contracts:       -       -       -       -       -       38,457         Mun. Cr.       1,714,011       581,683       2,295,694       1,800       600       2,400         Comm. Cr.       1,564,260       752,935       2,317,195       5,895       1,710       7,605         Other MDOT/BPT contracts and reimb.:       -       100,121       100,121       16,383       7,662       24,045         Other       148,672       258       148,930       -       -       -       -         Other federal transit contracts and reim       602,223       42,707       644,930       -       -       -       -         Interest income       42,116       9,224       51,340       157       80       237         Total revenue       \$ 6,344,240       \$1,901,456       \$ 8,245,696       \$ 64,896       \$ 11,319  | Fares                                    | \$ | 538,059                               | \$ 151,499   | \$ | 689,558   | \$  | 2,204     | \$  | 1,267    | \$ | 3,471   |
| Local operating assistance:         General Fund/Property tax         684,449         196,872         881,321         -         -         -         38,457           Other         -         -         -         38,457         -         38,457           Other         -         -         -         38,457         -         38,457           Other         1,714,011         581,683         2,295,694         1,800         600         2,400           Comm. Cr.         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Other MDOT/BPT contracts and reimb.:         -         100,121         100,121         16,383         7,662         24,045           Other         148,672         258         148,930         - <t< td=""><td>Other Non-trans Revenue</td><td></td><td>-</td><td>-</td><td></td><td>-</td><td>,</td><td></td><td></td><td>-</td><td></td><td>-</td></t<>          | Other Non-trans Revenue                  |    | -                                     | -            |    | -         | ,   |           |     | -        |    | -       |
| General Fund/Property tax         684,449         196,872         881,321         -         -         -         38,457         38,457           Other         -         -         -         -         -         38,457         -         38,457           Other         100,121         581,683         2,295,694         1,800         600         2,400           Comm. Cr.         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Other         Mun. Cr.         148,672         258         148,930         -         -         -           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other         148,672         258         148,930         -         -         -         -           Other federal transit contracts and reim         602,223         42,707         644,930         -         -         -         -           Interest income         42,116         9,224         51,340         157         80         237           Total revenue         \$ 6,344,240         \$1,901,456         \$ 8,245,696         \$ 64,896         \$ 11,319         \$ 76,215           Ine  | Taxes levied directly                    |    | 791,370                               | 52,606       |    | 843,977   |     | -         |     | -        |    | -       |
| Other         -         -         -         38,457         -         38,457           Other local contracts:         Mun. Cr.         1,714,011         581,683         2,295,694         1,800         600         2,400           Comm. Cr.         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Other MDOT/BPT contracts and reimb::         -         100,121         100,121         16,383         7,662         24,045           Other         148,672         258         148,930         - <td>Local operating assistance:</td> <td></td>                       | Local operating assistance:              |    |                                       |              |    |           |     |           |     |          |    |         |
| Other local contracts:         Mun. Cr.         1,714,011         581,683         2,295,694         1,800         600         2,400           Comm. Cr.         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Other MDOT/BPT contracts and reimb.:         -         100,121         100,121         16,383         7,662         24,045           Other         -         148,672         258         148,930         - <td< td=""><td>General Fund/Property tax</td><td></td><td>684,449</td><td>196,872</td><td></td><td>881,321</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td></td<> | General Fund/Property tax                |    | 684,449                               | 196,872      |    | 881,321   |     | -         |     | -        |    | -       |
| Mun. Cr.         1,714,011         581,683         2,295,694         1,800         600         2,400           Comm. Cr.         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Other MDOT/BPT contracts and reimb.:         Act 51         -         100,121         100,121         16,383         7,662         24,045           Other         148,672         258         148,930         -  | Other                                    |    | -                                     | -            |    | -         |     | 38,457    |     | -        |    | 38,457  |
| Comm. Cr.         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Other MDOT/BPT contracts and reimb.:         Act 51         -         100,121         100,121         16,383         7,662         24,045           Other         Specialized services         259,080         13,550         272,630         -   | Other local contracts:                   |    |                                       |              |    |           |     |           |     |          |    |         |
| Other MDOT/BPT contracts and reimb.:       -       100,121       100,121       16,383       7,662       24,045         Other       148,672       258       148,930       -  | Mun. Cr.                                 |    | 1,714,011                             | 581,683      |    | 2,295,694 |     | 1,800     |     | 600      |    | 2,400   |
| Act 51       -       100,121       100,121       16,383       7,662       24,045         Other       148,672       258       148,930       -  | Comm. Cr.                                |    | 1,564,260                             | 752,935      |    | 2,317,195 |     | 5,895     |     | 1,710    |    | 7,605   |
| Other         148,672         258         148,930         -         -           Specialized services         259,080         13,550         272,630         -   | Other MDOT/BPT contracts and reimb.      | :  |                                       |              |    |           |     |           |     |          |    |         |
| Specialized services<br>Other federal transit contracts and reim         259,080<br>602,223         13,550<br>42,707         272,630<br>644,930         -         -         -         -           Interest income         42,116         9,224         51,340         157         80         237           Total revenue         \$ 6,344,240         \$ 1,901,456         \$ 8,245,696         \$ 64,896         \$ 11,319         \$ 76,215           Total operating expenses         \$ 7,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           Ineligible expenses:         \$ 7,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           SMART municipal credits         1,714,011         581,683         2,295,694         1,800         600         2,400           SMART community credits         1,714,011         581,683         2,295,694         1,800         600         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDDT/BPT contracts and reimb         259,396         13,550      | Act 51                                   |    | -                                     | 100,121      |    | 100,121   |     | 16,383    |     | 7,662    |    | 24,045  |
| Other federal transit contracts and reim         602,223         42,707         644,930         -         -           Interest income         42,116         9,224         51,340         157         80         237           Total revenue         \$ 6,344,240         \$1,901,456         \$ 8,245,696         \$ 64,896         \$ 11,319         \$ 76,215           Total operating expenses         \$ 7,117,953         \$2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           Ineligible expenses:         \$ 7,117,953         \$2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           SMART municipal credits         1,714,011         581,683         2,295,694         1,800         6000         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -           <  | Other                                    |    | 148,672                               | 258          |    | 148,930   |     |           |     | -        |    |         |
| Interest income         42,116         9,224         51,340         157         80         237           Total revenue         \$ 6,344,240         \$1,901,456         \$ 8,245,696         \$ 64,896         \$ 11,319         \$ 76,215           Total operating expenses         \$ 7,117,953         \$2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           Ineligible expenses:         \$ 7,117,953         \$2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           SMART municipal credits         1,714,011         581,683         2,295,694         1,800         6000         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -         -           Depreciation         360         -         360         -         -         -   | Specialized services                     |    | 259,080                               | 13,550       |    | 272,630   |     | -         |     | -        |    | -       |
| Total revenue         \$ 6,344,240         \$ 1,901,456         \$ 8,245,696         \$ 64,896         \$ 11,319         \$ 76,215           Total operating expenses         \$ 7,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           Ineligible expenses:         \$ 57,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           SMART municipal credits         1,714,011         581,683         2,295,694         1,800         600         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -           Other Federal contracts and reimb         597,396         42,707         640,103         -         -         -           Depreciation         360         -         360         -         -         -         -  | Other federal transit contracts and reim | 1  | 602,223                               | 42,707       |    | 644,930   |     | -         |     | -        |    |         |
| Total revenue         \$ 6,344,240         \$ 1,901,456         \$ 8,245,696         \$ 64,896         \$ 11,319         \$ 76,215           Total operating expenses         \$ 7,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           Ineligible expenses:         \$ 57,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           SMART municipal credits         1,714,011         581,683         2,295,694         1,800         600         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -           Other Federal contracts and reimb         597,396         42,707         640,103         -         -         -           Depreciation         360         -         360         -         -         -         -  |  |    |                                       |              |    |           |     |           |     |          |    |         |
| Total operating expenses         \$ 7,117,953         \$ 2,346,751         \$ 9,464,704         \$ 25,304         \$ 11,926         \$ 37,230           Ineligible expenses:         SMART municipal credits         1,714,011         581,683         2,295,694         1,800         600         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -           Other Federal contracts and reimb         597,396         42,707         640,103         -         -         -           Total ineligible         4,283,779         1,491,255         5,775,034         24,078         9,972         34,050   | Interest income                          |    | 42,116                                | 9,224        |    | 51,340    |     | 157       |     | 80       |    | 237     |
| Ineligible expenses:       SMART municipal credits       1,714,011       581,683       2,295,694       1,800       600       2,400         SMART community credits       1,564,260       752,935       2,317,195       5,895       1,710       7,605         Act 51       -       100,121       100,121       16,383       7,662       24,045         Other MDOT/BPT contracts and reimb.       148,672       258       148,930       -       -       -         State specialized services       259,080       13,550       272,630       -       -       -         Other Federal contracts and reimb       597,396       42,707       640,103       -       -       -         Depreciation       360       -       360       -       -       -         Total ineligible       4,283,779       1,491,255       5,775,034       24,078       9,972       34,050  | Total revenue                            | \$ | 6,344,240                             | \$ 1,901,456 | \$ | 8,245,696 | \$  | 64,896    | \$  | 11,319   | \$ | 76,215  |
| Ineligible expenses:       SMART municipal credits       1,714,011       581,683       2,295,694       1,800       600       2,400         SMART community credits       1,564,260       752,935       2,317,195       5,895       1,710       7,605         Act 51       -       100,121       100,121       16,383       7,662       24,045         Other MDOT/BPT contracts and reimb.       148,672       258       148,930       -       -       -         State specialized services       259,080       13,550       272,630       -       -       -         Other Federal contracts and reimb       597,396       42,707       640,103       -       -       -         Depreciation       360       -       360       -       -       -         Total ineligible       4,283,779       1,491,255       5,775,034       24,078       9,972       34,050  | Total operating expenses                 | \$ | 7,117,953                             | \$ 2.346.751 | \$ | 9.464.704 | \$  | 25.304    | \$  | 11.926   | \$ | 37.230  |
| SMART municipal credits         1,714,011         581,683         2,295,694         1,800         600         2,400           SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -           Other Federal contracts and reimb         597,396         42,707         640,103         -         -         -           Depreciation         360         -         360         -         -         -         -           Total ineligible         4,283,779         1,491,255         5,775,034         24,078         9,972         34,050   |  |    | ,,                                    |              | Ŧ  | -,,       | Ŧ   | ,         | +   | ,        | Ŧ  | ,       |
| SMART community credits         1,564,260         752,935         2,317,195         5,895         1,710         7,605           Act 51         -         100,121         100,121         16,383         7,662         24,045           Other MDOT/BPT contracts and reimb.         148,672         258         148,930         -         -         -           State specialized services         259,080         13,550         272,630         -         -         -           Other Federal contracts and reimb         597,396         42,707         640,103         -         -         -           Depreciation         360         -         360         -         -         -         -           Total ineligible         4,283,779         1,491,255         5,775,034         24,078         9,972         34,050   |  |    |                                       |              |    |           |     |           |     |          |    | o 100   |
| Act 51       -       100,121       100,121       16,383       7,662       24,045         Other MDOT/BPT contracts and reimb.       148,672       258       148,930       -       -       -       -         State specialized services       259,080       13,550       272,630       -       -       -       -         Other Federal contracts and reimb       597,396       42,707       640,103       -       -       -         Depreciation       360       -       360       -       -       -       -         Total ineligible       4,283,779       1,491,255       5,775,034       24,078       9,972       34,050   |  |    |                                       |              |    |           |     |           |     |          |    |         |
| Other MDOT/BPT contracts and reimb.         148,672         258         148,930         - <th< td=""><td></td><td></td><td>1,564,260</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>  |  |    | 1,564,260                             |              |    |           |     |           |     |          |    |         |
| State specialized services         259,080         13,550         272,630         - <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>16,383</td> <td></td> <td>7,662</td> <td></td> <td>24,045</td>   |  |    | -                                     |              |    |           |     | 16,383    |     | 7,662    |    | 24,045  |
| Other Federal contracts and reimb         597,396         42,707         640,103         - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td></t<>   |  |    |                                       |              |    |           |     | -         |     | -        |    | -       |
| Depreciation         360         -         360         -         -         -           Total ineligible         4,283,779         1,491,255         5,775,034         24,078         9,972         34,050   |  |    | · · · · · · · · · · · · · · · · · · · |              |    |           |     | -         |     | -        |    | -       |
| Total ineligible         4,283,779         1,491,255         5,775,034         24,078         9,972         34,050  |  |    |                                       | 42,707       |    |           |     | -         |     | -        |    | -       |
|   | Depreciation                             |    | 360                                   | -            |    | 360       |     | -         |     | -        |    | -       |
| Total eligible expenses         \$ 2,834,174         \$ 855,496         \$ 3,689,670         \$ 1,226         \$ 1,954         \$ 3,180   | Total ineligible                         |    | 4,283,779                             | 1,491,255    |    | 5,775,034 |     | 24,078    |     | 9,972    |    | 34,050  |
|   | Total eligible expenses                  | \$ | 2,834,174                             | \$ 855,496   | \$ | 3,689,670 | \$  | 1,226     | \$  | 1,954    | \$ | 3,180   |

## Other Supplemental Information Other Operating Expenses (Continued)

|  | Mt. C        |     |            |    |           |     |            | nkin |            |     |          |
|--|--------------|-----|------------|----|-----------|-----|------------|------|------------|-----|----------|
|  | Oct 1, 2018  | Ju  | l 1, 2019  |    |           | 00  | t 1, 2018  | Ju   | ıl 1, 2019 |     |          |
|  | to           |     | to         |    | Total     |     | to         |      | to         |     | Total    |
| Description                                | Jun 30, 2019 | Sep | o 30, 2019 | Mt | . Clemens | Jur | n 30, 2019 | Se   | p 30, 2019 |     | Nankin   |
| Revenue:                                   |              |     |            |    |           |     |            |      |            |     |          |
| Fares                                      | \$ 45,030    | \$  | 10,702     | \$ | 55,732    | \$  | 178,688    | \$   | 42,720     | \$  | 221,408  |
| Other nontrans. revenue                    | -            |     | -          |    | -         |     | -          |      | 125,426    |     | 125,426  |
| Taxes levied directly                      | 308,780      |     | 236,784    |    | 545,564   |     | -          |      | -          |     | -        |
| Local operating assistance:                |              |     |            |    |           |     |            |      |            |     |          |
| General Fund/Property tax                  | -            |     | -          |    | -         |     | -          |      | 80,384     |     | 80,384   |
| Other                                      | -            |     | -          |    | -         |     | 235,462    |      | -          |     | 235,462  |
| Other local contracts:                     | -            |     |            |    |           |     | -          |      |            |     |          |
| Mun. Cr.                                   | 20,130       |     | (16,246)   |    | 3,884     |     | 190,200    |      | 63,400     |     | 253,600  |
| Comm. Cr.                                  | 28,065       | ~   | -          |    | 28,065    |     | 184,968    |      | 63,135     |     | 248,103  |
| Other MDOT/BPT contracts and reimb         | -            |     |            |    |           |     | -          |      |            |     |          |
| Specialized services                       | 33,784       |     | 8,661      |    | 42,445    |     | -          |      | -          |     | -        |
| Other federal transit contracts and reimb. | -            |     | -          |    | -         |     | -          |      | -          |     | -        |
| Refunds and rebates                        | -            |     | - /        |    | -         | ,   | -          |      | -          |     | -        |
| Interest income                            | 3,276        |     | -          | _  | 3,276     |     | -          |      | -          |     | -        |
| Total revenue                              | \$ 439,065   | \$  | 239,901    | \$ | 678,966   | \$  | 789,318    | \$   | 375,065    | \$1 | ,164,383 |
| Total operating expenses                   | \$ 296,782   | \$  | 109,428    | \$ | 406,210   | \$  | 872,057    | \$   | 319,334    | \$1 | ,191,391 |
| Ineligible expenses:                       |              |     |            |    |           |     |            |      |            |     |          |
| SMART municipal credits                    | 20,130       |     | (16,246)   |    | 3,884     |     | 190,200    |      | 63,400     |     | 253,600  |
| SMART community credits                    | 28,065       |     | -          |    | 28,065    |     | 184,968    |      | 63,135     |     | 248,103  |
| State specialized services                 | 33,784       |     | 8,661      |    | 42,445    |     | -          |      | -          |     | -        |
| Refunds and rebates                        | -            |     | -          |    | -         |     | -          |      | -          |     | -        |
| Depreciation                               | -            |     | -          |    | -         |     | -          |      | -          |     | -        |
| Total ineligible                           | 81,979       |     | (7,585)    |    | 74,394    |     | 375,168    |      | 126,535    |     | 501,703  |
| Total eligible expenses                    | \$ 214,803   | \$  | 117,013    | \$ | 331,816   | \$  | 496,889    | \$   | 192,799    | \$  | 689,688  |
|  |              |     |            |    |           |     |            |      |            |     |          |

## Other Supplemental Information Other Operating Expenses (Continued)

|   | Redford Twp. |            |    |         |            |
|---|--------------|------------|----|---------|------------|
|   | Oc           | ct 1, 2018 | 1  | -Apr-19 |            |
|   |              | to         |    | to      | Total      |
| Description                                     | 3            | 1-Mar-19   | 30 | -Sep-19 | Redford    |
| Revenue:  |              |            |    |         |            |
| Fares   | \$           | 7,168      | \$ | 7,836   | \$ 15,004  |
| Other nontrans. revenue                         |              |            |    |         |            |
| Taxes levied directly                           |              | 92,576     |    | 7,372   | 99,948     |
| Local operating assistance:                     |              |            |    |         |            |
| General Fund/Property tax                       |              | -          |    | -       | -          |
| Other   |              | 40,000     |    | -       | 40,000     |
| Other local contracts:                          |              |            |    |         |            |
| Mun. Cr.  |              | -          |    | -       | -          |
| Comm. Cr.                                       |              | 76,908     |    | 34,745  | 111,653    |
| Other MDOT/BPT contracts and reimb              |              |            |    |         |            |
| Specialized services                            |              | -          |    | (1,651) | (1,651)    |
| Other federal transit contracts and reimb.      |              | -          |    | 705     | 705        |
| Refunds and rebates                             |              | -          |    | -       | -          |
| Interest income                                 |              | 7,157      |    | -       | 7,157      |
| Total revenue                                   | \$           | 223,809    | \$ | 49,007  | \$ 272,816 |
| Total operating expenses                        | \$           | 108,941    | \$ | 93,395  | \$ 202,336 |
| Ineligible expenses:<br>SMART municipal credits |              | _          |    | -       | _          |
| SMART community credits                         |              | 76,908     |    | 34,745  | 111,653    |
| State specialized services                      |              | _          |    | (1,651) | (1,651)    |
| Refunds and rebates                             |              | -          |    | -       | -          |
| Depreciation                                    |              | -          |    | -       | -          |
| Total ineligible                                |              | 76,908     |    | 33,094  | 110,002    |
| Total eligible expenses                         | \$           | 32,033     | \$ | 60,301  | \$ 92,334  |

## Other Supplemental Information Other Operating Expenses (Continued)

|  | S.T.A.R. |              |    |              |    |            |  |
|--|----------|--------------|----|--------------|----|------------|--|
|  | 00       | ct 1, 2018   | 1  | I-Apr-19     |    |            |  |
|  |          | to           |    | to           |    | Total      |  |
| Description  | 3        | 1-Mar-19     | 3( | 0-Sep-19     |    | S.T.A.R.   |  |
| Revenue:   |          |              |    |              |    |            |  |
| Fares  | \$       | 1,635        |    | 340          | \$ | 1,975      |  |
| Other nontrans. revenue  |          |              |    |              |    |            |  |
| Taxes levied directly  |          | 457,347      |    | -            |    | 457,347    |  |
| Local operating assistance:                                      |          |              |    |              |    |            |  |
| General Fund/Property tax  |          | -            |    | -            |    | -          |  |
| Other  |          | 42,027       |    | 429          |    | 42,456     |  |
| Other local contracts:   |          |              |    |              |    |            |  |
| Mun. Cr.   |          |              |    | -            |    | -          |  |
| Comm. Cr.  |          | 55,563       |    | 87,500       |    | 143,063    |  |
| Other MDOT/BPT contracts and reimb.                              | -        | (0.404)      |    | 40.004       |    | 0.000      |  |
| Specialized services<br>Other federal transit contracts and reim | L        | (2,191)      |    | 10,221       |    | 8,030      |  |
| Refunds/rebates/insurance proceeds                               |          | -            |    | -            |    | -          |  |
| Interest income  |          | 1,180        |    | 1,325        |    | 2,505      |  |
|  |          |              |    |              |    |            |  |
| Total revenue  | \$       | 555,561      | \$ | 99,815       | \$ | 655,376    |  |
| Total operating expenses   | \$       | 337,985      | \$ | 283,863      | \$ | 621,848    |  |
|  | Ŧ        | ,            | Ŧ  | ,            | Ŧ  | •,•.•      |  |
| Ineligible expenses:   |          |              |    |              |    |            |  |
| SMART municipal credits  |          | -<br>123,325 |    | -<br>173,176 |    | -          |  |
| SMART community credits<br>State specialized services            |          | 123,325      |    | 173,170      |    | 296,501    |  |
| Charter expense  |          | -<br>1,370   |    | _            |    | -<br>1,370 |  |
| Depreciation   |          | -            |    | -            |    | -          |  |
|  |          | 124 605      |    | 173 176      |    | 207 971    |  |
| Total ineligible   |          | 124,695      | 1  | 173,176      |    | 297,871    |  |
| Total eligible expenses  | \$       | 213,290      | \$ | 110,687      | \$ | 323,977    |  |

## Other Operating Expenses – Combined Total

| Description                                | C  | Total<br>Community<br>Based | Mt | Total<br>Clemens |                   | Total<br>Nankin |          | Total<br>Redford | ç  | Total<br>S.T.A.R. | Total<br>Other   |
|--|----|-----------------------------|----|------------------|-------------------|-----------------|----------|------------------|----|-------------------|------------------|
| Beschpiten                                 | _  | Buood                       |    | Cloinene         |                   |                 | <u> </u> | touloru          |    | 5.1.7             | <br>Other        |
| Fares                                      | \$ | 689,558                     | \$ | 55,732           | \$                | 221,408         | \$       | 15,004           | \$ | 1,975             | \$<br>983,677    |
| Other Non-trans Revenue                    |    | -                           |    | -                |                   | 125,426         |          |                  |    |                   | 125,426          |
| Taxes levied directly                      |    | 843,977                     |    | 545,564          |                   | -               |          | 99,948           |    | 457,347           | 1,946,836        |
| Local operating assistance:                |    |                             |    |                  |                   |                 |          |                  |    |                   |                  |
| General Fund/Property tax                  |    | 881,321                     |    | -                |                   | 80,384          |          | -                |    | -                 | 961,705          |
| Other                                      |    | -                           |    |                  |                   | 235,462         |          | 40,000           |    | 42,456            | 317,918          |
| Other local contracts:                     |    |                             |    |                  |                   |                 |          |                  |    |                   |                  |
| Mun. Cr.                                   |    | 2,295,694                   |    | 3,884            |                   | 253,600         |          | -                |    | -                 | 2,553,178        |
| Comm. Cr.                                  |    | 2,317,195                   |    | 28,065           |                   | 248,103         |          | 111,653          |    | 143,063           | 2,848,079        |
| Other MDOT/BPT contracts and reimb.:       |    |                             |    |                  | $\mathbf{\nabla}$ |                 |          |                  |    |                   |                  |
| Act 51                                     |    | 100,121                     |    | -                |                   | -               |          | -                |    | -                 | 100,121          |
| Other                                      |    | 148,930                     |    | -                |                   | -               |          | -                |    | -                 | 148,930          |
| Specialized services                       |    | 272,630                     |    | 42,445           |                   | -               |          | (1,651)          |    | 8,030             | 321,454          |
| Other federal transit contracts and reimb. |    | 644,930                     |    | -                |                   | -               |          | 705              |    | -                 | 645,635          |
| Refunds/rebates/insurance proceeds         |    |                             |    | -                |                   | -               |          | -                |    | -                 | -                |
| Interest income                            |    | 51,340                      |    | 3,276            |                   | -               |          | 7,157            |    | 2,505             | <br>64,278       |
| Total revenue                              | \$ | 8,245,696                   | \$ | 678,966          | \$                | 1,164,383       | \$       | 272,816          | \$ | 655,376           | \$<br>11,017,237 |
| Total operating expenses                   | \$ | 9,464,704                   | \$ | 406,210          | \$                | 1,191,391       | \$       | 202,336          | \$ | 621,848           | \$<br>11,886,489 |
| Ineligible expenses:                       |    |                             |    |                  |                   |                 |          |                  |    |                   |                  |
| SMART municipal credits                    |    | 2,295,694                   |    | 3.884            |                   | 253,600         |          | -                |    | -                 | 2,553,178        |
| SMART community credits                    |    | 2,317,195                   |    | 28,065           |                   | 248,103         |          | 111,653          |    | 296,501           | 3,001,517        |
| Act 51                                     |    | 100,121                     |    | _                |                   | _               |          | _                |    | _                 | 100,121          |
| Other                                      |    | 148,930                     |    | -                |                   | -               |          | -                |    | -                 | 148,930          |
| State specialized services                 |    | 272,630                     |    | 42,445           |                   | -               |          | (1,651)          |    | -                 | 313,424          |
| Charter expense                            |    | -                           |    | _                |                   | -               |          | -                |    | 1,370             | 1,370            |
| Refunds/rebates/insurance proceeds         |    | _                           |    | -                |                   | -               |          | -                |    | ,                 | _                |
| Other federal contracts and reimb          |    | 640,103                     |    | -                |                   | -               |          | -                |    | -                 | 640,103          |
| Depreciation                               |    | 360                         |    | -                |                   | -               |          | -                |    | -                 | <br>360          |
| Total ineligible                           |    | 5,775,034                   |    | 74,394           |                   | 501,703         |          | 110,002          |    | 297,871           | <br>6,759,004    |
| Total eligible expenses                    | \$ | 3,689,670                   | \$ | 331,816          | \$                | 689,688         | \$       | 92,334           | \$ | 323,977           | \$<br>5,127,485  |

## Other Supplemental Information URBAN Revenue Combined Schedule

| Description  | SMART<br>Directly<br>Provided | Other        | Total for<br>URBAN<br>OAR |
|--|-------------------------------|--------------|---------------------------|
| Passenger fares  | \$ 11,581,245                 | \$ 689,558   | \$ 12,270,803             |
| Contract fares   | 110,009                       |              | 110,009                   |
| Advertising  | 782,670                       |              | 782,670                   |
| Rental of bldgs or other property                        | 64,219                        |              | 64,219                    |
| Gains from the sale of capital assets                    | 04,215                        |              | 04,213                    |
| Other nontrans revenue                                   | 284,139                       |              | 284,139                   |
| Taxes levied directly                                    | 79,266,529                    |              | 80,110,506                |
| Local operating assistance                               | 10,200,020                    | 881,321      | 881,321                   |
| Other local contracts - Municipal credit recapture       |                               | 001,021      | 001,321                   |
| Other local contracts and reimbursements                 |                               | _            | _                         |
| Other local community credits                            | 273,361                       | 2,317,195    | 2,590,556                 |
| State operating assistance:                              | 210,001                       | 2,017,100    | 2,000,000                 |
| SMART  | 36,302,398                    |              | 36,302,398                |
| Bedford  | 119,919                       |              | 119,919                   |
| LETC Urban and Non-Urban                                 | 1,520,083                     |              | 1,520,083                 |
| Royal Oak Township                                       | 1,520,085                     |              | 11,680                    |
| Line-item municipal credit                               | 1,630,540                     |              | 3,926,234                 |
| Mun. Cr. special appropriation                           | 1,630,540                     |              | 1,630,540                 |
| State preventive maintenance (20% State share)           | 1,254,849                     |              | 1,254,849                 |
| Other MDOT/BPT contracts and reimb.:                     | 1,204,049                     | -            | 1,204,049                 |
| Reimb for section 5309 program admin                     | 5,000                         |              | 5,000                     |
| Specialized Service Grant FY 2019                        | 590,868                       |              | 863,498                   |
| Specialized Service Grant FY 2019                        | 196,951                       | 272,030      | 196,951                   |
| JARC PASS THRU 2012-0170 P21                             | 56,154                        |              | 56,154                    |
| MOBILITY MGT 2012-0170 P20                               | 14,717                        |              | 14,717                    |
| MOBILITY MGT 2012-0170 P20<br>MOBILITY MGT 2012-0170 P38 | 96,925                        |              | 96,925                    |
| NOTA New Freedom 2017-0130 P14                           | 37,500                        |              | 37,500                    |
| Other  | 57,500                        | -<br>148,930 | 148,930                   |
| Act 51   | -                             | 100,121      | 140,930                   |
| Federal preventive maintenance -                         | -                             | 100,121      | 100,121                   |
| MI-90-0591   | 5,000,000                     | _            | 5,000,000                 |
| Planning/Capital cost of contracting -                   | 3,000,000                     | _            | 3,000,000                 |
| FY 2018 UWP - CONTRACT #MI-80-X006                       | 589,125                       |              | 589,125                   |
| FY 2019 UWP - CONTRACT #MI-80-X007                       | 101,577                       |              | 101,577                   |
| Reimb. for JARC Admin. MI-37-6040                        | -                             | _            | 101,011                   |
| Reimb. for JARC Admin. MI-37-6043                        |                               | _            | -                         |
| Reimb. for JARC Admin MI-37-0043                         | 18,373                        | _            | 18,373                    |
| Reimb. for New Freedom Admin. MI-57-6007                 | 48,163                        |              | 48,163                    |
| Reimb. for New Freedom Admin. MI-57-6014                 |                               | _            |                           |
| Reimb. for New Freedom Admin. MI-57-6018                 |                               |              | _                         |
| Reimb. for Section 5309 Admin.                           | -<br>19,999                   | -            | 19.999                    |
| Tremb. Ior Section 3009 Admin.                           | 19,999                        | -            | 19,999                    |
| Other federal transit contracts and reimb.:              |                               |              |                           |
| Section 5307 Lake Erie MI-90-0777                        | 580,767                       |              | 580,767                   |
| Section 5310 PM  | 26,152                        |              | 26,152                    |
| Section 5311 Lake Erie MI-18-0055                        | 218,869                       |              | 218,869                   |
| JARC   | 56,154                        |              | 56,154                    |
| New Freedom  | 1,703,614                     |              | 2,348,544                 |
| Refunds, rebates, insurance proceeds                     | 491,615                       | -            | 491,615                   |
| Gains from the sale of capital assets                    | -                             | -            | -                         |
| CMAQ Grant   | 1,040,000                     |              | 1,040,000                 |
| Interest income  | 2,443,852                     | 51,340       | 2,495,192                 |
|  |                               | \$ 8,245,696 | \$ 156,414,253            |

## Other Supplemental Information URBAN Expense Combined Schedule

| Description                                | SMART<br>Directly<br>Provided | Other          | Total for<br>URBAN<br>OAR |
|--|-------------------------------|----------------|---------------------------|
| · · · · · · · · · · · · · · · · · · ·      |                               |                |                           |
| Operators salaries and wages               |                               | \$ -           | \$ 23,530,793             |
| Other salaries and wages                   | 17,081,397                    | -              | 17,081,397                |
| Dispatchers salaries and wages             | 4,592,960                     |                | 4,592,960                 |
| Other fringe benefits                      | 14,646,994                    | -              | 14,646,994                |
| Pensions - Defined contribtuion            | 28,749                        | -              | 28,749                    |
| Pensions - Defined benefit                 | 17,917,796                    | -              | 17,917,796                |
| Other postemployment benefits (OPEB)       | 8,851,470                     | -              | 8,851,470                 |
| Advertising fees                           | 235,981                       | -              | 235,981                   |
| Audit cost                                 | 164,785                       | -              | 164,785                   |
| Other services                             | 3,605,506                     | -              | 3,605,506                 |
| Fuel and lubricants                        | 6,120,219                     | -              | 6,120,219                 |
| Tires and tubes                            | 668,032                       | -              | 668,032                   |
| Other materials and supplies               | 4,489,978                     | -              | 4,489,978                 |
| Utilities                                  | 1,141,713                     | -              | 1,141,713                 |
| Casualty and liab. costs                   | 5,772,478                     | -              | 5,772,478                 |
| Other insurance                            | 64,567                        | -              | 64,567                    |
| Taxes and fees                             | -                             | -              | -                         |
| Purchased transportation service           |                               | *              |                           |
| Pass-throughs that are expensed -          | 7,872,190                     | 9,464,704      | 17,336,893                |
| Community Credits                          | 3,772,738                     | -              | 3,772,738                 |
| Community Transit                          | 48,147                        |                | 48,147                    |
| Nankin/Richmond Lenox/CBS Bloomfield Hills | 460,299                       | -              | 460,299                   |
| Travel, meetings, and training             | 58,974                        | -              | 58,974                    |
| Loss on disposal of asset                  | 283,031                       | -              | 283,031                   |
| Other miscellaneous expenses               | 142,539                       | -              | 142,539                   |
| Leases and rentals                         | 421,044                       | -              | 421,044                   |
| Depreciation                               | 16,229,959                    | -              | 16,229,959                |
| Total expenses                             | 138,202,339                   | 9,464,704      | 147,667,043               |
| Less ineligible expenses:                  |                               |                |                           |
| Ineligible refunds and credits             | 491,615                       | -              | 491,615                   |
| Other ineligible state contracts           | 1,636,165                     | -              | 1,636,165                 |
| Ineligible depreciation                    | 15,487,315                    | -              | 15,487,315                |
| Municipal credits                          | 1,630,540                     | -              | 1,630,540                 |
| Unused community credits                   | 273,361                       | -              | 273,361                   |
| Ineligible non-trans exp                   | 282,885                       | -              | 282,885                   |
| Ineligible loss on disposal                | 283,031                       | _              | 283,031                   |
| Local contracts                            | -                             | _              | -                         |
| Preventive maintenance (MI-90-0591)        | 6,254,849                     | _              | 6,254,849                 |
| Planning/Cap. cost of contracting          | 690,702                       | _              | 690,702                   |
| Other ineligible federal/state/local:      | 000,702                       | _              | 030,702                   |
| Reimb. for JARC Admin MI-37-0043           | 18,373                        | _              | 18,373                    |
| Reimb. for New Freedom Admin. MI-XX-XXXX   | 48,164                        | -              |                           |
| Other ineligbile state contracts:          | 40,104                        | -              | 48,164                    |
| 0  | -                             |                | 4 611 110                 |
| Pass-through ineligibles                   | 4,611,110                     | -              | 4,611,110                 |
| New Freedom                                | -                             | E 775 004      | -<br>E 775 004            |
| Other                                      |                               | 5,775,034      | 5,775,034                 |
| Ineligible pension                         | 4,655,812                     | -              | 4,655,812                 |
| Ineligible OPEB                            | (4,764,113)                   | -              | (4,764,113)               |
| Other ineligibles                          |                               | -<br>E 77E 024 |                           |
| Total ineligibles                          | 31,599,808                    | 5,775,034      | 37,374,841                |
| Total eligible expenses                    | \$ 106,602,531                | \$ 3,689,670   | \$ 110,292,201            |

## SMART Combined Urban Regular Service Revenue Report

| Description  |    | Amount      |
|--|----|-------------|
| Passenger fares  | \$ | 12,270,803  |
| Contract fares   | Ŷ  | 110,009     |
| Auxiliant transportation revenue (explain):                    |    |             |
| Auxiliary transportation revenue (explain):<br>.15 Advertising |    | 782,670     |
|  |    |             |
| Nontransportation revenue (explain):                           |    |             |
| .20 Rental of buildings or other property                      |    | 64,219      |
| .99 Other nontransportation revenue                            |    | 284,139     |
| Taxes levied directly by transit system                        |    | 80,110,506  |
| Local cash grants and reimbursements (explain):                |    |             |
| .10 Local operating assistance                                 |    | 881,321     |
| .99 Other local contracts - Municipal Credit recapture         |    | -           |
| .99 Other local contracts - Community Credit Program           |    | 2,590,556   |
|  |    |             |
| State formula and contracts:                                   |    |             |
| .01 State operating assistance SMART                           |    | 36,302,398  |
| .01 State operating assistance municipal credits               |    | 1,630,540   |
| .01 State operating assistance LETC, Bedford, Royal Oak        |    | 1,651,682   |
| .10 Line item municipal credits                                |    | 3,926,234   |
| .11 Preventive maintenance                                     |    | 1,254,849   |
| .99 Other state contracts and reimbursements                   |    | 1,519,797   |
| Federal contracts:   |    |             |
| .01 Section 5311 LAKE ERIE                                     |    | 218,869     |
| .02 Section 5307 LAKE ERIE                                     |    | 580,767     |
| .11 Preventive maintenance                                     |    | 5,000,000   |
| .12 Capital cost of contracting                                |    | 690,702     |
| .13 Capital contract reimbursement for administrative expenses |    | 86,535      |
| .99 Other federal contracts and reimbursements                 |    | 3,470,850   |
|  |    |             |
| Interest income  |    | 2,495,192   |
| Refunds and credits  |    | 491,615     |
| Total Revenue  | \$ | 156,414,253 |

## SMART Combined Urban Regular Service Expense Report

|   | Operations    | Maintenance   | Gen. Admin.   | Total          |
|---|---------------|---------------|---------------|----------------|
| Labor:  |               |               |               |                |
| 01 Oper salary and wages  | \$ 23,530,793 | \$ -          | \$ -          | \$ 23,530,793  |
| 02 Other salary and wages   | ¢ _20,000,100 | 6,956,589     | 10,124,808    | 17,081,397     |
| 03 Disp salary and wages  | 4,592,960     | 0,000,000     | 10,124,000    | 4,592,960      |
| Fringe benefits   | 9,112,423     | 2,254,016     | 3,280,555     | 14,646,994     |
| Postemployment benefits   | 5,506,819     | 1,362,146     | 1,982,505     | 8,851,470      |
| Pension - Defined contribution  | 5,500,015     | 1,002,140     | 28,749        |                |
|   | 44 447 007    | 0.757.057     |               | 28,749         |
| Pension - Defined benefit   | 11,147,307    | 2,757,357     | 4,013,132     | 17,917,796     |
| Services:   |               |               | 101 705       | 404 705        |
| 01 Audit  |               |               | 164,785       | 164,785        |
| 02 Advertising fees   |               |               | 235,981       | 235,981        |
| 99 Other services   | 189,688       | 1,228,996     | 2,186,822     | 3,605,506      |
| laterials and supp. cons.:  |               |               |               |                |
| 01 Fuel and lubricants  | 6,120,219     |               |               | 6,120,219      |
| 02 Tires and tubes  | 668,032       |               |               | 668,032        |
| 99 Other materials and supplies   | 527,704       | 3,678,218     | 284,057       | 4,489,978      |
| Jtilities   |               |               |               |                |
| Annues  |               | -             | 1,141,713     | 1,141,713      |
| Casual and liability costs:   |               |               |               |                |
| 03 Premium for public liability   | 5,772,478     | -             | -             | 5,772,478      |
| 99 Other insurance  | -             | 64,567        | -             | 64,567         |
| axes  | -             | · ·           | -             | -              |
|   | 17,000,000    |               |               | 17 000 000     |
| urchased transportation service - Pass Thrus that are expensed          | 17,336,893    | -             | -             | 17,336,893     |
| urchased transportation service - Community Credits                     | 3,772,738     | -             | -             | 3,772,73       |
| Community Transit   | 48,147        | -             | -             | 48,14          |
| Purchased transportation service - Nankin/Richmond Lenox/CBS Bloomfield | 460,299       | -             | -             | 460,299        |
| /liscellaneous expense:   |               |               |               |                |
| 02 Travel and meetings  | -             | -             | 58,974        | 58,974         |
| 03 Dues and subscriptions   | -             | -             | -             | -              |
| 09 Loss on disposal of asset  | · · ·         | -             | 283,031       | 283,03         |
| 99 Other miscellaneous expense  | -             | -             | 142,539       | 142,539        |
|   |               |               | 101.011       | 101.01         |
| leases and rentals  | -             | -             | 421,044       | 421,044        |
| Depreciation  | -             | -             | 16,229,959    | 16,229,959     |
|   |               |               |               |                |
| Total expenses  | 88,786,500    | 18,301,889    | 40,578,654    | 147,667,043    |
|   |               |               |               |                |
| ess ineligible expenses:  |               |               | 45 407 045    | 45 407 045     |
| neligible depreciation  | •             | -             | 15,487,315    | 15,487,315     |
| neligible loss on disposal  | -             | -             | 283,031       | 283,031        |
| Ineligible non-trans exp  | 282,885       | -             |               | 282,885        |
| neligible refunds and credits   | -             | -             | 491,615       | 491,615        |
| ocal contracts  | -             | -             | -             | -              |
| Preventive maintenance (MI-90-0591)                                     | -             | 6,254,849     | -             | 6,254,849      |
| dmin expense paid by JARC   | -             | -             | 18,373        | 18,373         |
| Admin expense paid by New Freedom                                       | -             | -             | 48,164        | 48,164         |
| Other ineligible federal/state/local:                                   |               |               |               |                |
| Jnused municipal credits  | 2,853,446     | -             | -             | 2,853,446      |
| Inused community credits  | 273,361       | -             | -             | 273,362        |
| ther state contracts:   |               |               |               |                |
| Pass-through ineligibles  | 10,386,144    | -             | -             | 10,386,144     |
| New Freedom   | -             | -             | -             | -              |
| Other ineligible state contracts  | 1,636,165     | -             | -             | 1,636,165      |
| Other ineligibles   | -             | -             | -             | -              |
| lanning/Cap. Cost of contracting  | 690,702       | -             | -             | 690,702        |
| neligible pension   | -             | -             | 4,655,812     | 4,655,812      |
| neligible OPEB  | -             | -             | (4,764,113)   | (4,764,113     |
| otal ineligible expenses  | 16,122,703    | 6,254,849     | 16,220,196    | 38,597,747     |
| - 4 - 1 - 1 - 1   | ¢ 70.000 70-  | ¢ 40.047.0    | ¢ 04 050 455  | ¢ 400.000      |
| otal eligble expenses   | \$ 72,663,797 | \$ 12,047,040 | \$ 24,358,458 | \$ 109,069,295 |
|   |               |               |               |                |

SMART Combined Urban Regular Service Nonfinancial Report

| DESCRIPTION   | WEEKDAYS   | SATURDAY  | SUNDAY  | TOTAL      |
|---|------------|-----------|---------|------------|
| FIXED ROUTE   |            |           |         |            |
| PUBLIC SERVICE  |            |           |         |            |
| VEHICLE HOURS   | 796,752    | 82,419    | 45,277  | 924,448    |
| VEHICLE MILES   | 11,935,004 | 1,271,550 | 712,488 | 13,919,042 |
| MISCELLANEOUS INFORMATION<br>CHARTER SERVICE HOURS<br>CHARTER SERVICE MILES |            | -         | -       | -          |
| CONNECTOR   |            |           |         |            |
| PUBLIC SERVICE  |            |           |         |            |
| VEHICLE HOURS   | 214,799    | 7,001     | 1,712   | 223,512    |
| VEHICLE MILES   | 3,489,276  | 119,066   | 24,769  | 3,633,111  |
| MISCELLANEOUS INFORMATION<br>CHARTER SERVICE HOURS<br>CHARTER SERVICE MILES | -          | :         | -       | -          |

State Year Ended September 30, 2019

The methodology used for compiling miles and hours has been reviewed and the recording method has been found to be adequate and reliable.

## Other Supplemental Information Royal Oak Twp. Urban Service Revenue Report

#### Description Amount Passenger fares \$ 3,471 Contract fares Package delivery/ Meals on Wheels Inccidental charter service revenue Auxiliary transportation revenue (explain): .10 Concessions .15 Advertising .20 Intercity ticket sales .99 Other auxiliary transportation revenue Nontransportation revenue (explain): .10 Sale of maintenance services .15 Rental of revenue vehicles .20 Rental of buildings or other property .25 Parking lot revenue .60 Gains from the sales of capital assets .99 Other nontransportation revenue Taxes levied directly by transit system Local cash grants and reimbursements (explain): .10 Local operating assistance 38.457 .20 Single business tax .99 Other local contracts (Community Credit Program) 7,605 State formula and contracts: .01 State operating assistance 24.045 .10 Line item municipal credits 2,400 .11 Preventive maintenance .12 Capital cost of contracting .13 Capital contract reimbursement for administrative expenses .14 Other capital contract reimbursements for operating expenses .99 Other state contracts and reimbursements Federal contracts: .01 Section 5311 .02 Section 5307 .11 Preventive maintenance .12 Capital cost of contracting .13 Capital contract reimbursement for administrative expenses .14 Other capital contract reimbursements for operating expenses .98 RTAP .99 Other federal contracts and reimbursements Interest income 237 Contributed service Total revenue 76,215 \$

## Other Supplemental Information Royal Oak Twp. Urban Regular Service Expense Report

|  | Ор | erations                                     | Maintenance  | Gen. Admin.                          | Total  |
|--|----|--|--------------|--------------------------------------|--|
| Labor<br>01 Oper salary and wages<br>02 Other salary and wages<br>03 Disp salary and wages   | \$ | 12,067<br>-<br>4,102                         | \$ -<br>-    | \$ -<br>4,316<br>-                   | \$ 12,067<br>4,316<br>4,102                  |
| Fringe benefits  |    | -  | -            | 51                                   | 51   |
| Services:<br>01 Audit<br>02 Advertising fees<br>99 Other services  |    |  | -            | 72<br>-<br>1,969                     | 72<br>-<br>1,969                             |
| Materials and supp. Cons.:<br>01 Fuel and lubricants<br>02 Tires and tubes<br>99 Other materials and supplies  |    | 3,369<br>-<br>1,400                          | -<br>-<br>97 | -<br>-<br>960                        | 3,369<br>-<br>2,457                          |
| Utilities  |    | -  | È.           | 3,659                                | 3,659  |
| Casual and liability costs:<br>03 Premium for public liability<br>99 Other insurance   |    | 1,578<br>-                                   | -            | 2,191<br>-                           | 3,769<br>-                                   |
| Taxes  |    | -  | -            | -                                    | -  |
| Purchased transportation service   |    | -  | -            | -                                    | -  |
| Miscellaneous expense:<br>02 Travel and meetings<br>99 Other miscellaneous expense   |    | 245<br>-                                     | -            | -<br>1,154                           | 245<br>1,154                                 |
| Interest expense:<br>01 Interest on long-term debt<br>02 Interest on short-term debt<br>Leases and rentals<br>Depreciation   |    | -<br>-<br>-                                  | -<br>-<br>-  | -<br>-<br>-                          | -<br>-<br>-                                  |
| Total expenses   |    | 22,761                                       | 97           | 14,372                               | 37,230                                       |
| Less ineligible expenses:<br>SMART municipal credits<br>SMART community credits<br>Act 51<br>Other MDOT/BPT contracts and reimb.:<br>State specialized services<br>Other Federal contracts and reimb<br>Depreciation |    | 2,400<br>7,605<br>24,045<br>-<br>-<br>-<br>- |              | -<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 2,400<br>7,605<br>24,045<br>-<br>-<br>-<br>- |
| 99 Total ineligible expense  |    | 34,050                                       | -            |                                      | 34,050                                       |
| Total eligible expenses  | \$ | (11,289)                                     | \$ 97        | \$ 14,372                            | \$ 3,180                                     |

Royal Oak Twp. Urban Regular Service Nonfinancial Report

#### State Year Ended September 30, 2019

| DESCRIPTION                        | WEEKDAYS        | SATURDAY | SUNDAY | TOTAL |
|------------------------------------|-----------------|----------|--------|-------|
|                                    |                 |          |        |       |
| FIXED ROUTE                        |                 |          |        |       |
| PUBLIC SERVICE                     |                 |          |        |       |
| VEHICLE HOURS                      | -               | -        | -      | -     |
| VEHICLE MILES                      | -               | -        | -      | -     |
|                                    |                 |          |        |       |
| MISCELLANEOUS INFORMATION          | -               |          |        |       |
| CHARTER SERVICE HOURS              | -               | -        | -      | -     |
| CHARTER SERVICE MILES              | -               |          | -      | -     |
|                                    |                 |          |        |       |
| CONNECTOR                          |                 |          |        |       |
|                                    |                 |          |        |       |
| PUBLIC SERVICE                     |                 |          |        |       |
| VEHICLE HOURS                      | 1,214           |          | -      | 1,214 |
| VEHICLE MILES                      | 5,735           | -        | -      | 5,735 |
|                                    |                 |          |        |       |
| MISCELLANEOUS INFORMATION          |                 |          |        |       |
| CHARTER SERVICE HOURS              | -               | -        | -      | -     |
| CHARTER SERVICE MILES              |                 | -        | -      | -     |
|                                    |                 |          |        |       |
| Management has determined that the | methodology use | ed       |        |       |

Management has determined that the methodology used for compiling miles and hours has been reviewed and the reconciling method has been found to be adequate and reliable.

1.) Administrative Expenses that are charged to capital grants are not included in SMARTs operating expenses.

All administrative costs related to capital contracts are deducted and transferred to the capital fund. Therefore these expenditures are not reimbursed by state formula funds.

2.) Expenses that are paid on behalf of our purchase of service providers are not included in SMARTs eligible expenses.

Costs related to our purchase of service providers are deducted and reimbursed by these providers and included in their operating expenses.

- 3.) No expenses for Lake Erie Transit are included in SMARTS submittal.
- 4) Expenses for STAR, Community Based Nankin Transit, Redford, and Mt. Clemens are included only on schedule 4E on line Purchased Transportation.

#### December 10, 2020

To the Board of Directors Suburban Mobility Authority for Regional Transportation

We have audited the financial statements of the Suburban Mobility Authority for Regional Transportation (the "Authority" or SMART) as of and for the year ended June 30, 2020, and have issued our report thereon dated December 10, 2020. Professional standards require that we provide you with the following information related to our audit, which is divided into the following sections:

Section I - Required Communications with Those Charged with Governance

Section II - Other Items

Section I includes information that current auditing standards require independent auditors to communicate to those individuals charged with governance. We will report this information annually to the members of the board of directors of SMART.

Section II contains informational items that we believe will be of interest to you.

We would like to take this opportunity to thank Authority's staff for the cooperation and courtesy extended to us during our audit. Their assistance and professionalism are invaluable.

This report is intended solely for the use of the members of the board of directors and management of SMART and is not intended to be and should not be used by anyone other than these specified parties.

We welcome any questions you may have regarding the following communications, and we would be willing to discuss these and any other questions that you might have at your convenience.

Very truly yours,

Plante & Moran, PLLC

Pamela L. Hill

Keith Szymanski

#### Section I - Required Communications with Those Charged with Governance

#### Our Responsibility Under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated June 18, 2020, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities. Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement.

As part of our audit, we considered the internal control of SMART. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

Our audit of SMART's financial statements has also been conducted in accordance with *Government Auditing Standards*, issued by the Comptroller General of the United States. Under *Government Auditing Standards*, we are obligated to communicate certain matters that come to our attention related to our audit to those responsible for the governance of SMART, including compliance with certain provisions of laws, regulations, contracts, and grant agreements; certain instances of error or fraud; illegal acts applicable to government agencies; and significant deficiencies in internal control that we identify during our audit. Toward this end, we issued a separate letter dated December 10, 2020 regarding our consideration of SMART's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on August 26, 2020.

#### Significant Audit Findings

#### **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by SMART are described in Note 1 to the financial statements. No new accounting policies were adopted, and the application of existing policies was not changed during 2020.

We noted no transactions entered into by SMART during the year for which there is a lack of authoritative guidance or consensus.

There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

The most sensitive estimates affecting SMART's financial statements were as follows:

- Net OPEB (other postemployment benefits) and pension liabilities and related disclosures, including the actuarial methods and assumptions: these estimates are based on third-party valuations performed with the underlying assumptions used in those valuations, which are principally based on plan provisions, healthcare-related trends, and payroll data. The significant assumptions include future rate of return on investments, future healthcare costs, employee eligibility rates, life expectancies, and projected salary increases.
- Estimated liabilities and the related resolution of self-insurance claims, including claims incurred but not reported (IBNR): the assumptions are based on reported incidents, third-party established actuarial methods, and historical claims incurred experience.
- Allowance for collectability reserve related to local revenue source receivables: the estimate is based on communications from each of the counties (Oakland, Macomb, and Wayne, Michigan), combined with management's estimates for uncertainties and historical results.
- Estimated reserve related to state operating grants (Act 51 revenue): the estimate is based on preliminary determinations made by the State, combined with management's estimates for uncertainties and historical results.

We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear.

#### Difficulties Encountered in Performing the Audit

We encountered **no significant difficulties in dealing** with management in performing and completing our audit.

#### **Disagreements with Management**

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected the misstatements identified related to grant receivable, as further described in the separate report on internal control over financial reporting.

#### Significant Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, business conditions affecting SMART, and business plans and strategies that may affect the risks of material misstatement, with management each year prior to our retention as SMART's auditors. However, these discussions occurred in the normal course of our professional relationship, and our responses were not a condition of our retention.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 10, 2020.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a second opinion on certain situations. If a consultation involves application of an accounting principle to SMART's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Section II - Other Items

#### Process Efficiencies

While performing our audit, we are always looking for ways to assist SMART - whether it be through best practices or ways to be more efficient. Through our testing, we have observed that SMART's chart of accounts and processes for recording transactions can be burdensome and likely more complex than they need to be. This can make accurate financial reporting more difficult to achieve and also places greater strain on the finance staff. We have found that as systems age and organizations are able to take a step back to look at practices that have been in place for several years, there may be more efficient ways of doing things. We always encourage organizations to revisit the business processes in place to look for efficiencies. We recommend SMART consider reviewing and potentially optimizing its chart of accounts and business processes. We are happy to discuss this further with SMART management.

#### ACH Policy

SMART utilizes automated clearing house (ACH) payments on a limited basis without having a written policy in place related to ACH payments. Public Act 738 of 2002 requires a written policy be in place anytime a local unit of government is making ACH payments. The policy should include the employee responsible for overseeing the process, reporting of the goods or services received, the internal accounting controls, and the approval process. We recommend SMART implement a written ACH policy in order to be in compliance with PA 738 of 2002.

#### **Cybersecurity**

Cyberattacks are on the rise across the globe, and the cost of these attacks is ever increasing. Because of these attacks, municipalities stand to lose reputation, their ability to operate efficiently, and proprietary information or assets. Communities can also potentially be subject to financial and legal liabilities. Managing this issue is especially challenging because even a municipality with a highly mature cybersecurity risk management program still has a residual risk that a material cybersecurity breach could occur and not be detected in a timely manner. We understand that the technology department continues to monitor and evaluate this risk, which are critical best practices. Additionally, periodic assessments of the system in order to verify that the control environment is working as intended is a key part of measuring associated business risk. We encourage administration and those charged with governance to work with the technology team on this very important topic. If we can be of assistance in the process, we would be happy to do so.

#### Upcoming Accounting Standards Requiring Preparation

#### GASB Statement No. 84 - Fiduciary Activities

This new pronouncement will be effective for SMART fiscal year 2021. This statement provides criteria for state and local governments to use to identify whether an activity is fiduciary and should be reported as a fiduciary fund type in its financial statements. In addition, once identified as a fiduciary activity, GASB 84 also provides specific reporting requirements.

This statement has the potential to significantly impact what governments report currently as a fiduciary activity. Upon adoption, we anticipate that some governments' activities that never before were considered fiduciary will now be reported as such. We expect SMART will report the OPEB trust as a fiduciary activity beginning next year.

Given the potential to have a major impact on many governments, not only to its external financial statements, but also to its accounting system requirements and budget document, we encourage you to start analyzing the impact of this standard now. The first step to implementation is identifying the types of activities that should be analyzed and then running those activities through the lens of this standard.

#### GASB Statement No. 87 - Leases

This new accounting pronouncement will be effective for reporting periods beginning after December 15, 2021. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources.

We recommend beginning to accumulate information related to all significant lease agreements now in order to more efficiently implement this new standard once it becomes effective.

Plante Moran will be providing trainings and other resources to our clients over the coming months in order to help prepare for the implementation of all these new standards. In the interim, please reach out to your engagement team for assistance in getting started.

Federal Awards Supplemental Information June 30, 2020

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Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

#### Independent Auditor's Report

To the Board of Directors Suburban Mobility Authority for Regional Transportation

We have audited the financial statements of the Suburban Mobility Authority for Regional Transportation (the "Authority") as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements. We issued our report thereon dated December 10, 2020, which contained an unmodified opinion on the financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole We have not performed any procedures with respect to the audited financial statements subsequent to December 10, 2020.

The accompanying schedule of expenditures of federal awards and the reconciliation of basic financial statements federal revenue with schedule of expenditures of federal awards are presented for the purpose of additional analysis as required by the Uniform Guidance and are not a required part of the basicfinancial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

December 10, 2020

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

#### **Independent Auditor's Report**

To Management and the Board of Directors Suburban Mobility Authority for Regional Transportation

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Suburban Mobility Authority for Regional Transportation (the "Authority") as of and for the year ended June 30, 2020 and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements and have issued our report thereon dated December 10, 2020.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Authority's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify a certain deficiency in internal control, described in the accompanying schedule of findings and questioned costs as items 2020-001 that we consider to be a material weakness.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### The Authority's Response to the Findings

The Authority's response to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. The Authority's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### **Purpose of this Report**

#### To Management and the Board of Directors Suburban Mobility Authority for Regional Transportation

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

December 10, 2020

#### Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance

#### Independent Auditor's Report

To the Board of Directors Suburban Mobility Authority for Regional Transportation

#### **Report on Compliance for Each Major Federal Program**

We have audited the Suburban Mobility Authority for Regional Transportation's (the "Authority") compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Compliance Supplement that could have a direct and material effect on the Authority's major federal programs for the year ended June 30, 2020. The Authority's major federal programs is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Authority's major federal programs based on our audit of the types of compliance requirements referred to above.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Authority's compliance.

#### **Opinion on Each Major Federal Program**

In our opinion, the Authority complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the major federal programs for the year ended June 30, 2020.

#### **Report on Internal Control Over Compliance**

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Authority's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

#### To the Board of Directors Suburban Mobility Authority for Regional Transportation

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2020-002, that we consider to be a significant deficiency.

The Authority's response to the internal control over compliance findings identified in our audit are described in the accompanying schedule of findings and questioned costs. The Authority's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

December 10, 2020

# Schedule of Expenditures of Federal Awards Year Ended June 30, 2020

|  |                                |                  |                          | Total Amount Provided |                      |
|--|--------------------------------|------------------|--------------------------|-----------------------|----------------------|
| Federal Agency/Pass-through Agency/Program Title                         | Identifying Number             | CFDA Number      | Project Number           | to Subrecipients      | Federal Expenditures |
| J.S. Department of Transportation - Direct programs:                     |                                |                  |                          |                       |                      |
| Federal Transit Cluster:   |                                |                  |                          |                       |                      |
| Investment Grants:   |                                |                  |                          |                       |                      |
| Capital Assistance   | N/A                            | 20.500           | MI-04-0091               | \$ 🔺 -                | \$ 329,772           |
| Section 5339 Capital   | 2012-0170 P18                  | 20.526           | MI-34-0005               | <u> </u>              | 223,83               |
| Total Federal Transit - Investment Grants                                |                                |                  |                          | -                     | 553,607              |
| Formula Grants:  |                                |                  |                          |                       |                      |
| COVID-19 CARES Act - COVID-19 Federal Transit Formula Grant              |                                | 20.507           | MI-XX-XXXX               | -                     | 6,000,00             |
| Capital Assistance   | N/A                            | 20.507           | MI-90-0756               | 8,616                 | 8,61                 |
| Capital Assistance   | N/A                            | 20.507           | MI-90-0678               | 7,567                 | 2,877,42             |
| CAPITAL ASSISTANCE FY17-18-19  | N/A                            | 20.507           | MI-2018-018-03           |                       | 4,000,00             |
| Capital Assistance   | N/A                            | 20.507           | MI-90-0777               |                       | 3,826,18             |
| Capital Assistance   | N/A                            | 20.507           | MI-90-0777               | -                     | 488,04               |
| Capital Assistance   | N/A                            | 20.507           | MI-90-0777               | -                     | 143,44               |
| Capital Assistance   | N/A<br>N/A                     | 20.507           | MI-90-0777               | 225,004               | 225,00               |
| Capital Assistance   | N/A<br>N/A                     | 20.507<br>20.507 | MI-90-0777<br>MI-XX-XXXX | 418.500               | 6,308,65<br>418,50   |
| Operating Assistance (Monroe) FY20<br>Operating Assistance (Monroe) FY19 | N/A<br>N/A                     | 20.507           | MI-XX-XXXX               | 418,500 92,750        | 418,50<br>92,75      |
| Capital Assistance FY16-17   | N/A<br>N/A                     | 20.507           | MI-95-0122               | 92,750                | 252,10               |
|  | N/A<br>N/A                     | 20.507           | MI-90-0079               | -                     |                      |
| Capital Assistance FY18-19   |                                |                  |                          | -                     | 6,708,21             |
| Capital Assistance FY18-19   | N/A                            | 20.507           | MI-90-0079               | -                     | 101,33               |
| Capital Assistance FY16  | N/A                            | 20.507           | MI-34-0022               | -                     | 2,56                 |
| Capital Assistance FY16  | N/A                            | 20.507           | MI-34-0022               | -                     | 1,956,44             |
| Capital Assistance FY16  | N/A                            | 20.507           | MI-34-0022               | -                     | 122,76               |
| Capital Assistance FY18-19   | N/A                            | 20.507           | MI-34-0046               |                       | 1,891,629            |
| Total Federal Transit - Formula Grants                                   |                                |                  |                          | 752,437               | 35,423,672           |
| Total Federal Transit Cluster  |                                |                  |                          | 752,437               | 35,977,279           |
| Transit Services Program Cluster:  |                                |                  |                          |                       |                      |
| 5310 NEW FREEDOM CAPITAL   | 2012-0170 P20                  | 20.513           | MI-16-X007               | 162,581               | 162,58               |
| 5310 NEW FREEDOM OPERATING   | 2012-0170 P20                  | 20.513           | MI-16-X007               | 73,396                | 73,39                |
| 5310 NEW FREEDOM MOBILITY MANAGEMENT                                     | 2012-0170 P20                  | 20.513           | MI-16-X007               | 63,313                | 63,31                |
| 5310 NEW FREEDOM CAPITAL   | 2012-0170 P20                  | 20.513           | MI-16-X013               | 1,257,284             | 1,257,28             |
| SMART 5310 PROGRAM ADMIN   | 2012-0170 P20                  | 20.513           | MI-16-X013               | -                     | 11,86                |
| 5310 NEW FREEDOM OPERATING<br>5310 NEW FREEDOM MOBILITY MANAGEMENT       | 2012-0170 P20<br>2012-0170 P20 | 20.513<br>20.513 | MI-16-X013<br>MI-16-X013 | 414,057<br>2,324      | 414,05<br>2,32       |
| 5310 NEW FREEDOM MOBILITY MANAGEMENT                                     | 2012-0170 P20<br>2012-0170 P20 | 20.513           | MI-16-X013<br>MI-16-X034 | 2,324                 | 2,209,32             |
| 5310 NEW FREEDOM PREVENTATIVE MAINT                                      | 2012-0170 P20                  | 20.513           | MI-16-X034               | 4,243                 | 4.24                 |
| SMART 5310 PROGRAM ADMIN   | 2012-0170 P38                  | 20.513           | N/A                      | 4,240                 | 11.41                |
| 5310 NEW FREEDOM OPERATING   | 2012-0170 P38                  | 20.513           | N/A                      | 746,656               | 746.65               |
| 5310 NEW FREEDOM MOBILITY MANAGEMENT                                     | 2017-0130 P28                  | 20.513           | N/A                      | -                     | 336.74               |
| 5310 NEW FREEDOM CAPITAL   | 2017-0130 P28                  | 20.513           | MI-16-2001               | -                     | 116,28               |
| SECTION 5310- CAPITAL  | 2017-0130 P5                   | 20.513           | MI-XX-XXXX               | -                     | 354,18               |
| SECTION 5311   | 2017-0130 P10                  | 20.516           | MI-2017-030              | -                     | 117,47               |
| SECTION 5311   | 2017-0130 P10                  | 20.516           | MI-2017-030              | -                     | 65,03                |
| SECTION 5310   | 2017-0130 P16                  | 20.516           | MI-2018-033              | -                     | 153,10               |
| SECTION 5311   | 2017-0130 P14                  | 20.521           | MI-2017-030              | -                     | 37,50                |
| SECTION 5310   | 2017-0130 P20                  | 20.513           | MI-2019-037              | -                     | 60,00                |
| SECTION 5317 NEW FREEDOM PROGRAM ADMIN                                   | N/A                            | 20.521           | MI-57-6018               | -                     | 2,41                 |
| SECTION 5317 NEW FREEDOM PROGRAM ADMIN                                   | N/A                            | 20.521           | MI-57-6024               | -                     | 13,02                |
| SMART JARC PROGRAM ADMIN   | N/A                            | 20.516           | MI-37-6043               | -                     | 5,642                |
| SMART JARC PROGRAM OPERATING   | N/A                            | 20.516           | MI-37-4050               | 48,778                | 48,778               |
| Total Transit Services Program Cluster                                   |                                |                  |                          | 4,981,952             | 6,266,634            |

## Schedule of Expenditures of Federal Awards (Continued)

|  |                                |                  |                          | Year E                                    | nded June 30, 2020           |
|--|--------------------------------|------------------|--------------------------|---|------------------------------|
| Federal Agency/Pass-through Agency/Program Title   | Identifying Number             | CFDA Number      | Project Number           | Total Amount Provided<br>to Subrecipients | Federal Expenditures         |
| U.S. Department of Transportation - Pass-through programs<br>from the State of Michigan Department of Transportation:<br>OPERATING ASSIST. LET- SEC 5311 (2019)<br>OPERATING ASSIST. LET- SEC 5311 (2020)<br>Total passed through the Michigan Department<br>of Transportation | 2017-0130 P09<br>2017-0130 P15 | 20.509<br>20.509 | MI-18-0055<br>MI-18-0055 | \$ 61,320<br>                             | \$ 61,320<br>                |
| U.S. Department of Transportation - Pass-through programs<br>from the Southeast Michigan Council of Governments:<br>PLANNING & TECHNICAL STUDIES UWP PROGRAM<br>TRANSIT ASSET MGT<br>Total passed through the Southeast Michigan<br>Council of Governments                     | N/A<br>N/A                     | 20.505<br>20.505 | MI-80-X006<br>2015-0009  | :   | 346,100<br>95,490<br>441,590 |
| Total expenditures of federal awards   |                                |                  |                          | \$ 6,049,013                              | <u>\$43,000,127</u>          |
|  |                                |                  |                          |   |                              |
|  |                                |                  |                          |   |                              |
|  |                                |                  |                          |   |                              |
|  |                                |                  |                          |   |                              |
|  |                                |                  |                          |   |                              |
|  |                                |                  |                          |   |                              |
|  |                                |                  |                          |   |                              |

## Reconciliation of Basic Financial Statements Federal Revenue with Schedule of Expenditures of Federal Awards

#### Year Ended June 30, 2020

| Revenue from federal sources - As reported on financial statements (includes all funds)<br>Add federal portion of capital contributions - As reported on the financial statements (includes<br>all funds)<br>Adjustment to current year revenue related to adjustments to beginning balance of grants |    | 13,001,337 |
|---|----|------------|
|   |    | 26,494,407 |
| receivable  |    | 3,504,383  |
| Federal expenditures per the schedule of expenditures of federal awards   | \$ | 43,000,127 |

## Notes to Schedule of Expenditures of Federal Awards

#### June 30, 2020 and 2019

#### Note 1 - Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of the Suburban Mobility Authority for Regional Transportation (the "Authority") under programs of the federal government for the year ended June 30, 2020. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of the Authority, it is not intended to and does not present the financial position, changes in net position, or cash flows of the Authority.

#### **Note 2 - Summary of Significant Accounting Policies**

Expenditures reported in the Schedule are reported on the full accrual basis of accounting. Such expenditures are recognized following, as applicable, the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

The Authority has elected not to use the 10 percent de minimis indirect cost rate to recover indirect costs as allowed under the Uniform Guidance.

## Schedule of Findings and Questioned Costs

Year Ended June 30, 2020

| Section I - Summary of Auditor's Results  |                              |            |               |               |  |
|---|------------------------------|------------|---------------|---------------|--|
| Financial Statements  |                              |            |               |               |  |
| Type of auditor's rep   | Unmodified                   | Unmodified |               |               |  |
| Internal control over   | financial reporting:         |            |               |               |  |
| Material weakne   | ss(es) identified?           | X Yes      |               | No            |  |
| Significant deficient not considered  | Yes                          | Х          | None reported |               |  |
| Noncompliance mat<br>statements noted   |                              | Yes        | X             | None reported |  |
| Federal Awards  |                              |            |               |               |  |
| Internal control over   | major programs:              |            |               |               |  |
| Material weakness(es) identified?     Yes X   |                              |            | Х             | No            |  |
| Significant deficiency(ies) identified that are     not considered to be material weaknesses?     X Yes |                              |            |               | None reported |  |
| Any audit findings d<br>accordance with   | X Yes                        |            | No            |               |  |
| Identification of major programs:   |                              |            |               |               |  |
| CFDA Number   | Name of Federal Program or ( | Cluster    |               | Opinion       |  |
| 20.500, 20.507,<br>20.526<br>20.513, 20.516,  | Federal Transit Cluster      |            |               | Unmodified    |  |
| 20.521  | Transit Services Cluster     |            |               | Unmodified    |  |
| Dollar threshold used to distinguish between<br>type A and type B programs:\$1,290,004                  |                              |            |               |               |  |
| Auditee qualified as low-risk auditee?  |                              | Yes        | Х             | No            |  |

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2020

#### **Section II - Financial Statement Audit Findings**

| Reference<br>Number | Finding   |  |  |
|---------------------|---|--|--|
| 2020-001            | Finding Type - Material weakness  |  |  |
|                     | <b>Criteria</b> - General ledger activity should be recorded in accordance with accounting principles generally accepted in the United States of America. |  |  |
|                     | Condition - Journal entries were necessary to adjust certain account balances in order to   |  |  |

**Condition** - Journal entries were necessary to adjust certain account balances in order to properly state them as of June 30, 2020.

**Context** - The vast majority of all transactions were properly accounted for by the Authority; however, our financial statement audit procedures did detect necessary adjustments to grants receivable and a lack of proper controls over the recording of grants receivable and related cash receipts.

**Cause** - The Authority did not have processes in place to reconcile and review these statement of net position accounts.

**Effect** - As a result of these balances not being reconciled as of the end of the year, the Authority's grants receivable required adjustments as of June 30, 2020. The Authority has posted the proper adjustments. Additionally, once a reconciliation was performed, the Authority identified receivables that had not been reimbursed in over a year. The Authority is now following up with the granting agency.

**Recommendation** - We recommend the Authority implement procedures to ensure all statement of net position accounts are reconciled as of the end of the year. Rather than being just an accumulation of the transactions posted throughout the year, the ending balances should be reconciled to supporting records. Grants receivable should agree to the sum of reimbursements requested during the year for which cash was not received until after year end and revenue earned but not yet requested for reimbursement as of the end of the year. To make the reconciliation process easier as of the end of the year, we recommend the Authority ensure reimbursements are being requested on a timely basis, cash receipts are received timely, and cash receipts are posted against the appropriate receivable accounts.

Views of Responsible Officials and Planned Corrective Actions - OPEN

## Schedule of Findings and Questioned Costs (Continued)

Year Ended June 30, 2020

#### **Section III - Federal Program Audit Findings**

| Reference<br>Number | Finding   |  |  |  |
|---------------------|---|--|--|--|
| 2020-002            | <b>CFDA Number, Federal Agency, and Program Name</b> - CFDA #20.513<br>#20.516, #20.521, Department of Transporation, Transit Services Program<br>Cluster and CFDA #20.500, #20.526, #20.507, Department of Transporation<br>Federal Transit Cluster  |  |  |  |
|                     | Federal Award Identification Number and Year - Various awards related to clusters noted above.  |  |  |  |
|                     | Pass-through Entity - N/A   |  |  |  |
|                     | Finding Type - Significant deficiency   |  |  |  |
|                     | Repeat Finding - No   |  |  |  |
|                     | <b>Criteria</b> - 2 CFR section 200.303 requires that the Authority establish and maintain effective internal controls over federal awards.   |  |  |  |
|                     | <b>Condition</b> - The Authority's appropriate certifying individual approves drawdowns prior to being uploaded into the ECHO system; however, there is no evidence of secondary review of the payment request by appropriate individual prior to submission within the online portal.  |  |  |  |
|                     | <b>Context</b> - The Authority completed 46 draws during the year. All but one drawdown request contained evidence that they were reviewed by the certifying official prior to uploading the draw information into the ECHC system; however, our procedures identified that no secondary review of the drawdown requests is completed prior to submission within the online portal No errors were noted with the submissions in the sample selected for testing |  |  |  |
|                     | <b>Cause and Effect</b> - Without a review of the prepared draw in the ECHC system, there is a risk that the amount requested from the awarding agency will not match the support reviewed by the certifying official. If such an error existed, it would not be identified until the Authority's year-end reconciliation procedures are performed.   |  |  |  |
|                     | <b>Recommendation</b> - We recommend the Authority implement procedures to<br>ensure all drawdown requests show evidence of review in the form of sign<br>offs by the appropriate individual and that these requested balances are<br>reviewed within the ECHO system by appropriate secondary reviewer prior to<br>or shortly after making request.  |  |  |  |
|                     | Views of Responsible Officials and Corrective Action Plan - OPEN  |  |  |  |



## agenda item

| DATE: | December 10, 2020        | DISPOSITION SOUGHT: | Board Approval             |
|-------|--------------------------|---------------------|----------------------------|
| TO:   | SMART Board of Directors | SUBMITTED BY:       | Director of Transportation |
| FROM: | Service Development      | APPROVED BY:        | Deputy GM                  |
|       |                          |                     |                            |

SUBJECT: Authorization to Join the Automated Bus Consortium

#### **RECOMMENDATION:**

That the Board adopt the attached resolution authorizing SMART to join the Automated Bus Consortium as a member for Phases I and 2A at a not to exceed cost of \$100,000.

#### **DISCUSSION:**

With rapid advancement of automated vehicle technologies and the urgent need to improve mobility options, an association has formed the Automated Bus Consortium (Consortium) to leverage combined resources and launch a pilot deployment program of full-sized automated buses across the country. Using cost-efficient and standardized methodologies and assessment, the Consortium will lead the nation's effort to test and evaluate automated bus technology in live service environments. Consortium members will be defining candidate routes and locations, operating plans, automated bus specifications, financial plans and deployment strategies.

The Michigan Department of Transportation is a member of the Consortium and intends to have Michigan take a leadership role in automated technology, including in public transportation. SMART's participation helps ensure technologies meet SMART's strategic and practical objectives and allows SMART to effectively participate in Southeastern Michigan's automated vehicle efforts in an affordable and sustainable way. AECOM will serve as the program manager for the collaborative effort, managing planning, assessment, implementation and evaluation of the program's rollout in all locations. SMART's cost may be less than the not-to-exceed cost due to in-kind staff time contributions.

The Consortium will prepare to make an expected initial purchase of 75 to 100 full-sized, automated buses. Lessons learned and best practices from each pilot project will be shared among member agencies to promote better and faster learning and adoption of safety protocols and operational insights. The Consortium is currently in the feasibility phase, followed by implementation within a two-year time frame, currently estimated to begin between 2022 and 2023. Each agency will make their own decisions regarding automated bus purchases and deployment following the completion of the feasibility phase.

Consortium's founding members include: Michigan DOT/PlanetM; Dallas Area Rapid Transit; Foothill Transit; Long Beach Transit; Los Angeles County MTA; MetroLINK; Metropolitan Atlanta RTA; Minnesota DOT/Rochester Public Transit; Pinellas Suncoast Transit Authority, and Virginia Department of Rail and Public Transportation/Hampton Roads Transit.

#### FUNDING SOURCE:

Costs are covered within the Operating budget.

#### ATTACHMENTS:

- 1. Resolution
- 2. Overview of Program Slide Deck

## SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION RESOLUTION

Authorizing SMART to Join the Automated Bus Consortium

Whereas, the Suburban Mobility Authority for Regional Transportation (SMART) has a responsibility to operate public transportation services to the greatest benefit of its tax paying communities within the constraints of a balanced budget; and the Automated Bus Consortium (ABC) was formed as the result of a collaborative effort of Whereas. public transit agencies and departments of transportation across the United States to use cos efficient and standardized methodologies and assessments to lead the nation's effort to test and evaluate driverless bus technology for transit use, and Whereas, approximately fifteen (15) transit agencies are expected to participate in the Consortium and there is currently no other similar multi-agency collective focusing on such matters; and Whereas. AECOM has been engaged by each participant in the Consortium to lead the efforts to develop high-level specifications for an autonomous bus and to investigate the feasibility of a joint purchase by transit; now, therefore be it Resolved, that the Suburban Mobility Authority for Regional Transportation is hereby authorized to participate in the Consortium by executing a sole source contract with AECOM to obtain services related to the development of performance specifications for an automated bus for transit use with a maximum contract amount of \$100,000.00.

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies that the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Date

Board Secretary

No.\_\_\_\_\_

# Automated Bus Consortium Program Overview

ACCELERATING AUTOMATED TECHNOLOGY FOR TRANSIT SERVICES



October 2020

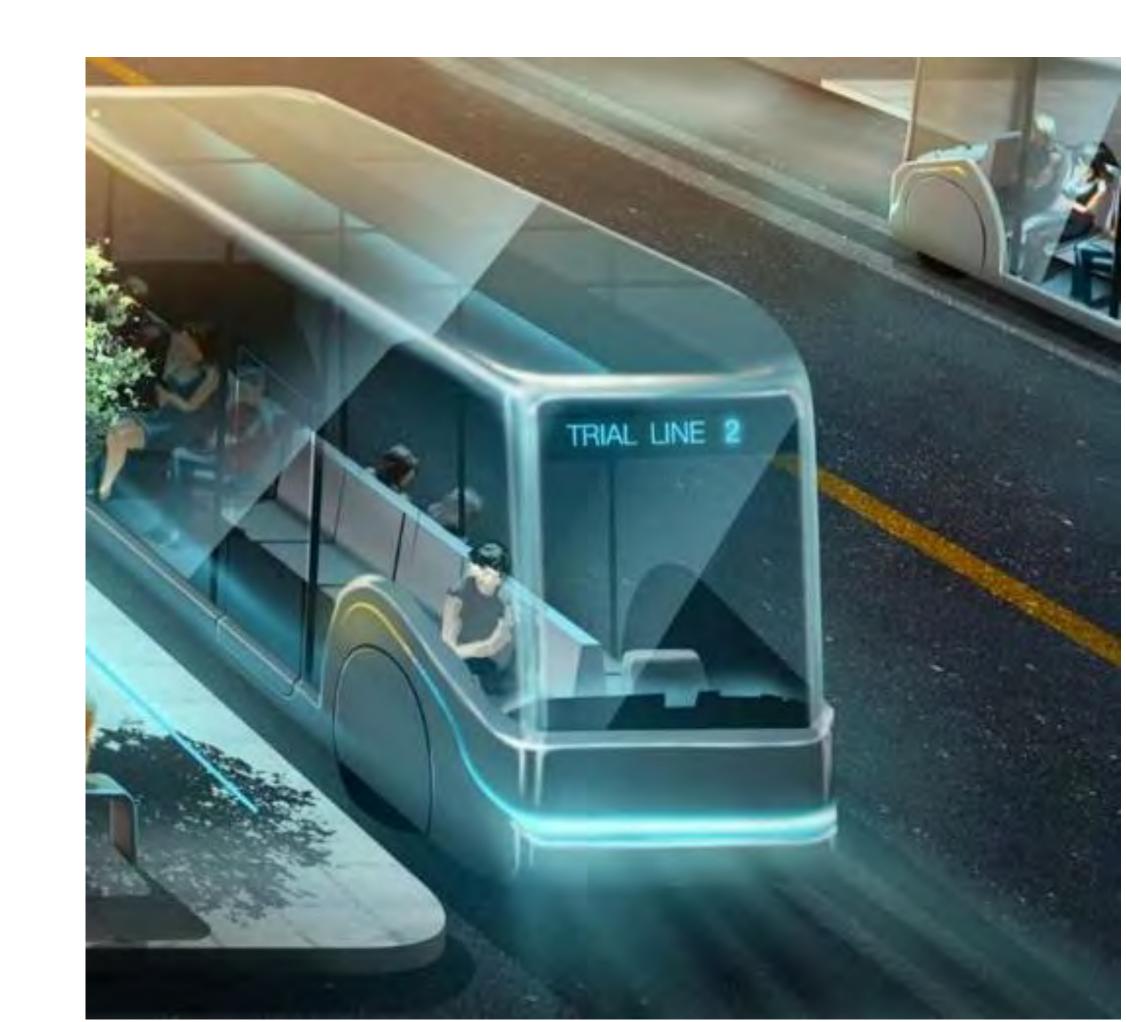


# **Purpose of Presentation/Discussion**

Provide an update on the **Automated Bus Consortium** 

Gain your reaction to the concept

Measure your interest in joining the Consortium



# Summary of Original Concept

- Automated small vehicle shuttle technology is proven
- Appears feasible to transfer AV shuttle technology to full-sized buses (80-85,000 US market)
- Vendors need a market to costeffectively produce these buses
- Original Concept: Joint procurement of 75 –100 buses by consortium agencies from one vendor



## **Goal of Automated Bus Consortium Project**

a variety of geographies and applications:

- to advance the industry understanding of the technology
- to achieve the benefits of improved safety, reliability, operating efficiency and customer experience

Deploy full-sized, full-speed accessible automated (Level 4) buses in

# Phase 1 Consortium Agencies













Dallas Area Rapid Transit (DART) | Foothill Transit | Long Beach Transit (LBT) | Los Angeles County Metropolitan Transportation Authority (Metro) | MetroLINK (Moline) | Metropolitan Atlanta Rapid Transit Authority (MARTA) | Metropolitan Transit Authority of Harris County (Houston) | Michigan Department of Transportation (MDOT)/Michigan's mobility initiative, PlanetM | Minnesota Department of Transportation (MnDOT)/Rochester Public Transit | Pinellas Suncoast Transit Authority (PSTA) | Virginia Department of Rail and Public Transportation (DRPT)/Hampton Roads Transit















## **Benefits and Limitations of Automated (Level 4) Small Shuttles**

- Proves automated, electric buses work
- Refreshes the image of transit
- Speed limited to 20-25 mph
- Capacity is 12 passengers
- Applications limited





# **Various Bus Manufacturers Have Announced** Automated, Full Size, High Speed Bus Programs







# **ABC Industry Forum (9.12.19)**

## **Industry Forum Attendance**

- 120 individuals (54 bus/technology companies; 23 ABC/other public agencies/academia)
- One-on-One meetings with 21 companies

## Input from Attendees at Industry Forum

- Aggressive schedule to automate all environments
- Pilot project variety creates complexity for software development
- Possibly limit types of pilot projects to implement
- Need to structure study for "safety"
- Consider grouping pilot projects for phased deployment approach
- Current Interested Vendors: New Flyer, Proterra, BYD, Nova, **Arrival, and Adastec**





## **Conclusions on Automated Transit**

- Significant investment is being made in automation
- Industry "appears able" to produce a Level 4 full-size, full-speed, and accessible automated bus in the – 2023 timeframe
- The technology needs a market
- Labor partnerships are important
- FTA has an interest in automated bus deployment





## Program to Achieve Goal: Consortium



### Variety of Geographies

- Cold Weather
- Dry

- Hot and Humid
- Rainy



### Variety of Applications

- Bus Rapid Transit
- Shuttle Service
- Arterial Rapid Transit
  - Express Service
  - Fixed-Route Service
  - Point-to-Point
  - Maintenance Depot



### Variety of Vehicle Options

- New Vehicles
- Retrofit Existing Vehicles
- Electric Vehicles
- CNG Vehicles
- Diesel Vehicles
- Hydrogen Fuel Cell

# **Potential Risks**

- Passenger acceptance/security
- Labor opposition
- Technology companies' ability to deliver
- Liability insurance not enough experience with automated buses for underwriting risk
- Research and development program costs
- Cybersecurity
- Technology / Software Updates
- Other

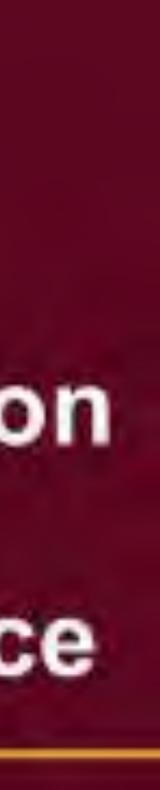
Risk register has been developed





# The Effects of Automation on the Public Transportation Workforce

- Industry Data Collection Webinar
- June 18th, 2020
- TCRP Project J-11 / Task 34



# Impacted Transit Jobs

## **Directly-Impacted Operations Jobs**

• Bus operators

- Bus mechanics / maintenance technicians
- Bus service persons / fuelers / cleaners
- Dispatchers / controllers
- Road or street supervisors / traffic controllers

**Automation impact** will be quantified

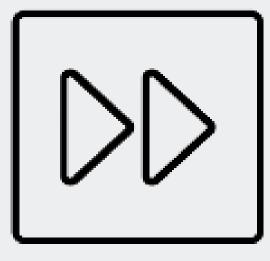
## **Indirectly-Impacted Key Jobs**

- Bus garage superintendent
- Bus operations trainer
- Maintenance trainer
- Parts clerk
- Operations and maintenance facilities maintainer
- Short-range transit planner / schedule maker
- Transit police officer

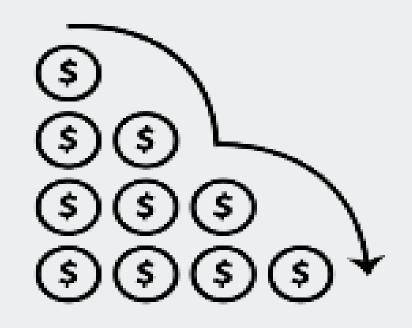
**Automation impact** will be **discussed** 



## **Potential Value of the Consortium**



Accelerate Technology Development and Deployment



Reduce Planning and Procurement Costs





### Shared Lessons Learned

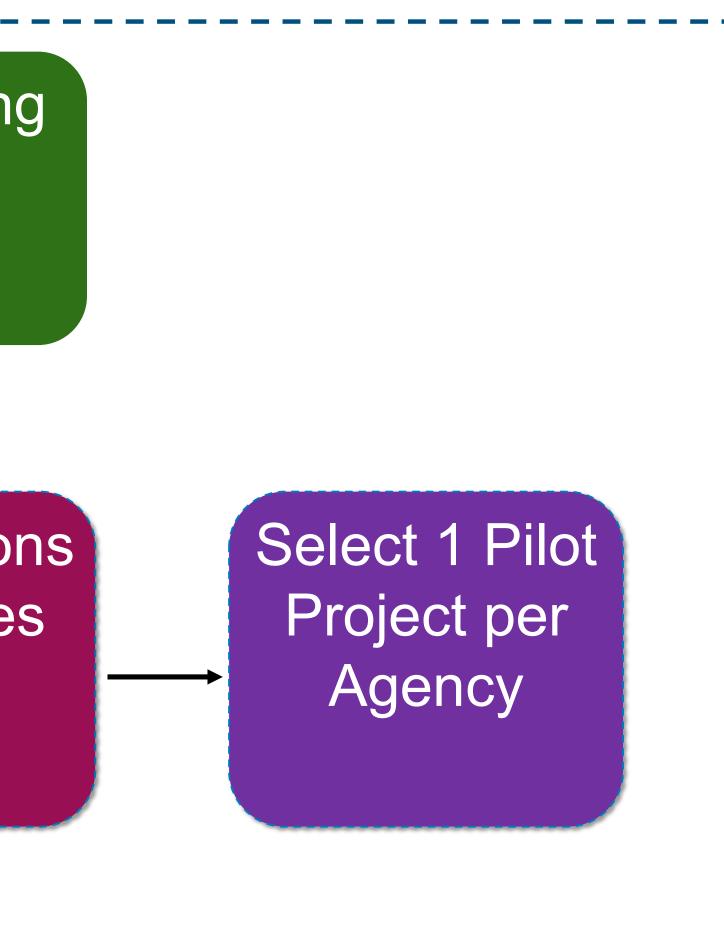
## Service Analysis Workshops

Minimum Pilot Service & Infrastructure Requirements

Project Narrowing Criteria

Recommendations on 6 Pilot Projects

Recommendations on 3 Pilot Routes



2

# **Key Elements of ABC Specification**

1. Base Bus Specification (leverage APTA White Book)

2. Bus Electrification (leverage APTA White Book)

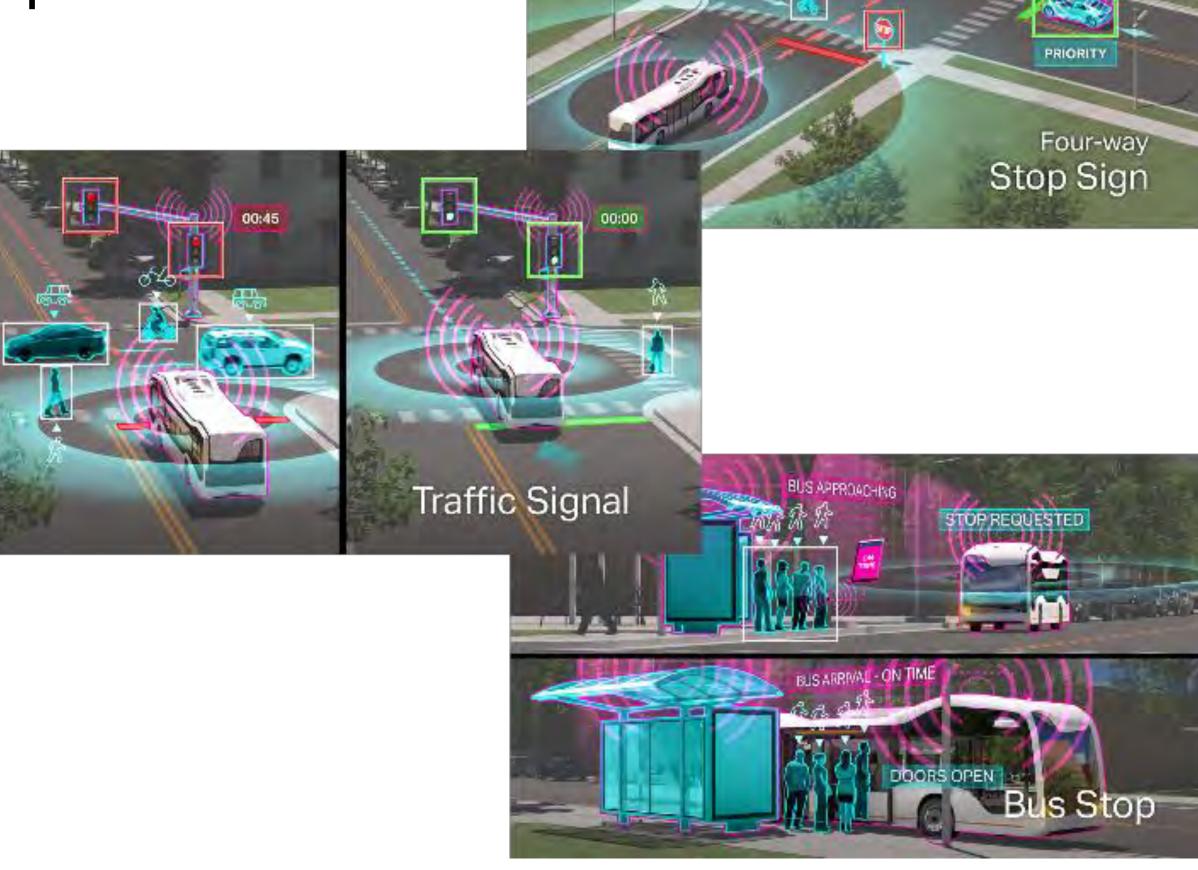
3. Automated Driving System (ADS) (new, leverage Industry input)



## **Automated Bus Operational Design Domain (ODD)**

In what environment does the bus operate?

- Urban roadways and traffic
- Global route and path planning
- Bus stops
- Stop sign intersections
- Signalized traffic intersections
- Bike lanes
- Pedestrian crossings







### STAGE 1

#### **OPERATIONAL DESIGN DOMAIN (ODD)**

- BUS SERVICE ROUTES (LOCAL ROADS, ARTERIALS, FREEWAYS AND HIGHWAYS) WITH SPEEDS GOVERNED BY SERVICE ROUTE SPEED LIMITS, INCLUDING INTERSECTIONS
- VARYING LIGHTING AND WEATHER CONDITIONS
- MAINTENANCE YARD: NAVIGATION AND TASK EXECUTION

#### **BEHAVIORS**

- ACQUIRE AND NAVIGATE SERVICE ROUTES INCLUDING BUS STOPS AND LOW SPEED BUS MERGES
- CALCULATE AND TRACK ESTIMATED TIME TO ARRIVAL FOR BUS STOPS
- TRACK OTP
- LANE NAVIGATION, LANE CHANGES
- DETECT AND NAVIGATE INTERSECTIONS CONTROLLED BY TRAFFIC SIGNALS, AND 2- AND 4-WAY STOP SIGNS
- INTERACT WITH BUS STOPS AND BOARDING, EXITING PASSENGERS
- ACCOMMODATE PASSENGERS WITH BICYCLES
- ACCOMMODATE PASSENGER COUNTS

#### FUNCTIONALITY

- ADS SHALL BE ADA COMPLIANT
- COMPONENT AND CRITICAL SYSTEM REDUNDANCY
- COMFORTABLE PASSENGER EXPERIENCE
- PROVIDE MECHANISM FOR MANUAL TAKEOVER, AND TO RELINQUISH CONTROL TO THE ADS
- PREVENT UNAUTHORIZED ACCESS
- MONITORING AND LOGGING OF INTERNAL SYSTEMS
- DYNAMIC DRIVING TASK (DDT) FALLBACK AND MINIMAL RISK • CONDITION (MRC)
- PERFORM ALL OBJECT AND EVENT DETECTION AND RECOGNITION (OEDR)
- MINIMIZE FALSE POSITIVES AND FALSE NEGATIVES
- COMMUNICATE VIA WI-FI, CELLULAR, AND DEDICATED SHORT RANGE COMMUNICATIONS (DSRC)
- PHYSICAL AND ELECTRONIC SECURITY
- MANAGE DEPLOYMENT, VERIFICATION, AND DEPLOYMENT OF OVER-THE-AIR UPDATES (OTA)

•

## STAGE 2

## STAGE 3

#### **STAGE 1 PLUS:**

#### **OPERATIONAL DESIGN DOMAIN (ODD)**

DOES NOT REQUIRE MODIFICATIONS TO THE ENVIRONMENT

#### **BEHAVIORS**

- MERGE AT SPEEDS BELOW 45MPH
- DETECT AND NAVIGATE INTERSECTIONS WITH FLASHING YELLOW BALL, RED FLASHING BALL, ALL-WAY FLASHING RED
- NAVIGATION WITHIN A TRANSIT CENTER

#### FUNCTIONALITY

- MONITOR AND RECORD VIDEO AND AUDIO INSIDE THE BUS
- TRANSIT SIGNAL PRIORITY (TSP) •
- SCMS FOR DSRC

- **STAGE 2 PLUS:** ٠
  - **OPERATIONAL DESIGN DOMAIN (ODD)** •
    - DETECT DEGRADED PAVEMENT CONDITIONS
    - DETECT AND RESPOND TO EMERGENCY VEHICLES AND SCHOOL BUSES
    - **BEHAVIORS** 
      - PLAN AND EXECUTE A SAFE • **RETURN ROUTE TO** MAINTENANCE YARD
      - MERGE AT SPEEDS ABOVE 45MPH •
      - EXECUTE AN UNPROTECTED LEFT TURN
      - DETECT AND NAVIGATE • INTERSECTIONS WITH YIELD SIGNS AND FLASHING YELLOW ARROWS
      - NAVIGATE ROUNDABOUTS •
    - FUNCTIONALITY

•

- DETECT DISRUPTIVE PASSENGER BEHAVIOR
- ADA: DETECT AND SECURE WHEELCHAIRS, DETECTION AND INTERACTION WITH OTHER IMPAIRED PASSENGERS
- CONFIGURABLE TSP















# How will the Consortium Work?

## **Consortium Structure**

- Developed to facilitate decision making
- Success requires participation from each agency at the policy and technical level

### Automated Bus Consortium

### Policy Committee

Planning & Operations Committee

Communication and Outreach Committee Specifications and Procurement Committee





Electrification **Costs Vary:** Charging Stations, Infrastructure Improvements Distribution Equipment, **Utility Costs** 

Each Agency will develop and implement a charging strategy for their Pilot **Project and system** 

### AUTOMATED BUS CONSORTIUM





# **Revisions to Original Concept**

- 1. Expand the automated bus procurement to "up to three vendors"
- 2. Set an objective of 50-60 buses for each vendor
- 3. Add additional agencies to the consortium
- 4. Accelerate feasibility planning to allow new agencies to "catch up"
- 5. Continue to charge \$100,000 for each new agency
- 6. Use any unexpended funds for early Phase 2 activities (up to receipt of bids from bus vendors)



## Phased Approached from Feasibility to Implementation

## **Feasibility Phase (complete)**

- Service Visioning/Pilot Projects
- National & Local Outreach
- Vehicle Specification
- **Electric Charging Strategy**
- **Financial Planning**
- **Regulatory Clearance**
- **Risk Register**
- **Deployment Strategy**
- Go/No-Go

### GO/NO-GO (7.01 -9.30.20)

## A. Automated Bus Procurement

- Bid, Evaluate, Negotiate, and Award
- Testing Plan
- Funding Plan
- Electric Charging Design
- **Regulatory Clearance**

### GO/NO-GO

### **2B. Deployment**

- Infrastructure Design
- Technology Testing
- Deployment/Construction
- Operation
- Evaluation
- Next Steps



### WORK TASKS FOR PHASE 1 AN

- **1. Identify Candidate Pilots**
- 2. Select Pilot Project and Define Deployment
- 3. Update Risk Register
- 4. Define National, State, and Local Regulatory
- 5. Review Bus Specification
- 6. Prepare Operations and Maintenance Plan
- 7. Prepare Financial Plan
- 8. Finalize Bus Specification
- 9. Define Connected Vehicle Infrastructure

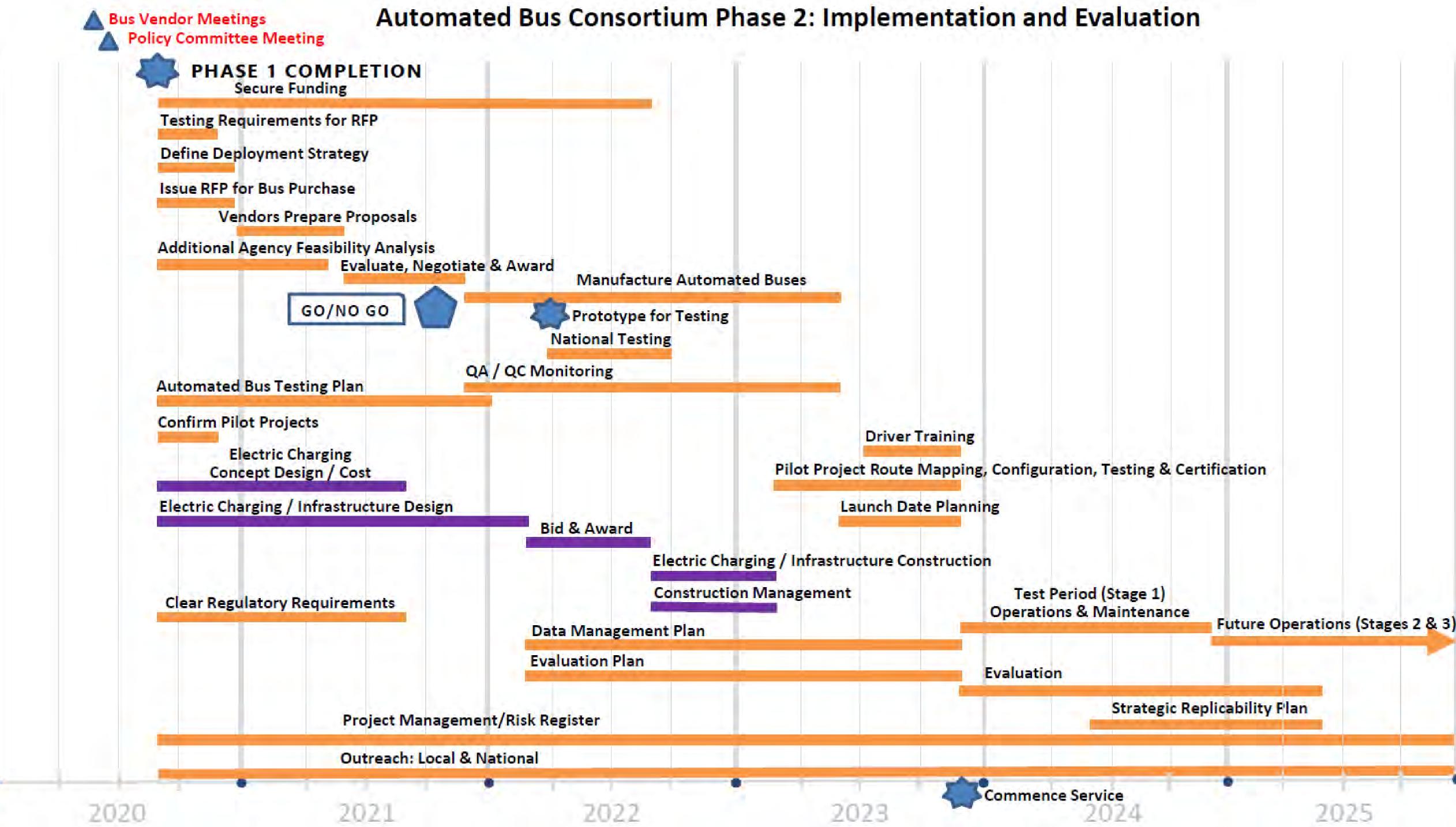
| ID 2A           | DELIVERABLES                   |
|-----------------|--------------------------------|
|                 | Input from agency              |
| t Strategy      | Included in Feasibility Report |
|                 | Risk Register Memo             |
| ry Requirements | Included in Feasibility Report |
|                 | <b>Comments from agency</b>    |
|                 | Input from Agency; Included in |
|                 | Feasibility Report             |
|                 | Input from Agency; Included in |
|                 | Feasibility Report             |
|                 | Final Specification            |
|                 | Included in Feasibility Report |

### WORK TASKS FOR PHASE 1 AND

- **10. Obtain Bids from Bus Vendors**
- **11. Identify Which Agencies Want to Participate**
- **12. Electrification Plan**
- **13.** Prepare Feasibility Study Report
- 14. Define and Implement Outreach Program
- **15. Hold Policy Committee Meetings**
- 16. Hold Technical Advisory Committee Meetings
- **17. Perform Project Management**

| 2A          | DELIVERABLES                    |
|-------------|---------------------------------|
|             | <b>Bids and Evaluation Memo</b> |
| in Phase 2B | NA                              |
|             | Included in Feasibility Report  |
|             | Feasibility Report              |
|             | Web Site and Outreach Materials |
|             | Meeting Minutes                 |
| ;S.         | Meeting Minutes                 |
|             | NA                              |
|             |                                 |







#### agenda item

| DATE: | December 3, 2020         |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

**DISPOSITION SOUGHT:** Board Approval SUBMITTED BY: APPROVED BY:

Deputy GM **Certification Committee** 

SUBJECT: LETC Site Improvement Project

#### **RECOMMENDATION**

That the Board adopts the attached resolution authorizing the award of a contract:

- for the purchase of Construction LETC Site Improvement Project
- to FH Martin Constructors •
- for a one time purchase at a total cost of \$810,116.26 •

#### **DISCUSSION**

The site improvement project for Lake Erie Transit at 1105 West 7th Street is maintenance on the buildings, grounds and parking areas. The block structure on the building is showing cracks that are allowing weather (snow, rain, wind) into the structure. Maintenance will include having the caulk on the expansion seams refreshed and the buildings repainted with a durable weather coating of paint. In the parking areas the black top will be replaced with concrete to handle heavier vehicles. The detention pond will be dredged to its original elevation so the parking lot run-off is managed as required by the DEQ.

#### PROCUREMENT PROCESS

| Procurement Method:  | $\Box$ Invitation to Bid  | 🛛 Proposal         | □ Quotes       | $\Box$ Sole Source |
|----------------------|---|--------------------|----------------|--------------------|
| Advertising          | An RFP was advertise  | ed in the Michigan | Chronicle and  | published June     |
|                      | 16, 2020 on MITN  |                    |                |                    |
| #of downloads        | 222 potential vendors   | accessed the solic | itation        |                    |
| Number of offerors:  | 5 offers were received submissions                                  | d. 3 were deemed r | non-responsive | based on financial |
| Rationale for award: | FH Martin Constructor<br>determined to be the resperience being con | most advantageous  |                |                    |

#### FUNDING & COSTS:

The project is funded via:

5307- MI-2016-025 Project 40410 State Grant 2012-0170 P42 (\$323,961.00)

5339- MI-2018-018 Project 40950 State Grant 2017-0130 P11 (\$245,276.00)

5307- MI-2018-018 Project 40940 State Grant 2017-0130 P11 (\$240,879.00)

The contract costs are summarized as follows:

|           | Cost         |
|-----------|--------------|
| Total Max | \$810,116.26 |

#### ATTACHMENTS:

- Resolution
- Score Summary Evaluation •

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorizing the Award a Contract for LETC Site Improvement project

| Whereas,  | The Suburban Mobility Authority for Regional Transportation<br>(SMART) has a need to purchase Construction Services for Lake Erie<br>Transit Center (LETC) Site Improvement for maintenance on the<br>buildings, grounds and parking areas; and       |
|-----------|---|
| Whereas,  | Request for Proposals for LETC Site Improvement Project was advertised and competitive bids were received; and  |
| Whereas,  | The Evaluation Committee determined that the proposal submitted by<br>FH Martin Constructors was both responsive and responsible being the<br>most advantageous to SMART and LETC with price and experience<br>considered; and                        |
| Whereas,  | The purchase for this project in the amount of \$810,116.26 is fully funded with Federal and State grants   |
| Whereas,  | The Director of Finance is satisfied that FH Martin Constructors has the potential to perform under the contract terms and conditions; and  |
| Whereas,  | The DBE Coordinator is satisfied that FH Martin Constructors is in<br>compliance with the equal opportunity/affirmative action policies of the<br>Federal and State governments and the affirmative action policies of<br>SMART; now, therefore be it |
| Resolved, | That the Suburban Mobility Authority for Regional Transportation is<br>hereby authorized to approve the purchase of the LETC Site<br>Improvement Project in the amount of \$810,116.26 to FH Martin<br>Constructors.                                  |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 3, 2020.

| Date |  |
|------|--|
| No   |  |

LETC Site Improvement Project Control # 20-3192

| C011101 # 20-3192   |                      |       |            |       |
|---------------------|----------------------|-------|------------|-------|
| P.A. R Rayner       |                      |       |            |       |
|                     |                      | Price | Experience | Total |
| Evaluation Score Su | ummary               |       |            |       |
|                     |                      | 40    | 60         | 100   |
| VENDOR              | Member               |       |            |       |
| FH Martin           | LETC                 | 40.0  | 60.0       | 100.0 |
|                     | LETC/HRC             | 40.0  | 60.0       | 100.0 |
| Constructors        | General Counsel      | 40.0  | 60.0       | 100.0 |
| 28740 Mound         |                      |       |            |       |
| Rd. Warren, MI      |                      |       |            |       |
| 48092               | Average <sup>3</sup> | •     |            | 100.0 |
|                     | LETC                 | 39.0  | 50.0       | 89.0  |
| Spence Brothers     | LETC/HRC             | 39.0  | 50.0       | 89.0  |
| 4130 Varsity        | General Counsel      | 39.0  | 50.0       | 89.0  |
| Drive Suite A       |                      |       |            |       |
| Ann Arbor, MI       |                      |       |            |       |
| 48108               |                      |       |            |       |
|                     | Average ?            | *     |            | 89.0  |

\* Consensus Scoring



#### agenda item

| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

DISPOSITION SOUGHT:Board ApprovalSUBMITTED BY:Deputy GMAPPROVED BY:Certification Committee

SUBJECT: Authorization to Award a Contract for Macomb Lounge Remodel

#### RECOMMENDATION

That the Board adopt the attached resolution authorizing the award of a contract:

- for the purchase of construction remodel services for the Macomb Terminal;
- to Cre8tive Construction, 7900 Grand River Rd., Brighton, MI 48114;
- at a total cost of \$303,165.00

#### DISCUSSION

SMART is remodeling a portion of the Macomb Maintenance area to create a separated soundproofed space for Bus Simulators and training. In addition, the driver's lounge floor at the Macomb terminal is over 30 years old and is in very bad shape. Sections of the floor are missing, and other sections are peeling up. The floor needs to be replaced before it becomes a safety hazard. A polished concrete floor will be installed.

#### PROCUREMENT PROCESS

| Procurement Method:  | □ Sealed Bid     | ⊠ Proposal       | □ Quotes        | $\Box$ Sole Source       |
|----------------------|------------------|------------------|-----------------|--------------------------|
| Advertising          | Michigan Chror   | nicle and MITN   |                 |                          |
| #of downloads        | 46               |                  |                 |                          |
| Number of offerors:  | 11, 5 of which w | vere responsive  | and responsible | e                        |
| Rationale for award: | Cre8tive Constr  | uction provided  | a proposal dee  | med most advantageous to |
|                      | SMART based      | on evaluation an | d price.        |                          |

#### FUNDING & COSTS:

The project is funded via:

Fed MI-2016-025 (5307); Project No. 40270; State 2012-0170-P42

The contract costs are summarized as follows

|               | Cost      |
|---------------|-----------|
| Remodel Costs | \$303,165 |
| Total Cost    | \$303,165 |

#### ATTACHMENTS:

- Resolution
- Bid Tabulation

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorizing the Board Chair to Award a Contract for Macomb Lounge Remodel

| Whereas,          | SMART requires a remodel of the Macomb Lounge for prevention of safety hazards; and  |
|-------------------|--|
| Whereas,          | A Request for Proposals (RFP) was advertised and competitive proposals were received; and  |
| Whereas,          | Cre8tive Construction submitted a responsive and responsible proposal and<br>the price has been determined fair and reasonable; and  |
| Whereas,          | Funding in the amount of \$303,165 has been identified via:<br>Fed MI-2016-025 (5307); Project No. 40270; State 2012-0170-P42; and   |
| Whereas,          | The Director of Finance is satisfied that Cre8tive Construction has potential to perform under the contract terms and conditions; and  |
| Whereas,          | The EEO Department is satisfied that Cre8tive Construction is in compliance<br>with the equal opportunity/affirmative action policies of the Federal and State<br>governments and the affirmative action policies of SMART; now therefore<br>be it |
| <u>Resolved</u> , | That the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a contract in the amount of \$303,165 to Cre8tive Construction.   |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Board Secretary

No.\_\_\_\_\_

Date

#### BID TABULATION 21-3190 Macomb Lounge Remodel PA: Jennifer Harding

| VENDOR  | COST PROPOSAL |
|---|---------------|
| <b>Allied Building</b><br>1801 Howard St.<br>Detroit, MI 48216  | \$319,074     |
| <b>Cre8ative Construction</b><br>7960 Grand River Rd.<br>Brighton, MI 48114                                   | \$303,165     |
| <b>FH Martin</b><br>28740 Mound Rd.<br>Warren, MI 48092   | \$269,876     |
| North American Construction Enterprise<br>(NACE)<br>22920 Industrial Drive East<br>St. Clair Shores, MI 48080 | \$311,901     |
| <b>3LK Construction</b><br>1401 Howard St.<br>Detroit, MI 48216   | \$449,791     |



#### agenda item

| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

DISPOSITION SOUGHT:Board ApprovalSUBMITTED BY:Deputy GMAPPROVED BY:Certification Committee

SUBJECT: Authorization to Award a Contract for Employee Dental Benefits

#### RECOMMENDATION

That the Board adopt the attached resolution authorizing the award of a contract:

- for the purchase of Employee Dental Benefits;
- to Delta Dental of Michigan, 27755 Stansbury Boulevard, Farmington Hills, MI 48334;
- at a total cost of \$\$2,161,062 ( \$1,275,006 base period; two option years at \$443,028 annually with percentage increases to be determined).

#### DISCUSSION

SMART offers employee dental benefits as part of its compensation plan to all employees.

#### PROCUREMENT PROCESS

| Procurement Method:  | □ Sealed Bid     | 🛛 Proposal       | □ Quotes       | $\Box$ Sole Source        |
|----------------------|------------------|------------------|----------------|---------------------------|
| Advertising          | Michigan Chron   | nicle and MITN   |                |                           |
| #of downloads        | 13               |                  |                |                           |
| Number of offerors:  | 1 Responsive of  | ferors           |                |                           |
| Rationale for award: | Delta Dental pro | ovided a respons | ive and respon | sible proposal with costs |
|                      | found to be fair | and reasonable.  |                |                           |

#### FUNDING & COSTS:

The project is funded via:

GAL-FR-DWT-590-2907

The contract costs are summarized as follows

|                          | 3 Year Cost | 5 Year Cost |
|--------------------------|-------------|-------------|
| Employee Dental Benefits | \$1,275,006 | \$2,161,062 |
| Total Cost               | \$1,275,006 | \$2,161,062 |

#### ATTACHMENTS:

- Resolution
- Bid Tabulation

/jdh

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorizing the Board Chair to Award a Contract for Employee Dental Benefits

| Whereas,          | SMART offers dental coverage as part of the Authority's compensation package available to all employees; and   |
|-------------------|--|
| Whereas,          | A Request for Proposals (RFP) was advertised and published for dental benefits; and  |
| Whereas,          | Delta Dental submitted a responsive and responsible proposal and the price<br>has been determined fair and reasonable; and   |
| Whereas,          | Adequate funding is in the Authority's general account GAL-FR-DWT-590-2907; and  |
| Whereas,          | The Director of Finance is satisfied that Delta Dental has potential to perform<br>under the contract terms and conditions; and  |
| Whereas,          | The EEO Department is satisfied that Delta Dental is in compliance with the equal opportunity/affirmative action policies of the Federal and State governments and the affirmative action policies of SMART; now therefore be it       |
| <u>Resolved</u> , | That the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a contract in the amount of \$1,275,006 for the 3-year base contract; \$2,161,062 for 5 years including option years to Delta Dental. |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10. 2020.

Date

Board Secretary

No.\_\_\_\_\_

Bid Tabulation Employee Dental Benefits RFP 21-3220 PA: Jennifer Harding

| Vendor  | Year 1        | Year 2        | Year 3*       |
|---|---------------|---------------|---------------|
| <b>Delta Dental</b><br>27755 Stansbury Boulevard, Suite 150<br>Farmington Hills, MI 48334 | \$ 415,989.00 | \$ 415,989.00 | \$ 443,028.00 |
| 3 Year Base Total   | \$            | 1,275,006.00  |               |

| Option Yr 4**    | Option Yr 5** |            |
|------------------|---------------|------------|
| \$<br>443,028.00 | \$            | 443,028.00 |

\* Year 3 includes 6.5% increase

\*\* Option Years 4 and 5 have percentage increases TBD



| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

**DISPOSITION SOUGHT: Board Approval** SUBMITTED BY: APPROVED BY:

Deputy GM Certification Committee

#### SUBJECT: Authorization to Award a Contract Bus Wipe Down / Sanitizing

#### **RECOMMENDATION**

That the Board adopt the attached resolution authorizing the award of a contract:

- for the purchase of Bus Wipe Down and Sanitizing Services;
- to RNA Facilities Management, 717 W. Ellsworth Road, Ann Arbor, MI 48108;
- at a total cost of \$\$1,093,738 (546,869 base period; option of 6 additional months at \$546,869). •

#### DISCUSSION

Fixed Route fleets require en route cleaning and sanitizing / germ containment in response to COVID-19.

#### PROCUREMENT PROCESS

| Procurement Method:  | □ Sealed Bid          | 🛛 Proposal     | □ Quotes       | $\Box$ Sole Source          |
|----------------------|-----------------------|----------------|----------------|-----------------------------|
| Advertising          | Michigan Chror        | nicle and MITN |                |                             |
| #of downloads        | 39                    |                |                |                             |
| Number of offerors:  | 5 Responsive of       | ferors         |                |                             |
| Rationale for award: | <b>RNA</b> Facilities | Management pro | ovided the low | est responsive, responsible |
|                      | quote.                |                |                |                             |

#### FUNDING & COSTS:

The project is funded via:

Fed MI-2020-052 (CARES ACT); Project No. TBD; State N/A

The contract costs are summarized as follows

|                            | Cost        |
|----------------------------|-------------|
| Bus Wipe Down / Sanitizing | \$1,093,738 |
| Total Cost                 | \$1,093,738 |

#### **ATTACHMENTS:**

- Resolution •
- **Bid Tabulation** •

/jdh

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorizing the Board Chair to Award a Contract for Bus Wipe Down / Sanitizing

| Whereas,          | SMART requires a en route bus cleaning and sanitizing in response to COVID-19; and  |
|-------------------|---|
| Whereas,          | A Request for Proposals (RFP) was advertised and competitive quotes were received; and  |
| Whereas,          | RNA Facilities Management submitted a responsive and responsible quote<br>and the price has been determined fair and reasonable; and  |
| Whereas,          | Funding in the amount of \$1,093,738 has been identified via:<br>Fed MI-2020-052 (CARES ACT); Project No. TBD; State N/A; and   |
| Whereas,          | The Director of Finance is satisfied that RNA Facilities Management has potential to perform under the contract terms and conditions; and   |
| Whereas,          | The EEO Department is satisfied that RNA Facilities Management is in compliance with the equal opportunity/affirmative action policies of the Federal and State governments and the affirmative action policies of SMART; now therefore be it |
| <u>Resolved</u> , | That the Suburban Mobility Authority for Regional Transportation is hereby<br>authorized to approve a contract in the amount of \$1,093,738 to RNA<br>Facilities Management.  |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10. 2020.

Board Secretary

No.\_\_\_\_\_

Date

| VENDOR  | PRICING      | Month-to-Month |
|---|--------------|----------------|
| Global Green<br>7113 Powers Ave.<br>Dearborn Heights, MI 48125              | \$936,945    | \$156,157.50   |
| Master Maintenance<br>2701 Interstate 94 Service Dr.<br>Ypsilanti, MI 48198 | \$1,794,431  | \$299,072      |
| SERVPRO<br>6001 Cass Ave. Office 03-119<br>Detroit, MI 48202                | \$10,218,104 | \$1,703,017    |
| LAZ Parking<br>19 Clifford St.<br>Detroit, MI 48226                         | \$1,869,606  | \$311,601      |
| RNA Facilities Management<br>717 W. Ellsworth Rd.<br>Ann Arbor, MI 48108    | \$546,869    | \$91,145       |



| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Procurement Department   |

DISPOSITION SOUGHT:Board ApprovalSUBMITTED BY:Deputy GMAPPROVED BY:Certification Committee

SUBJECT: Authorization for Purchase Order Change Action (POCA) #1- Electrostatic Bus Spraying

#### RECOMMENDATION

That the Board adopt the attached resolution authorizing a purchase change order action:

- for additional electrostatic bus sprays continued through 4/30/2021.
- to Stratus Building Solutions., located at 2110 E. Walton Blvd., Ste. B, Auburn Hills, MI 48326
- at an additional cost of \$92,050.0

#### DISCUSSION

In April, 2020, the Board approved a contract for electrostatic bus sprays for the Macomb, Wayne and Oakland terminals. The work continues and has been enhanced with COVID-19-related electrostatic sprays, requiring additional funds exceeding the allowable threshold as stipulated in SMART Board Policy No. 1. The price submitted is consistent with the original pricing submitted for the competitive contract and electrostatic sprays quotes. SMART's staff has determined that the cost as outlined by Stratus Building Solutions is fair and reasonable.

#### FUNDING & COSTS:

The project is funded via:

Federal MI-2020-052 CARES Act; Project No. In Process; State N/A \$92,050.

| Stage               | Board<br>Approval<br>Date/Requested | Work                               | Cost         |
|---------------------|-------------------------------------|------------------------------------|--------------|
| Original<br>Project | 4/23/2020                           | Electrostatic Bus Sprays           | \$78,900     |
| POCA #1             | 12/10/2020                          | Continued electrostatic bus sprays | \$92,050     |
|                     |                                     | Cumulative TOTAL                   | \$170,950.00 |

#### ATTACHMENTS:

• Resolution

/JH

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorizing Purchase Order Change Action #1 for Electrostatic Bus Sprays

| Whereas,  | The Suburban Mobility Authority for Regional Transportation (SMART) transit buses require disinfectant cleaning in response to COVID-19, and   |
|-----------|--|
| Whereas,  | The contract for electrostatic sprays will continue for 6 additional months for all buses at the Macomb, Oakland, and Wayne terminals; and   |
| Whereas,  | Quotes and adequate competition was received; and  |
| Whereas,  | Upon evaluation, it was determined that the quote submitted by Stratus Business Solutions was deemed most cost effective to SMART; and   |
| Whereas,  | The Director of Finance is satisfied that Stratus Business Solutions has the potential to perform under the contract terms and conditions; and   |
| Whereas,  | The EEO Department is satisfied that Stratus Business Solutions is in compliance with the equal opportunity/affirmative action policies of the Federal and State governments and the affirmative action policies of SMART; and |
| Whereas,  | Adequate funding is available in 5307 CARES ACT Funding; now, therefore be it  |
| Resolved, | That the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve POCA #1 in the amount of \$92,050, for electrostatic bus sprays at a total contract cost of \$170,950.                        |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Date

Board Secretary

No.\_\_\_\_\_



#### agenda item

| DATE: | December 10, 2020        | DI |
|-------|--------------------------|----|
| TO:   | SMART Board of Directors | SU |
| FROM: | Purchasing Department    | AP |

**ISPOSITION SOUGHT:** Board Approval UBMITTED BY: PPROVED BY:

Deputy GM **Certification Committee** 

#### SUBJECT: Authorization to Award a Contract Fiberglass Seating Onserts

#### **RECOMMENDATION**

That the Board adopt the attached resolution authorizing the award of a contract:

- for the purchase of Fiberglass Seating Onserts;
- to American Seating, 801 Broadway Avenue NW, Grand Rapids, MI 49504; •
- at a total cost of \$847,328.88. •

#### DISCUSSION

Fixed Route fleets require replacement of cloth seating to a durable fiberglass seating onserts in response to COVID-19 and sanitizing / germ containment.

#### PROCUREMENT PROCESS

| Procurement Method:  | □ Sealed Bid    | 🗆 Proposal        | 🛛 Quotes        | $\Box$ Sole Source     |
|----------------------|-----------------|-------------------|-----------------|------------------------|
| Advertising          | Michigan Chron  | nicle and MITN    |                 |                        |
| #of downloads        | 13              |                   |                 |                        |
| Number of offerors:  | 3 Responsive of | ferors            |                 |                        |
| Rationale for award: | American Seatin | ng provided the l | lowest responsi | ve, responsible quote. |

#### FUNDING & COSTS:

The project is funded via:

Fed MI-2020-052 (CARES ACT); Project No. TBD; State N/A

The contract costs are summarized as follows

|   | Cost         |
|---|--------------|
| Fiberglass Seating Bus Onserts &<br>Hardware/Brackets | \$847,328.88 |
| Total Cost  | \$847,328.88 |

#### **ATTACHMENTS:**

- Resolution •
- **Bid Tabulation** •

/jdh

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorizing the Board Chair to Award a Contract for Fiberglass Seating Onserts

| Whereas,  | SMART requires a replacement of cloth seating in response to COVID-<br>19; and  |
|-----------|---|
| Whereas,  | A Request for Quotes (RFQ) was advertised and competitive quotes were received; and   |
| Whereas,  | American Seating submitted a responsive and responsible quote and the price has been determined fair and reasonable; and  |
| Whereas,  | Funding in the amount of \$847,328.88 has been identified via:<br>Fed MI-2020-052 (CARES ACT); Project No. TBD; State N/A; and  |
| Whereas,  | The Director of Finance is satisfied that American Seating has potential to perform under the contract terms and conditions; and  |
| Whereas,  | The EEO Department is satisfied that American Seating is in compliance<br>with the equal opportunity/affirmative action policies of the Federal and State<br>governments and the affirmative action policies of SMART; now therefore<br>be it |
| Resolved, | That the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a contract in the amount of \$847,328.88 to American Seating.  |
|           |   |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10. 2020.

Board Secretary

No.\_\_\_\_\_

Date

Bid Tabulation Fiberglass Seating Onserts RFQ 21-3228 PA: Jennifer Harding

| Vendor   | Quote         |
|--|---------------|
| American Seating<br>801 Broadway Avenue NW<br>Grand Rapids, MI 49504 | \$847,328.88  |
| Bergen Seating<br>125 N Michigan Ave<br>Kenilworth, NJ 07033         | \$913,898.64  |
| <b>Gillig</b><br>25972 Eden Landing Road<br>Hayward, CA 94545        | \$ 908,090.96 |



| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

**DISPOSITION SOUGHT: Board Approval** SUBMITTED BY: Deputy GM APPROVED BY:

**Certification Committee** 

SUBJECT: Authorization to Award a Contract for Consulting Service - Compensation Study

#### RECOMMENDATION

That the Board adopt the attached resolution authorizing the award of a contract:

- for the purchase of Consulting Service Compensation Study
- to Educational Data Systems, Inc. (EDSI) located at 15300 Commerce Drive N, Dearborn, MI •
- for 1 year at a total cost of \$59,850 •

#### **DISCUSSION**

Compensation Study Services will be used by Human Resources for a comprehensive survey of its nonrepresented job classifications. The services are necessary to determine appropriate salary ranges for the Authority's classifications based upon the responsibilities of the positions and to remain competitive within the labor market and industry to attract and retain qualified individuals.

#### PROCUREMENT PROCESS

| Procurement Method:  | $\Box$ Sealed Bid $\boxtimes$ Proposal $\Box$ Quotes $\Box$ Sole Source   |
|----------------------|---|
| Advertising          | Michigan Chronicle and Michigan Inter-governmental Trade Network  |
| #of downloads        | 34  |
| Number of offerors:  | Five. Two proposals were found to be non-responsive due to their inability to submit the financial requirements of the RFP.   |
| Rationale for award: | An evaluation and selection committee evaluated the three proposals in accordance to the criteria stated in the RFP. The proposal submitted by Educational Data Systems, Inc. (EDSI) was determined to be most advantageous to SMART with price and other specified evaluation factors being considered. The price has been determined to be fair and reasonable. |

#### FUNDING & COSTS:

The project is funded via: Budgeted Operating Funds. The contract costs are summarized as follows:

|   | Cost     |
|---|----------|
| Compensation study and update/create job descriptions | \$59,850 |
| Total Max   | \$59,850 |

#### **ATTACHMENTS:**

- Resolution
- Summary Score Sheet •

/mp

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

| Authorization to Award a Contract for Compensation Study Service |  |  |  |
|--|--|--|--|
| Whereas,   | SMART has a need for a Compensation Study Service; and   |  |  |
| Whereas,   | A Request for Proposals (RFP) was advertised and competitive proposals were received; and  |  |  |
| Whereas,   | Upon evaluation, Educational Data Systems, Inc. (EDSI) submitted a responsive and responsible proposal and acquired the highest score. The price was determined fair and reasonable; and   |  |  |
| Whereas,   | Funding in the amount of \$59,850 will be funded by Operating funds; and   |  |  |
| Whereas,   | The Director of Finance is satisfied that Educational Data Systems (EDSI) has potential to perform under the contract terms and conditions; and  |  |  |
| Whereas,   | The EEO Department is satisfied that Educational Data Systems Inc. (EDSI) is in compliance with the equal opportunity/affirmative action policies of the Federal and State governments and the affirmative action policies of SMART; now therefore be it |  |  |
| <u>Resolved</u> ,  | That the Suburban Mobility Authority for Regional Transportation is hereby authorized to approve a contract in the amount of \$59,850 to Educational Data Systems Inc. (EDSI).   |  |  |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Board Secretary

No.\_\_\_\_\_

Date

#### Summary - Score sheet Evaluation RFP 21-3278 Compensation Study

| _      |                 | Work Experience<br>and Qualifications<br>of Staff | Proposed Method<br>and Timeline | Price | Total |
|--------|-----------------|---|---------------------------------|-------|-------|
|        |                 | 50  | 20                              | 30    | 100   |
| VENDOR | Member          |   |                                 |       |       |
|        | Finance         | 50.0  | 20.0                            | 22.0  | 92.0  |
| EDSI   | General Council | 50.0  | 20.0                            | 22.0  | 92.0  |
|        | Human Resource  | 50.0  | 20.0                            | 22.0  | 92.0  |
|        | Average         | 50.0  | 20.0                            | 22.0  | 92.0  |
|        | Finance         | 45.0  | 16.0                            | 8.0   | 69.0  |
| Segal  | General Council | 45.0  | 16.0                            | 8.0   | 69.0  |
|        | Human Resource  | 45.0  | 16.0                            | 8.0   | 69.0  |
|        | Average         | 45.0  | 16.0                            | 8.0   | 69.0  |
| MGT    | Finance         | 30.0  | 15.0                            | 30.0  | 75.0  |
|        | General Council | 30.0  | 15.0                            | 30.0  | 75.0  |
|        | Human Resource  | 30.0  | 15.0                            | 30.0  | 75.0  |
|        | Average         | 30.0  | 15.0                            | 30.0  | 75.0  |



| DATE: | December 10, 2020        |
|-------|--------------------------|
| TO:   | SMART Board of Directors |
| FROM: | Purchasing Department    |

**DISPOSITION SOUGHT:** Board Approval SUBMITTED BY: APPROVED BY:

Deputy GM **Certification Committee** 

SUBJECT: Authorization to Award a Contract for Uniform Rental and Laundry Service

#### RECOMMENDATION

That the Board adopt the attached resolution authorizing the award of a contract:

- for uniform rental and laundry service
- to Unifirst located at 6400 Monroe Blvd, Taylor, MI 48180 •
- for 2 years with two 2-year renewal options
- at a total four year cost of \$403,618 •

#### DISCUSSION

SMART has approximately 151 maintenance employees and 15 supervisory employees. They are represented by UAW or AFSCME unions. The collective bargaining agreements include the provision of uniforms addressing quantities of shirts, pants, jackets, and coverall where applicable. The contractor will be responsible for providing, cleaning and repairing uniforms. The vendor has agreed to provide new uniforms after two years in compliance with the bargaining agreement.

#### PROCUREMENT PROCESS

| Procurement Method:  | □ Sealed Bid      | 🛛 Proposal   | □ Quotes        | $\Box$ Sole Source  |  |  |
|----------------------|-------------------|--|-----------------|---|--|--|
| Advertising          | Michigan Chron    | Michigan Chronicle and Michigan Inter-governmental Trade Network |                 |   |  |  |
| #of downloads        | 7                 |  |                 |   |  |  |
| Number of offerors:  | 2                 |  |                 |   |  |  |
| Rationale for award: | the proposal that | it was most adva   | antageous to SN | nined Unifirst submitted<br>MART with price and other<br>d to be fair and reasonable. |  |  |

#### FUNDING & COSTS:

The project is funded via: Operating funds

The contract costs are summarized as follows:

|  | Cost      |
|--|-----------|
| Base 2 years - Year 1 & 2 From 3/1/21 - 2/28/23                | \$129,538 |
| Option year 1 (for 2 years) - Year 3 & 4 From 3/1/23 – 2/28/25 | \$137,340 |
| Option year 2 (for 2 years) - Year 4 & 5 From 3/1/25 – 2/28/27 | \$137,340 |
| Total Max  | \$403,618 |

#### ATTACHMENTS:

- Resolution •
- Score sheet summary

/mp

#### SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION

#### RESOLUTION

Authorization to Award a Contract for Uniform Rental and Laundry Service

| Whereas,          | SMART is in need of a uniform rental and laundry service for the maintenance and maintenance supervisory employees; and   |
|-------------------|---|
| Whereas,          | A Request for Proposal (RFP) was advertised and competitive proposals were received; and  |
| Whereas,          | Upon evaluation Unifirst acquired the highest score and submitted a responsive and responsible proposal. The price was determined fair and reasonable; and  |
| Whereas,          | Funding in the amount of \$403,618 will be funded by Operating funds; and   |
| Whereas,          | The Director of Finance is satisfied that Unifirst has potential to perform<br>under the contract terms and conditions; and   |
| Whereas,          | The EEO Department is satisfied that Unifirst is in compliance with the equal opportunity/affirmative action policies of the Federal and State governments and the affirmative action policies of SMART; now, therefore be it |
| <u>Resolved</u> , | That the Suburban Mobility Authority for Regional Transportation is hereby<br>authorized to approve a contract in the amount of \$403,618 to Unifirst for<br>two years with two 2-year renewal options.                       |

#### CERTIFICATE

The undersigned duly qualified Board Secretary of the Suburban Mobility Authority for Regional Transportation certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Board of the Suburban Mobility Authority for Regional Transportation held on December 10, 2020.

Board Secretary

No.\_\_\_\_\_

Date

| Consensus Scoring Method | Responsiveness to stated objectives and scope of work | Work Plan | Qualifications and<br>Experience of Vendor | Experience and Technical<br>Expertise of Staff | Price | Total |
|--------------------------|---|-----------|--|--|-------|-------|
|                          | 15  | 20        | 15   | 10   | 40    | 100   |
| VENDORS                  |   |           |  |  |       |       |
| Unifirst                 | 15  | 20        | 15   | 10   | 40    | 100   |
| Cintas                   | 15  | 20        | 10   | 10   | 17    | 72    |